CITY OF YUBA CITY STAFF REPORT

Date: April 5, 2022

To: Honorable Mayor & Members of the City Council

From: Administration Department

Presentation By: Diana Langley, City Manager, and Brynda Stranix, YSEDC District Director

Summary

Subject: Yuba-Sutter Economic Development District

2020 CEDS Appendices 1, IV, V updates and 2021 CEDS Annual Performance

and Evaluation

Recommendation: Adopt a Resolution approving the 2021 comprehensive Economic Development

Strategy Annual Performance Report and updates to Appendices I, IV, & V as prepared by the Yuba-Sutter Economic Development Corporation and the

Comprehensive Economic Development Strategy

Fiscal Impact: None

Purpose:

To hear updates to the Yuba Sutter Economic Development Comprehensive Economic Development Strategy (CEDS) and discuss the 2021 CEDS Annual Performance and Evaluation.

Council's Strategic Goal:

This item aligns with the City Council's strategic goal of being Business Friendly.

Background:

This Comprehensive Economic Development Strategy (CEDS) is the result of a local planning process designed to guide the economic growth of the Yuba-Sutter region. The CEDS process helps create jobs, foster a more stable and diverse economy, and improve living conditions. It provides a mechanism for coordinating the efforts of individuals, organizations, local governments, and private industry concerned with economic development.

An annual CEDS Performance Report is required to qualify for U.S. Department of Commerce, Economic Development Administration (EDA) assistance under its public works, economic adjustment, and most planning programs.

This evaluation document represents the goals and objectives of the Yuba-Sutter Economic Development District, which is comprised of Yuba and Sutter Counties and the cities of Marysville, Live Oak, Wheatland and Yuba City.

Analysis:

The CEDS process is a continuing economic development planning process, developed with broad-based and diverse community participation. Included in the packet is the CEDS 2021 Annual Performance Report and updates to Appendices I, IV, and V:

- Listing of CEDS Committee Members and Staff
- Adjustment to the Strategy and comparative review of regional performance in labor force, unemployment, per capita personal income, average wages, number of establishments and gross domestic product.
- A performance metrics comparison 2020 versus 2021 in employment/workforce, economic performance and education attainment.
- Evaluation of progress on goals and tactics as identified in the CEDS document
- A report on economic development activities of YSEDC
- Also provided are the following updates to the following appendices:
- 1. Appendix I, Data Profiles: An in-depth review on employment, workforce, industry performance, wages and demographics of the Yuba-Sutter region.
- 2. Appendix IV, Agricultural Economic Profile: Designed to ensure understanding of the impact agriculture has on the region.
- 3. Appendix V, Public Works Projects: This list of projects identifies needs of the region and reflect the goals of the CEDS.

The 2021 CEDS Annual Performance Report reflects how the specific challenges and opportunities of the Yuba-Sutter Economic Development District were addressed and assesses the state of the regional economy, the opportunities and threats posed by external trends and forces and the progress made toward achieving regional vitality and sustainability.

Data and information for the 2021 CEDS Performance Report was collected from a variety of sources which included a survey to 86 community implementation partners from both public and private sectors, U.S. Census Bureau, U.S. Bureau of Labor Statistics, California Employment Development Department and American Community Survey.

The report shows a positive forward progress to achieving the Yuba-Sutter regional vision to foster a vibrant, prosperous and Growing Yuba—Sutter region through exceptional leadership and involvement of the community.

The 2020-2025 Comprehensive Economic Development Strategy and appendices are available for review at: https://www.ysedc.org/ceds

Fiscal Impact: None

Alternatives:

Do not approve the Yuba-Sutter Economic Development District 2021 Comprehensive Economic Development Performance Report or the updated Appendices I, IV, and V.

Recommendation:

Adopt a Resolution approving the 2021 comprehensive Economic Development Strategy Annual Performance Report and updates to Appendices I, IV, & V as prepared by the Yuba-Sutter Economic Development Corporation and the Comprehensive Economic Development Strategy.

Attachments:

- 1. YSEDC Resolution Approving the 2021 Comprehensive Economic Development Strategy and updates to Appendices I, IV, & V
- 2. 2021 CEDS Performance and Update Report FINAL
- 3. CEDS Appendix I Data Profiles 2022 FINAL
- 4. CEDS Appendix IV Agriculture Economic Profile 2022 DRAFT
- 5. 2022 Appendix V Yuba Sutter Public Works Projects FINAL

Prepared By:Submitted By:Brynda StranixDiana LangleyYSEDC District DirectorCity Manager

ATTACHMENT 1

RESOLUTION NO.

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF YUBA CITY APPROVING THE 2021 COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY ANNUAL PERFORMANCE REPORT AND UPDATES TO APPEDICES I, IV, & V AS PREPARED BY THE YUBA-SUTTER ECONOMIC DEVELOPMENT CORPORATION AND THE COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY

WHEREAS, U.S. Department of Commerce, Economic Development Administration (EDA) requires the preparation and adoption of a Comprehensive Economic Development Strategy (CEDS) by the local Comprehensive Economic Development Strategy Committee to contain public works projects approved by the City of Yuba City, the CEDS Committee, Yuba-Sutter Economic Development District and EDA prior to consideration of federal funding of said public works projects; and

WHEREAS, the CEDS Committee began preparation of the required CEDS Annual Performance Report in December 2021, and approved and adopted said document February 25, 2022; and

WHEREAS, said action also directed the CEDS Annual Performance Report and updates of Appendices I, IV and V of the CEDS document be submitted to the City of Yuba City Council for its review and action;

NOW THEREFORE BE IT RESOLVED, that the City of Yuba City Council, after reviewing said documents, hereby approves the report and authorizes submittal of the CEDS Annual Performance Report and related documents to the Economic Development Administration.

The foregoing Resolution was duly and regularly introduced, passed and adopted by the City Council of the City of Yuba City at a regular meeting thereof held on April 5, 2022 by the following vote:

AYES:	
NOES:	
ABSENT:	
	Dave Shaw, Mayor
ATTEST:	
Ciara Wakefield, Deputy City Clerk	
	APPROVED AS TO FORM COUNSEL FOR YUBA CITY:
	Shannon L. Chaffin, City Attorney Aleshire & Wynder LLP

ATTACHMENT 2



YUBA-SUTTER ECONOMIC DEVELOPMENT DISTRICT 2021 CEDS ANNUAL PERFORMANCE REPORT



ABSTRACT

The Annual CEDS Performance Report for 2021 analyzes the Yuba-Sutter region's current economic conditions and serves as an update on the region's progress towards reaching regional goals and objectives. This report covers a period from January 1, 2021 through December 31, 2021

2021 Annual CEDS Performance and Update Report

EDA Investment #17SEA3020039

Introduction

Yuba-Sutter Economic Development Corporation (YSEDC), established in 1994 to support economic development efforts is organized as a nonprofit private corporation governed by a 21-member board of directors. The corporation represents business interests of both public and private sectors within the Yuba City Metropolitan Statistical Area.

The corporation was designated as an Economic Development District (EDD) by the U.S. Department of Commerce, Economic Development Administration (EDA) in 1996. Yuba-Sutter Economic Development District (YSEDD) is generally synonymous with Yuba-Sutter Economic Development Corporation (YSEDC). The district is comprised of the counties of Sutter and Yuba and the cities of Live Oak, Marysville, Wheatland and Yuba City. The region is referred to as the Yuba City Metropolitan Statistical Area (MSA) as defined by U.S. Office of Management and Budget and used by the U.S. Census Bureau and other U.S. government agencies for statistical purposes. The U.S. Department of Commerce Economic Development Administration provides financial assistance to designated districts for the purpose of developing an Economic Development Strategy and provides funding, in part, for community development planning designed to assist in alleviating economic distress and unemployment.

The Comprehensive Economic Development Strategy (CEDS) document is a significant component of remaining a designated EDD. YSEDC updates the region's CEDS and submits a performance report annually. The CEDS document can be found on YSEDC's website: https://www.ysedc.org/strategy

Yuba-Sutter Economic Development Corporation is pleased to submit its 2021 CEDS Annual Performance Report to the EDA.

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2021 Annual Performance Report

This report analyzes the Yuba-Sutter region's current economic conditions and serves as an update on the progress toward reaching regional goals and objectives and implementing the region's plan of action.

CEDS Committee

The CEDS committee completed the process of the five-year update of the CEDS (2020-2025), and it was approved by Department of Commerce Economic Development Administration on August 8, 2020. The 2021-2022 CEDS committee composition consists of the following members representing both the private and public sectors. There are no changes to the staff or the capacity of the organization to support the development or implementation of the CEDS.

Private Sector			
Name	Company/Organization	Position	Interest Group
Mark Birtha	Hard Rock Hotel and Casino Sacramento	CEO	Hospitality, Restaurant, Private Individual
Arun Bhardwaj	US Bank	Assistant Vice President	Banking/Finance, Community Leader
Johnny Burke	Sutter Yuba Homeless Consortium	Executive Director	Nonprofit, Faith-Based
Justine Dutra	Y.S. Farm Bureau	Executive Director	Agriculture, Workforce Development
Rachel Farrell	Harmony Health	CEO	Nonprofit, Healthcare
Chuck Ferguson	Wide-Awake Geek	Owner	Entrepreneur & Startup Business Development, community workplaces
Johnnise Foster- Downs	PG&E	Public Affairs	Utilities, Private Individual
Beth Hammes	Local Union 228		Union, Private Individual
Bob Harlan	Yuba-Sutter- Colusa United Way	Executive Director	Nonprofit, Low-income, Poverty, Community Leader
Sheila Kern	Placer Water Works	Owner	Manufacturing, Private Individual
Cathy LeBlanc	Camptonville Community Partnership	Executive Director	Nonprofit, Environmental, Community Leader
Alyssa Lindman	Sutter Buttes Regional Land Trust	Executive Director	Natural Resources, Education, Community Leader, Environmental, Tourism
John Nicoletti	Habitat for Humanity Yuba Sutter	Public Relations	Nonprofit, Low-income, Poverty, Community Leader
Joe Pacheco	Northrop Grumman	BAFB Lead Executive	Private sector, Aeronautics
David Read	Yuba-Sutter Regional Arts Council	CEO	Arts & Culture, Nonprofit, Education
Cynthia Roderick	YSEDC/YSEDD	Grant Specialist	Economic Development, Business Development, Poverty, Unemployment
Brandon Sanders	PG & E	Sierra Division Government Affairs	Utilities, Private Individual
Marni Sanders	Yuba-Sutter Chamber of Commerce	CEO	Economic Development, Tourism, Business Assistance and Education, Community Leader
Brynda Stranix	YSEDC/YSEDD	President/COO	Economic Development, Business Development, Poverty, Unemployment, Community Leader
Tim Styczynski	Bridge Coffee Co.	Owner	Retail, Private Individual
Tom Williams	Yuba River Moulding & Millworks	President	Manufacturing, Private Individual

Public Sector			
Name	Company/Organization	Position	Interest Group
Gary Arnold	Caltrans	Associate Transportation Planner	Government, State
Blaze Baker	Beale AFB	Installation Management Flight Chief	Government, Military
Rinky Basi	Sutter County Schools – One Stop	Director	Public, Workforce, Education
Jeremy Brown	Yuba College	Dean of Student Success & Institutional Effectiveness	Education, Public
Kyle Morgado	Yuba County TRLIA	Operations Manager	Government, County, Flood Protection
Samuel Bunton	Yuba County	Assistant Director, Public Works	Government, County
Brian Davis	Linda County Water District	General Manager	Government, District
Tawny Dotson	Yuba College	President	Education, Public
Rachel Downs	Yuba County	Business & Community Engagement Manager	Government, County
Jim Goodwin	City of Wheatland	City Manager	Government, City
Neal Hay	Sutter County	Director Development Services	Government, County
Calvin Hendrix	Beale AFB		Government, Military
Caron Job	Yuba County One Stop	CEO	Government, Education, Workforce
Diana Langley	City of Yuba City	City Manager	Government, City
Mike Lee	Yuba County	Community Development & Services Agency Dir.	Government, County
Keith Martin	Yuba Sutter Transit	CEO	Government, District, Transportation
Patrick Meagher	RD 784	Reclamation District Manager	Government, District, Flood Control
Ben Moody	City of Yuba City	Community Development	Government, District
Aaron Palmer	City of Live Oak	City Manager	Government, City
Dan Peterson	County of Yuba	Director of Public Works	Government, County, Public Works
Sean Powers	Yuba County	Assistant CAO	Government, County
Jim Schaad	City of Marysville	City Manager	Government, City
Alison Schmidt	City of Live Oak	Acting Chief Building Official	Government, City
Jackie Sillman	Yuba Water Agency	Community Relations	Public, Hydro Power, Flood Control
Sean Stapler	Beale AFB		Government, Military
John Tillotson, PE	OPUD	Director of Public Works	Government, District

Adjustment to the Strategy

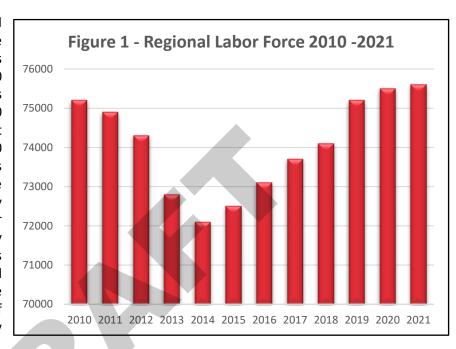
In 2020, YSEDD/YSEDC completed its five-year update of the Comprehensive Economic Development Strategy. The process began in February of 2020 and was approved by the Department of Commerce Economic Development Administration in August 2020. A comprehensive community-wide SWOT analysis and survey was conducted, analyzed, reviewed and new regional goals and tactics were set or strengthened. Since the completion of the 2020-2025 CEDS five-year update, the Yuba City, CA MSA improved its economic strength ranking by one

to now rank 98 out of 384 Metropolitan Statistical Areas. Since 2015, it improved by 176 rankings according to POLICOM, an independent research company that specializes in studying the dynamics of local economies.

The COVID-19 pandemic had a major impact to all sectors of the region, private and public. The full impact of the pandemic is not reflected in this report as the pandemic has continued into 2022. There were some significant changes in terms of regional demographics and are reflected in the data below.

Labor Force

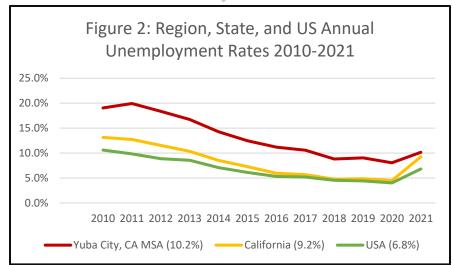
The region's economic activity and well-being is reflected to large degree by the number and types of jobs available. Between December 2020 and December 2021, the region's annual labor force grew from 75,500 to 75,600 which was a 0.4 percent increase over the year. Between 2010 and 2021, the number of individuals counted as part of the labor force increased by 400. As the economy continues to improve so has the labor force. The region is currently experiencing an abundance of jobs but is lacking an experienced/trained workforce to fill these jobs. The current civilian labor force as of December 2021, not seasonally adjusted, is 75,600.



Source: State of California Employment Development Department – Labor Market Information

Unemployment

Figure 2 shows that the region's 2021 annual average unemployment rate (10.2 percent) was 150 percent higher than the national average (6.8 percent) and 111 percent higher than the state's (9.2 percent). Rates are not seasonally adjusted. Since the YSEDD was formed, the gap between the regional and national annual average



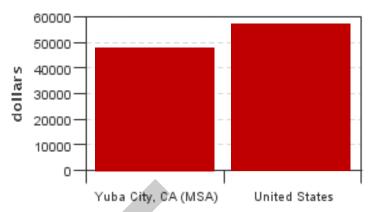
unemployment rate has been closing. In 1996, the annual average unemployment rate for the region was 15.3 percent and the national 5.5 percent, a 283 percent difference compared to the current January 2021 rate, (Yuba City MSA 10.2. vs National 6.8 percent), a difference of 150 percent.

Source: State of California Employment Development Department – Labor Market Information

Per Capita Personal Income

Per capita personal income is widely used as an indicator of economic well-being of the residents in an area. Changes in these figures provide evidence that regions are becoming more or less wealthy as compared to a national benchmark. It is a measure of all income sources, wages and salaries, asset income and transfer payments divided by total population. In 2020, Yuba City MSA had a per capita personal income (PCPI) of \$48,752. This PCPI

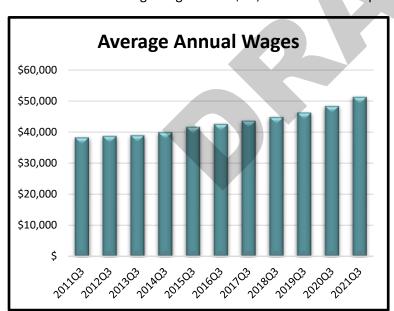
ranked 226th in the United States and was 82 percent of the national average, \$59,510. The 2020 PCPI reflected an increase of 12.3 percent from 2019. The 2019-2020 national change was 6.2 percent. In 2010, the PCPI of Yuba City was \$33,064 and ranked 227th in the United States. The 2010-2020 compound annual growth rate of PCPI was 4.0 percent. The compound annual growth rate for the nation was 3.9 percent. (Source: U.S Department of Commerce Bureau of Economic Analysis).



In 2020, Yuba City, MSA had a personal income of \$8,606,869*. This personal income ranked 244th in the United States. In 2010, the personal income of Yuba City MSA was \$5,524,565* and ranked 249th in the United States. *Personal income estimates are in thousands of dollars, not adjusted for inflation.

Average Wages

The average worker in the Yuba City MSA earned annual average wages of \$51,321 as of 2021Q3. Average annual wages per worker increased 6.13 percent in the region over the preceding four quarters. For comparison purposes, national annual average wages were \$64,141 for the same period. The lower wages are generally attributed to



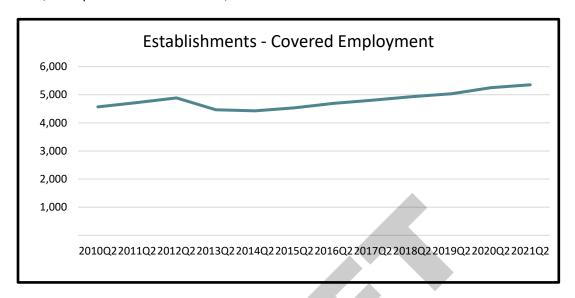
the fact that the region is predominately rural with the largest industry sectors being Agriculture, Forestry, Fishing and Hunting, and Retail Trade.

Sectors in the Yuba City MSA with the highest average wages per worker are Mining, Quarrying, and Oil and Gas Extraction (\$96,280), Management of Companies and Enterprises (\$92,464), and Utilities (\$76,926). Regional sectors with the best job growth (or most moderate job losses) over the last 5 years are Health Care and Social Assistance (+1,167 jobs), Transportation and Warehousing (+1,138), and Accommodation and Food Services (+1,108).

Over the next year, employment in the Yuba City MSA is projected to expand by 486 jobs. The fastest growing sector in the region is expected to be Health Care and Social Assistance with a +2.2% year-over-year rate of growth. The strongest forecast by number of jobs over this period is expected for Health Care and Social Assistance (+189 jobs), Accommodation and Food Services (+65), and Agriculture, Forestry, Fishing and Hunting (+52).

Establishments

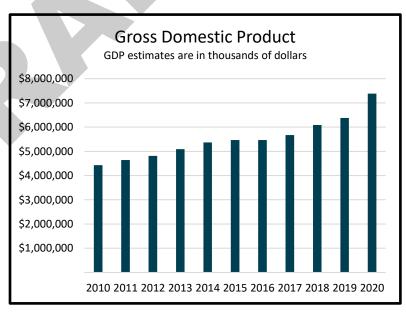
Establishment counts represent the number of locations with paid employees any time during the year. Growth in the number of establishments can reflect increased tax base and jobs. In 2021Q2, Yuba City MSA had 5,355 establishments, a 1.9 percent increase from 5,251 in 2020Q2. Source: JobsEQ



Gross Domestic Product

Gross Domestic Product (GDP) is the total value of goods and services produced by the region. In 2020, Yuba City MSA produced \$7,384,911 in current-dollar total GDP* compared to 2019 total GDP of \$6,381,483. This GDP ranked 268 among MSAs. In 2020, real GDP grew 0.5 percent. For purposes of comparison California had contracted 2.8 percent and the nation contracted 3.5 percent.

Industry Composition: Goods- and servicesproducing industries and government comprise total GDP. Industry statistics reflect



the value of goods and services produced by each of those industries located in Yuba City MSA. In 2020, services-producing industries produced the largest portion of GDP, while government and goods-producing industries produced the second and third largest portion of GDP, respectively. Source: BEA

^{*} GDP estimates are in thousands of dollars.

Performance Measures

An evaluation framework serves as a mechanism to gauge progress on the implementation of the overall CEDS. It is a crucial element of the ongoing planning process and should answer the questions "How are we doing?" and "What can we do better?"

The following performance measures help to provide a framework for evaluating if the progress of activities in achieving the vision, goals, and objectives of the CEDS are making a difference in the local economy. The metrics are broad measures of progress. Improvement in the metrics may be attributed to external factors other than causally related to the economic and workforce development efforts underway in the region.

Performance Metrics

- 1. **Wealth Creation** (Gross Domestic Product (GDP) Has real GDP increased in the region compared to the previous 12 months?
- 2. **Employment Growth** Has employment increased in the Yuba-Sutter region compared to the previous 12 months?
- 3. **Job Earnings** Has the percentage of job earnings in the region increased compared to the previous 12 months?
- 4. Poverty Rate Is the percentage of individuals in the region below the national level?
- 5. Education What is the percentage of education attainment as compared to the national level?
- 6. **Unemployment Rate** Has the unemployment rate decreased compared to the previous 12 months?

Performance Metrics Comparison 2020 versus 2021

Employment/Workforce - Yuba City MSA/USA

	2020	2021	Trend
Employment Growth (Annual)	67,000	70,500	↑5.2%
Labor Force	75,500	75,600	↑0.2%
Unemployment (Annual Not Adjusted)	10.8%	10.2%	↓ 5.6%
Annual Wages (Q3)	\$48,375	\$51,321	↑6.1%

Economic - Yuba City MSA/USA

	Yuba City MSA	Yuba City MSA	USA	Trend
	2020	2021	2021	
Poverty Levels	15.5%	15.5%	13.4%	→ 0%
Median Household Income	\$58,605	\$58,605	\$62,843	↑6.5%
	Yuba City MSA 2019	Yuba City MSA 2020		
Wealth Creation (Gross Domestic Product) 2019 vs 2020	\$6,381,483,000	\$7,384,911,000		↑7.4%

	Yuba City MSA	Yuba City MSA	USA	Trend
	2020	2021	2021	
No High School Diploma	19.43%	19%	10.9%	\downarrow
High School Graduate	23.41%	23.4%	25.7%	0→
Some College, No Degree	28.03%	28.9%	20.7%	↑
Associate degree	11.16%	11.3%	9.1%	↑
Bachelor's Degree	12.33%	12.2%	21.2%	→
Postgraduate Degree	5.1%	5.3%	12.3%	↑

Evaluation of Progress on Goals and Tactics

This section presents the vision and goals for the Yuba-Sutter region. It also identifies actions that support the identified pillars and goals for the region. The CEDS will inspire and guide the community, its leaders and the Yuba-Sutter Economic Development District in creating a dynamic region. The strategy focuses on economic resiliency and recovery while building regional diversity, capacity and collaboration resulting in a vibrant and prosperous community.

Vision

To foster a vibrant, prosperous and growing Yuba-Sutter region through exceptional leadership and involvement of the community.

Goals and Accomplishments in 2021

Data for this section was provided by implementation partners for the region by responding to an evaluation questionnaire or providing direct outcomes to YSEDC. The implementation partners represented both public and private sectors.



Goal 1 – Create and maintain a competitive region through economic development

Strengthening existing clusters has the potential to entice similar industries and suppliers to the region's existing industries in agriculture, healthcare, manufacturing, aerospace and government. The region must coordinate efforts to build, grow and maintain competitive areas

of proficiency and innovation to drive the evolution of these existing clusters. Regional development of the clusters will have considerable employment ripple effects and improve the wage and tax base.

Implementation Partners: Yuba-Sutter Economic Development Corporation (YSEDC); Sutter and Yuba Counties; Cities of Live Oak, Marysville, Wheatland and Yuba City; Yuba-Sutter Chamber of Commerce; Sutter and Yuba One Stops; Yuba College

<u>Tactic 1 – Attract more industries to the region:</u> Both Yuba and Sutter counties worked diligently to improve the region to attract more industries by continuing to develop infrastructure projects. In 2021, there were 23 project inquiries for the region which had the potential private investment of \$2.248 billion and the creation of over 6,742 jobs. Unfortunately, the region was unable to site all but one, which is still under discussion.

The two counties have continued support of its largest employers, Beale Air Force Base and agriculture. The pandemic, on-going drought conditions, and supply chain issues did adversely affect agriculture and agriculture-

based tourism. Yuba County's agriculture's 2020 gross value declined approximately 7 percent from the 2019 values and Sutter County approximately 18.6 percent.

In 2019, Beale Air Force Base created 1,734 jobs, with an annual average salary of \$48,471. However, once the current continuing resolution expires, the National Defense Authorization Act (NDAA) will direct formal divestiture of Beale's Global Hawk program, with funding for that divestiture to commence. In the meantime, the Air Force is reducing its footprint of Global Hawk pilots at Beale and is looking at losing an additional 31 employees (and their families) through the summer reassignment cycle. In 2021, Beale Air Force Base completed 16 of the 35 construction/renovations projects listed in Appendix V of the CEDS. These projects represented at minimum \$56 million in Federal Funds out of \$188 million designated to the projects. The region must continue to support and enhance base/community engagements to support Beale Air Force Base and its missions.

Sutter County's Phase 1, called Lakeside at Sutter Pointe, 386 acres along HWY 99 and Riego Road, to include 3,388 single family homes, 399 multi-family homes, 59 acres of parks, 55 acres of open space, 25 acres of "commercial centers," 44.8 acres of "employment centers," and "up to two K-8 schools upon full build-out" is scheduled to break ground in 2022.

Yuba County continues to partner with Olivehurst Public Utility District (OPUD), Linda Water District, City of Wheatland, Hard Rock Hotel and Casino Sacramento at Fire Mountain and Enterprise Rancheria to expand water and wastewater lines for its employment corridor (East side of Highway 65 between Rancho Road and South Beale Road) and the Sports and Entertainment Zone (West side of Highway 65 between Rancho Road and South Beale Road). The expansion has already generated several inquiries from a diverse range of businesses.

<u>Tactic 2 – Boost Entrepreneurial Development:</u> There was some movement in providing capital to businesses in 2021 with one start-up business and one expansion of business funded at \$143,000.00. This lack of funding requests can be mainly attributed to the COVID-19 pandemic and business recovery. However, there were 28 inquiries for business financial assistance of which 13 were for start-ups. Most of these businesses were not ready and were referred to the local Small Business Development Center or Small Business Administration for start-up assistance such as business basics and planning. YSEDC applied for and received \$210,000 in funding from the California Wellness Foundation to further enhance its business assistance programs. Implementation will begin in 2022.

<u>Tactic 3 – Maintain, Promote and Expand Regional Businesses:</u> The Yuba-Sutter Business Consortium, a committee of YSEDC, conducted a business outreach walk in October 2021 in Yuba City and Live Oak. The purpose of the walk was to determine the impact of COVID-19 and the needs of businesses in the survey area. Those surveyed indicated the COVID-19 pandemic continues to impact businesses, particularly with supply chain and workforce issues, rising cost of goods and homeless issues.

YSEDC in partnership with Sutter County, implemented a third round of Small Business Emergency Economic Relief (SBEER) grant funding to businesses and a second round of funding to local nonprofits. A total of \$904,500 in funds disbursed to 69 businesses and 5 nonprofits in Sutter County which represented 213 employees.

Sutter and Yuba County One Stops provided 8,155 business services to employers; promoted 784 employment opportunities for employers, provided 11,703 employment services to individuals; hosted 35 job fairs/on-site and virtual recruitments; initiated 55 on-the job training contracts; assisted 55 individuals with lay-off aversion and had 217 net jobs created. There was overall a 10.32 percent increase in workforce services over the previous year and most likely is the result of recovery of businesses from the pandemic and the loss of additional unemployment benefits. Currently, the two One Stops, Yuba College, Local Union 228, North Central Counties Consortium and local businesses are working to apply for EDA's Good Jobs Challenge grant to expand and develop a system to provide training and quality jobs.

YSEDC provided a variety of technical/financial assistance resources and referrals via 37 email campaigns to 3,900 businesses in the past 12 months with an open rate of 31 percent (vs. industry average of 19 percent) and had a click rate of 14 percent (vs. industry average of 12 percent). This technical/financial assistance included federal, state and private funded grant/loan assistance, adapting to COVID pandemic restrictions, marketing and general business assistance.

Yuba-Sutter Chamber of Commerce provided 36 business networking events to 1,406 unique businesses, 32 educational business webinars to 446 businesses and made multiple referrals to other consortium partners. Chamber also has an established Government Affairs Committee, to study and analyze issues of interest to the Yuba-Sutter area and its business community; to take advocacy positions on those issues; and to communicate the Chamber's viewpoint clearly to its membership, elected officials, and the community at large. This committee represents the entire business community.

In addition to business education, the Yuba-Sutter Chamber of Commerce, in partnership with restaurant owners and community leaders, launched the Yuba Sutter Restaurant Association. This association will provide resources and support specifically to Yuba and Sutter restaurants. This group is committed to building a strong and active association that supports the local restaurant industry through four core areas: joint marketing, group purchasing power, business resources/consulting and local and state level advocacy. YSRA will provide webinars and training, access to legal counsel, HR resources, access to large network of other restaurateurs, and marketing/promotion benefits. YSRA will be the voice for our Yuba-Sutter restaurants.

One of Yuba County's larger employer, Hard Rock Hotel & Casino Sacramento at Fire Mountain celebrated the grand opening of its ROCKTANE gas station, convenience store and drive-thru smoke in the fall, 2021. This is the first Hard Rock ROCKTANE gas station on the West Coast and second location in the portfolio. The need for a gas station was a critical priority for the Enterprise Rancheria Tribe, not only as a customer amenity for the casino, but for the community and the property team members. Yuba County, in which the casino is located, has had a glaring need for more gas stations in the area since the region garnered national news in 2017 under the threat of a breach of the Oroville Dam causing the evacuation of more than 100,000 people who filtered mostly Southward into the area where the casino now is located. Nearby residents are very relieved for this service to come online near them. Hard Rock Sacramento and the Enterprise Rancheria Tribe also invested in generators so that the gas station will continue to operate seamlessly during power outages (like PG&E's safety blackouts) and other emergencies.

ROCKTANE Gas + Smoke is the first of three major construction projects in Hard Rock Sacramento's Phase Two \$75 Million expansion of the property. The project was completed on time and on budget at approximately \$8.5M. It currently employs 16 team members as part of the Hard Rock Sacramento staff. The second phase of the expansion includes a new office complex and 11,000 square foot warehouse which comes online in March of 2022. Finally, in late Spring 2022, it will open Hard Rock LIVE, a 2,500-seat music and event venue that was also designed to serve the community as an emergency shelter when needed.



Goal 2 – Develop, retain and attract talent

It is imperative that the region prepare young students and adult learners with critical indemand education skills, competencies and knowledge that align with existing and evolving business and industry needs. Many industries are suffering because job seekers lack essential skills. The region must build awareness among residents, businesses and leaders that education and lifelong learning are important drivers of economic development. Implementation Partners: Yuba-Sutter Economic Development Corporation, Sutter and Yuba One Stops; Tri-County ROP/CTE; Yuba-Sutter Chamber of Commerce; Wide Awake Geek, AeroSTEM Academy; K-12 Institutions; Sutter and Yuba Counties; Cities of Live Oak, Marysville, Wheatland and Yuba City; Yuba College

<u>Tactic 1 – Increase Collaboration between educational institutions:</u> No report currently.

<u>Tactic 2 – Improve understanding of all ethnic cultures that live, work within or visit the region:</u> No report currently.

<u>Tactic 3 – Create awareness of the value of lifelong learning:</u> Yuba College is working with Wheatland Unified School District to improve knowledge of career or workforce pathways. The region did improve its overall education attainment by two percent with increases in Postgraduate and Associate degrees.



Goal 3 – Improve and modernize infrastructure

Adequate capacity and condition of infrastructure assets contributes to overall economic competitiveness. Strategic investments must be made to ensure that these assets are maintained and expanded. The region will become more competitive when businesses, entrepreneurs and residents are able to make use of well-coordinated and robust regional infrastructure for transportation, water/sewer/gas, broadband, housing and the natural environment.

Implementation Partners: Yuba-Sutter Economic Development Corporation; Sutter and Yuba Counties; Cities of Live Oak, Marysville, Wheatland and Yuba City; Yuba-Sutter Chamber of Commerce; Yuba-Sutter Transit; Caltrans

<u>Tactic 1 – Modernize the region's Infrastructure to meet future demand and respond to changing business</u> needs:

Regional Projects:

Feather River West Levee Project

Sutter and Butte counties are planning to improve 44 miles of levees from Thermolito Afterbay south to the Sutter Bypass to reduce flood risk and remove more than 34,000 properties from FEMA Special Flood Hazard Areas. Among other important improvements, the project will sustain and grow the local economy by creating construction jobs, protect property values, and allow for responsible residential, commercial and industrial development. Phase I –Thermalito Afterbay to Star Bend was targeted to be completed by 2016. Phase II will include the area south of Star Bend to the confluence of the Feather River and the Sutter Bypass.

2022 UPDATE: Levee repairs will be completed in two separate phases: Project I, the Feather River West Levee Project, will include work from Thermalito Afterbay to Star Bend, just south of Yuba City, and was completed at the end of 2020. Project II will include the area south of Star Bend to the confluence of the Feather River and the Sutter Bypass. Project II work completed to date includes a one-mile section of levee at Laurel Avenue and another five miles of levee improvements between Star Bend and Laurel Avenue completed by the U.S Army Corps of Engineers (USACE). USACE also completed another mile of levee improvements between Laurel Avenue and the Highway 99 bridge. The Feather River West Levee Project is on schedule and within budget.

Flood Protection of the City of Marysville

A public works project to repair and upgrade the ring levee to be certified as providing a 300-year level of flood protection. The Marysville Ring Levee project is a multi-phase project that will upgrade the levee that surrounds Marysville. The primary purpose of the project is to strengthen the existing levee by implementing additional measures to reduce the likelihood of through- and under-seepage. The Marysville Ring Levee reduces flood risk for more than 12,000 residents, the region's largest and only level-3 trauma services hospital and the more than 10,000 jobs it supports, two state highways and two Union Pacific Railroad mainlines.

2022 UPDATE: A final Supplemental Environmental Assessment Study for Phase 2-B and 3 Utility Relocation was completed in June 2021. Phase 2C-Cutoff Wall construction is complete. Segment A – Delayed due to significant mine-tailings. Segments A, B, C – Are underway with path forward to deal with mine tailings, 17th Street pump station, and landowner access concerns. Segment D1 between Simpson Lane and Union Pacific Railroad, Cutoff wall and significant PG&E conflicts to be relocated and the Cutoff wall are scheduled to be completed in 2022. The project is slated to be complete in 2024 and will reduce flood risk for this historic town of 12,000 residents on the Yuba and Feather rivers

YWA – Water Projects: The Yuba Water Agency announced it would be investing nearly \$2 million in grants and matching loans to advance flood risk reduction work and water infrastructure improvements in Yuba County. As part of its investment, a \$400,000 grant and \$550,000 loan will go to the Three Rivers Levee Improvement Authority to help complete the first of two phases of its North Training Wall Project near Hallwood along the lower Yuba River. The funds will be used to reshape the training wall and connect it to higher ground near Daguerre Point Dam, which is expected to reduce flood risk for Marysville, Hallwood and communities in Reclamation District 10.

The agency is also doing another project nearby known as the Hallwood Side Channel and Floodplain Restoration Project, which includes 157 acres of fish habitat enhancements. To minimize costs, both projects are utilizing a nearby gravel plant operated by Teichert Aggregates to remove debris and sediment from the projects – Teichert is estimated to be providing an in-kind contribution of approximately \$72 million through grading and material removal in exchange for the raw materials from the projects.

Sutter County:

850 Gray Avenue – Health & Human Services

The county intends to locate a majority of its Health and Human Services Department to the former K-Mart Building located at 850 Gray Avenue in Yuba City.

2022 UPDATE: The County has acquired the property at 850 Gray Avenue and is considering funding options for the site's development.

Howsley Road Bridge Replacement

The county will replace the existing two-lane 260-foot-long bridge utilizing FHWA Highway Bridge Program funds. **2022 UPDATE:** The design phase was completed March 2021, including all necessary environmental permits. Federal funding for the construction phase is not expected to be available until 2025.

Tisdale Road Bridge Replacement

The county will replace the existing two-lane 40-foot-long bridge utilizing FHWA Highway Bridge Program funds. **2022 Update:** The design phase is complete, with right-of-way acquisition and environmental permitting expected to be completed in April 2023. Federal Funding for the construction phase is not expected to be available until 2025.

Kent Avenue Bridge Replacement

The county will replace the existing two-lane 80-foot-long bridge utilizing FHWA Highway Bridge Program funds. **2022 Update:** The design phase is complete, with right-of-way acquisition and environmental permitting expected to be completed in April 2023. Federal Funding for the construction phase is not expected to be available until 2025.

Yuba County:

East Linda Detention Basin

This public works project would expand an existing detention pond to serve East Linda and is referred to within the South Yuba Master Drainage Plan.

2022 Update: The segment of the linear detention pond from Orchard Pond to North Beale Road is currently under construction and is funded as a condition of the surrounding subdivision. Phase I, Lindhurst Ave. To Hammonton Smartville Rd. segment is completed. The remaining segment from North Beale Road to Hammonton-Smartsville Road is being designed in conjunction with the paralleling Goldfield's Parkway project. This piece is dependent on future funding but is at 65% design completion.

North Beale Road Revitalization Improvements

This public works project consists of implementing the road improvements recommended by the East Linda Revitalization Plan which consists of sidewalks, landscaped medians, street lighting, and parking that would improve the safety of the road for motorists, bicyclists and pedestrians as well as improve the appearance of the road corridor to help attract new and retain existing businesses.

2022 UPDATE: Currently constructing North Beale Road Complete Streets Phase II, the revitalization project from Hammonton-Smartsville Road to Linda Avenue. Construction expected to be complete in May of 2022.

County Bridge/Culvert Repair

There are 75 HBP-eligible bridges (greater than 20' in length) and numerous other culvert and drainage structures owned and maintained by Yuba County. Currently the County has 75 bridges that are of sufficient length (>20') to be eligible for Caltrans inspection. Of these, 29 bridges have a SR below 80 and above 50 which qualify for HBP rehabilitation funds, and 8 bridges have a SR below 50 which qualify for HBP replacement funds.

2022 UPDATES: Expecting to replace Iowa City Road bridge in summer of 2022, dependent on HBP authorization. Spring Valley Road bridge replacement planned for 2023. Other current bridge replacement projects include Los Verjeles Road, Waldo Road, and Ellis Road. These are anticipated to be in construction in 2024-2025.

Yuba County Airport Taxiway

Yuba County Airport would construct a taxiway serving the commercial buildings along Skyway Drive, west of the existing runway. The taxiway would be 25 feet wide and extend 3,700 feet in length. Other improvements would include installation of storm drains and crossings over existing storm drains.

2022 UPDATE: Final plans, specs, costs, bid package completed. Local match funds have been secured. 100% of funding is public.

Yuba County Broadband Initiative

The County of Yuba seeks to improve broadband service county-wide to support economic growth, enhance community resilience, and bolster connectivity. This initiative will remain a priority for the County into the near future, due to the complex nature and ever evolving technological advances of the industry. Currently, the County in partnership with the Yuba Water Agency and Valley Vision, is developing a Broadband Master Plan highlighting industry best practices and community specific opportunities to expedite enhanced broadband services.

2022 UPDATE: Initiatives underway

- 20 hotspots and laptops under the Emergency Connectivity Fund for the Yuba County Library
- Gathering feedback from ISPs for a Broadband Development Code Update on items such as: 1) Dig Once
 Ordinance, 2) Master License Agreements, and 3) Broadband Project Streamlining
- Preparing Request for Partnerships to receive shovel-ready project portfolio from ISPs to prepare for pending federal and state broadband grants, federal programs are set to release NOFOs in late April/early May 2022
- Ongoing meetings and exchanging data with interested middle mile and ISPs to discuss network expansion opportunities
- Yuba County, in partnership with the Yuba Water Agency and Valley Vision, completed a Yuba County
 Master Broadband Plan in Fall 2021. Yuba County is anticipating an update from RCRC on a potential
 Economic Development Administration-funded broadband strategic plan grant in March 2022 to expand
 this initiative

West Linda Detention Basin and Pumping Station

This public works project will modify the existing low-lying area into a detention basin and create a pumping station to manage drainage within the West Linda area and create a multi-use recreational field/park that benefits existing low-income residents and businesses.

2022 UPDATE: Yuba County has submitted a grant application for Phase 1 of this project to construct a 4.6-acrefoot retention basin along with associated piping, fencing, and grading. Construction of an outfall structure and pumping station would occur in subsequent phases.

Pump Station No. 9 Upgrades

This public works project would provide redundant pumping, backup generation and SCADA electronic system to existing Pump No. 9 as required by FEMA for operation during storm events and would protect West Linda and the Lindhurst Avenue commercial area.

2022 RD784 Update: RD784 has been awarded grant funding through Prop. 1 to finish the SCADA connection phase. The grant agreement has been fully executed and the project is now in the design phase. Estimated completion in 2023.

Pump Station No. 7 Upgrades

This public works project would provide upgrades to Pump Station No. 7 with SCADA electronic system and redundant pumping to serve Wal-Mart, Feather River Center and the commercial area in Linda.

2022 RD784 Update: RD784 has been awarded grant funding through Prop. 1 to install the instrumentation improvements (SCADA). The grant agreement has been executed and the project is now in the design phase. Estimated completion in 2023.

Pump Station No. 5 Upgrades

This public works project would provide upgrades to Pump Station No. 5 with SCADA electronic system and redundant pumping to serve the east Linda area.

2022 RD784 Update: RD784 has been awarded grant funding through Prop. 1 to install the instrumentation improvements (SCADA). The grant agreement has been executed and the project is now in the design phase. Estimated completion in 2023.

Regional Drainage Facility

This public works project will provide regional drainage and pumping for the North Arboga Study Area, Plumas Lake Specific Plan Area and Pump Station No. 10. Pump Station 10 is under construction and will provide supervisory control and data acquisition (SCADA) electronic controls. Two additional basins are in planning and other phases await funding.

2022 RD784 Update: The construction of Pump Station 10 was completed in 2014 apart from the discharge pipes that will eventually be installed down Murphy Rd. The Regional Drainage Facility (RDF) has been constructed however, funding of approximately \$6 million is still needed to install piping from the RDF down Murphy Road (west) to the levee, followed by connection to existing pipes in the levee, and finally, construction of an outfall structure on the waterside.

Linda Avenue/Griffith Water Treatment

This Linda County Water District project would construct Well No. 17 and a water treatment facility at Linda Avenue at Griffith, to serve the East Linda Specific Plan area.

2022 UPDATE: It is anticipated this project will begin early in 2022 based upon verbal notification of a \$6 million grant from State SRF program.

Rancho Road/Highway 65 Commercial and Industrial Area

This public works project is necessary to provide a sewer and water line to properties in and around the Rancho Road/Highway 65 industrial properties to support current and future industrial park development plans.

2022 UPDATE: A grant worth more than \$350,000 and a matching low-interest loan was approved recently for the Olivehurst Public Utility District and City of Wheatland to continue water and wastewater infrastructure improvements in south Yuba County, and to protect groundwater quality in the region. The project area, which is within OPUD's service boundary, does not currently have a potable water distribution system and is primarily served by aging, private septic systems that are prone to failure during high water events.

Forest Biomass Business Center Development - Camptonville

Camptonville Community Partnership (CCP), is a small, rural, community-based non-profit organization located in the town of Camptonville in the Yuba County foothills that proposes to develop a small forest biomass to energy facility that would be part of a new small business campus, located in an unincorporated area approximately 11 miles southwest of Camptonville and 3 miles east of Dobbins. CCP intends to attract other businesses to the site, where heat and power would be available from the facility making the overall facility a high efficiency combined heat and power operation.

2022 Update Because of COVID delays construction was not started in 2021. What was done:

- Developing land lease agreement to instead purchase land from SPI to expand our project footprint to approximately 120 acres.
- Received AIR Permit from FRAQD: Legal document that authorizes the owner or operator to construct and/or operate a piece of equipment according to the federal Clean Air Act.
- Power Purchase Agreement: 20-year agreement with PG&E at a set price. PG&E accepted the FBBC offer.
 FBBC is currently awaiting a contract from PG&E
- Selected IAC as Engineering Procurement & Construction (EPC) contractor to design and construct the entire bioenergy facility.
- Feedstock Contracts: Received long-term contracts totaling at least 80% of the bioenergy facility's feedstock needs of 30,000 bone dry tons per year are needed for project contracts.
- Timberland Conversion Permit (TCP) begun:
 Converting timberland into another use requires a TCP from Cal Fire. A part of the TCP process also includes preparation of a Timber Harvest Plan (THP).

CCP continues to collaborate with key partners such as USFS, USDA, YWA, Blue Forest Conservation, and others to develop the Forest BioMass Business Center. Project is working to be built and generating electricity to the grid in 2023.

City of Live Oak Projects:

Water Service and Supply Improvements for Live Oak East of State Route 99

Current water service is limited by undersized main lines crossing the highway and the closure of Live Oak Well #5 due to nitrate contamination. A combination of improved water mains and a new or reconditioned well with arsenic treatment and storage is necessary to allow for both growth and public safety needs.

2022 UPDATE: In early 2020 the city completed construction of a 12-inch water main in Pennington Road from O Street east to L Street with associated road improvements to be completed in 2022. **L Street to Orchard Way was completed in 2018.** The city has constructed a new 1,000 gpm well with arsenic treatment and filtration and connection to the distribution and sewer systems, completed in late 2021. The city is considering additional upgrades to the site including a water storage tank and booster pump station. (The first phase of the project fell so far behind we had to give back our CDBG funding that was for the phase 2 of the project, so we're scrubbing all mention of the CDBG 4.5M funding for phase 2).

Wastewater Treatment Plant Solar

Live Oak's new wastewater treatment plant was designed with the possibility of making a connection to a solar array to power the plant.

2022 UPDATE: Live Oak completed a feasibility analysis and received a \$1.68 million grant and loan award from the California Water Resources Control Board in 2020 for 2022 construction.

City of Marysville Projects:

City's Park Irrigation Well initiative

DWR has made grant funds available to commence the city's Park Irrigation Well initiative that would improve water system reliability and cost savings to the city by converting city parks to a well and tank storage system, thereby eliminating the need for commercial water service.

2022 UPDATE: Gavin Park Well Project is currently in its final stages of construction with estimated completion in June 2021. However, project was delayed due to difficulty in securing additional PG&E power to the site.

Road Maintenance and Rehabilitation (RMRA) proposed project list for Fiscal Year 2020-2021

The city is currently on track to receive a total of \$232,628 tax proceeds this calendar year 2019-20, 2020-21. \$198,402 was projected by the League of California Cities. Utilizing the funding received from the prior calendar years it is anticipated that a total of \$470,484 will be used to fund capital street projects for the new fiscal year.

- B St. 3rd to 1St
- 1 St. B St. to Bridge.
- F St. 3rd St. to 10th St.

2022 UPDATE: Project completed with some modifications to the F Street segment. Based on budget and pavement conditions, part of area between 3rd and 4th was paved, all between 4th and 6th was paved and 4th street between E and F was paved.

Refurbish and Update City Hall

Refurbish the 1939 City Hall building by replacing all windows with high efficiency glazing, upgrading wiring and replacing floor covering throughout, updating HVAC control systems, updating technology capabilities in City Council chambers and replacing auditorium seating with modern comfortable seating. Installation of solar photovoltaic system at city was completed at city hall in October 2018. Funding is currently being sought to complete project.

2022 UPDATE: Audio and Video equipment have been updated in the Council Chambers along with carpeting upgrades between City Hall and the Police Department. Several AC and heating units have also been replaced that serve the Police Department. Energy audits were performed at City Hall, Police Department, Public Works and the Fire departments however initial review has found that they may not qualify for PG&E on-bill financing. Staff will be discussing further with PG&E. Working with PG&E and contractor to develop a funding mechanism that finances multiple electricity related capital improvements with debt service paid through energy savings. Initial assessment completed by contractor and currently under city review.

City of Wheatland Projects:

Wheatland Comprehensive Water Project

The City of Wheatland water system is aging with portions of the system more than 100 years old. The project consists of removing the seismically deficient water tower from service by employing new ground mounted hydropneumatic tanks and booster pumps to supply water pressure to the city. The project also includes replacement of domestic water meters, new production meters, water meter automation to assist with leak detection and remote meter reading, SCADA replacement, and new billing software. The primary goal of the Wheatland Water System Reliability Project is to ensure an adequate and reliable water supply that meets the future needs for the City of Wheatland

2022 UPDATE: Project is underway and will be completed in 2022.

Wheatland Zoning and Capacity Analysis

Conduct future planning work for managing growth for the city's long-term plans, consisting of employment generating, non-residential uses, including the potential of a new town center for an expanded City of Wheatland. **2022 UPDATE:** Funding from SACOG was awarded for the project.

Wheatland Regional Wastewater Treatment

The City of Wheatland is planning the construction of a new pipeline and three pump stations to convey 1.5 million gallons per day (MGD) of wastewater into a regional sewer system serving south Yuba County. The pipeline will connect to a new Olivehurst Public Utility District (OPUD) sewer or continue of the city's force main (currently under design by others) near South Beale Rd and Highway 65. OPUD sewers will convey the flow to OPUD's wastewater treatment plant (WWTP), where it will be treated to a tertiary level and discharged into the Feather River. Alternatively, the city's pipeline may continue further northward to connect to the Linda County Water District (LCWD) wastewater collection system and then into their WWTP. The city's WWTP will eventually be decommissioned, and the site re-purposed for other uses.

2022 UPDATE: A Basis of Design Report was completed in 2021. Completion of design expected in 2022.

City of Yuba City Projects:

Bridge Street Corridor Improvements

The Bridge Street corridor improvement project is a multi-phased project to extend four travel lanes from SR-99 to Marysville/SR-70. The project includes the construction of the 5th Street Bridge, and phased reconstruction of Bridge St. Bridge Street will be widened from Gray Avenue to Cooper Avenue in late 2021 with completion anticipated at the end of 2022 with support from a \$2.8 million Local Partnership Program grant from the CTC. The project will enhance a key gateway through the city to facilitate necessary traffic demands while coordinating with adjacent property owners to help facilitate Economic and Workforce Development in the area.

2022 UPDATE: Conceptual design for the final phase between SR-99 and Gray Avenue will commence in 2022 with funding support from a \$200,000 SACOG grant. Final design and construction funding for this segment is yet to be determined.

Walton Avenue Complete Streets Improvements

The project includes rehabilitating portions of Walton Avenue from Hazel Avenue to Sam's Club, including closing the gaps in sidewalks on the west side of Walton Avenue between Lincoln Road and Franklin Road, improving bike lanes, and upgrading the traffic signals.

2022 UPDATE: Final design is in progress with construction anticipated to commence in 2022 and completion in 2023.

Tactic 2 – Develop and improve alternative, multi-modal and inter-modal distribution infrastructure:

Regional Caltrans Projects:

Caltrans 27 projects slated for construction, rehabilitation, planned or program projects in the Yuba-Sutter region. Of these projects, five were completed as which represented an injection of \$107.071 million in improvements within the region.

Sutter Bypass Widening & Rehab #03-1A920

Near Yuba City from Sutter Bypass Bridge to Lytle Road. Rehabilitate roadway, widen shoulder, and replace Wadsworth Canal Bridge. This \$33,217,000 project is completed.

ADIEM and Sand Barrel Upgrade

In Sutter County on Route 99. Installed crash cushion in the median in front of median barrier. This project is also located in Sacramento, Butte, Placer, Nevada and Yolo Counties on Routes 50, 65, 70, 80, 89, 160 at various locations. This \$1,478,000 project is completed.

Restore Pavement After Fire Damage

In Sutter and Yuba counties on Routes 70 and 99 at various locations. Emergency pavement repair. This \$26,613,000 project is completed.

YUB-SUT Campfire Debris Removal Pavement Damage Restoration

In Sutter and Yuba Counties, on Routes 70 and 99 at various locations. Restore pavement damaged during debris removal operations after the Camp Fire by overlaying with asphalt. This \$29,603,000 project is completed.

Loma Rica Rd./Spring Valley Road Widening & Rehab

Near Marysville, from 0.1 mile east of Loma Rica Rd. to 0.2 mile west of Spring Valley Rd. Rehabilitate Roadway. This \$16,160,000 project is completed.

Yuba County Projects:

Goldfields Parkway

This public works project would construct a four-lane arterial around the eastern side of Marysville through the East Linda Specific Plan from Highway 65 at McGowan Parkway to Highway 20 at Plantz Road.

2022 UPDATE: The design phase for the segment between North Beale Rd and Hammonton-Smartsville Rd is at approximately 65%. Erle Rd. to N. Beale Rd. segment completed. The County is applying for EDA funding to complete the construction. Right of way acquisition is completed and if funding is secured, then construction could begin as early as 2023.

Olivehurst 11th Avenue Project

This public works project consists of implementing road improvements to 11th Avenue between Olivehurst Avenue and Powerline Road in Olivehurst. This project includes improvements to curb, gutter, sidewalk, drainage and street overlay.

2022 UPDATE: This \$1,700,000 is completed.

Linda - Cedar Lane and Alicia Avenue Project

This public works project consists of implementing road improvements to Cedar Lane and Alicia Avenue (from Riverside to Feather River Blvd) in West Linda. This project includes improvements to curb, gutter, sidewalk, drainage and street overlay

2022 UPDATES: Design at 65% completion. Plan to construct in 2023

McGowan Parkway Project

This public works project consists of implementing road improvements to McGowan Parkway between SR 70 and SR 65 in Olivehurst. This project includes improvements to curb, gutter, sidewalk, drainage and street overlay.

2022 UPDATES: Design at 95% completion. Plan to construct in 2022

Feather River Boulevard Project

This public works project consists of implementing road improvements to Feather River Blvd. between Arboga Road and Alicia Avenue in West Linda. This project includes improvements to curb, gutter, sidewalk, drainage and street overlay.

2022 UPDATES: Design at 65% completion. Plan to construct in 2022

City of Live Oak Projects:

Pennington Road Rehabilitation

Pennington Road is the main east/west arterial for the City of Live Oak, intersected by State Route 99. Sacramento Area Council of Governments (SACOG) has committed \$915,000 for partial reconstruction of the road from Broadway to Connecticut Avenue during 2012 and 2013. Reconstruction to the east of State Route 99 is also necessary.

2022 UPDATE: Pennington West reconstruction is scheduled for 2022. The water main was completed in early 2020 allowing the reconstruction to proceed, however highway construction utilized a construction yard on this section of Pennington Road, so the city postponed construction until the highway construction is complete to

avoid any damage to the new Pennington roadway. Reconstruction to the east of State Route 99 from Larkin Road to Orchard Way was completed in early 2018.

Live Oak Highway 99 Streetscape Project

In coordination with Caltrans and a Federal TIGER Grant the city is completely rebuilding Highway 99 through the City of Live Oak. Starting at Ash Street and continuing to Ramsdell Drive, the highway will be transformed into a beautiful and functional streetscape including the undergrounding of overhead utilities, expansion of travel lanes from 3 to 5, the addition of curb/gutter/sidewalk, as well as landscaping, lighting, and parallel parking.

2022 Update: Major construction is complete; the new roadway is open to traffic. Final landscaping and pedestrian improvements scheduled for early 2022 completion.

City of Marysville Projects:

Rebuild 5th Street to Complete Streets Standards from State Route 70 to J Street.

This is one part of a multi-street local traffic circulation plan designed to accommodate heightened commuter traffic flows over the new four-lane 5th Street Bridge connecting Marysville and Yuba City, with improved access to the newly expanded Adventist Health+Rideout Regional Center Campus and serving planned future business growth within the Medical Arts District. Working in conjunction with project M6 and modifications to 3rd Street, this project will include engineering and construction to fulfill Complete Streets standards for safe pedestrian and bicycle use along this major surface artery.

2022 UPDATE: Design was completed, and bids were solicited on October 27, 2021. Bid opening was on December 2, 2021. Council approved award of the construction contract on January 18, 2022, with construction commencing in February. Completion of project is anticipated in late 2022. \$3,516,500 million in funding has been dedicated to this project.

Systemic Safety Analysis Report Program (SSARP)

Federal regulations require each State has a Strategic Highway Safety Plan (SHSP). An SHSP is a statewide datadriven traffic safety plan that coordinates the efforts of a wide range of organizations to reduce traffic accident fatalities and serious injuries on all public roads. In coordination with federal, state, local and private sector safety stakeholders, the SHSP establishes goals, objectives, and emphasis (or challenge) areas. The SHSP address the 4Es of traffic safety: Engineering, Enforcement, Education, and Emergency Services.

2022 UPDATE: City Council approved acceptance of grant funding to develop a LRSP in the amount of \$40,000 and contract award to GHD by on 10/19/21. GHD is in the process of information gathering. Completion of LRSP is expected by March of 2022.

Road Rehabilitation and Sidewalk Accessibility Project. (CDBG)

The Project proposes the rehabilitation of just over 15,000 lineal feet (approx. 3 miles) of residential streets and sidewalks in the East Marysville neighborhood off State Route 20. The project will reconstruct failing road structural sections, install accessible ramps on street corners, and improve sidewalks where necessary for accessibility and install bike lanes.

2022 UPDATE: Project is still pending funding approval from The State of California's Department of Housing and Community Development.

City of Wheatland Projects:

Wheatland Pavement Management Program (PMP)

Develop the city's first pavement management program (PMP). The PMP will produce a comprehensive and detailed inventory of the city's roadways, estimate the pavement condition index (PCI) for each segment, develop treatment costs and strategies, and provide various recommended treatment scenarios.

2022 UPDATE: First PMP report is expected in early 2022

Tactic 3 – Promote transit planning to move people throughout the region and housing development:

Yuba-Sutter Transit:

Just like public transportation systems worldwide, Yuba-Sutter Transit has been severely impacted by the COVID-19 pandemic. In the first full fiscal year of the pandemic (FY 2020), Yuba-Sutter Transit ridership hit a 25-year low at just 37% of the pre-pandemic level (FY 2019). Systemwide ridership has since been slowly recovering and average weekday ridership is now at 53% of the pre-pandemic level (December 2019 vs. December 2021), but all services have not been impacted the same as local fixed route ridership is at 61% of the pre-pandemic level while Sacramento Commuter ridership is at just 17%. In response to lower ridership, some service has been suspended indefinitely (including 30% of all commuter schedules) and the systemwide number of vehicle service hours being operated is now at 84% of the pre-pandemic level.

Assuming an extended pandemic recovery period, Yuba-Sutter Transit is about to launch a state-funded Comprehensive Operational Analysis / Short-Range Transit Plan to evaluate the appropriate scope, level and even model of public transit service for the bi-county area. The last study of this kind was adopted in early 2015 and a current plan is required to remain eligible for federal transit funding. This effort, which is expected to be completed in mid-2023, is intended to be a top-to-bottom assessment of the existing system and result in specific service and program recommendations along with a corresponding operating and capital financial plan for implementation consideration over the next five to ten years. This plan will be developed with significant outreach to a wide range of community stakeholders.

Facility Replacement. Yuba-Sutter Transit continues to plan for the replacement of its current operations, maintenance, and administration facility at 2100 B Street in Marysville. A new location is needed because this undersized and technologically obsolete 1960's-era Seven-Up Bottling Plant that was converted to transit use in 1996, lacks sufficient capacity to accommodate the infrastructure needed to meet the state mandate that only zero-emission buses can be purchased after 2028. In addition, Caltrans' programmed and fully funded expansion of Highway 70 (B Street) adjacent to the facility may render it useless even earlier.

2022 UPDATE: To begin the process of replacing the existing facility, Yuba-Sutter Transit secured a Caltrans planning grant to conduct a needs analysis and site selection study as part of the Next Generation Resilient Transit Facility Plan that was completed in early 2021. In July 2021, Yuba-Sutter Transit completed the purchase of the top ranked site from the study at 6035 Avondale Avenue in Linda for the ultimate operation and maintenance of up to 70 zero-emission buses. This 19.7-acre property is located on the northeast corner of Avondale Avenue and North Beale Road in Linda.

The process to identify and secure the necessary funds to design, construct and equip the new facility is now underway as an estimated \$40 - \$45 million will be needed from a mix of federal, state, regional and local sources to bring it to reality. If sufficient funding is quickly secured, this state-of-the-art zero-emission bus facility and future mobility hub could be completed by as early as 2025. Should this process be delayed, Yuba-Sutter Transit may require interim accommodations to continue operations if the current facility is displaced or significantly impacted by the Highway 70 project. Regardless, a new facility will be needed by about 2030 to enable a significant number of zero-emission buses to be used in daily operations.

Housing and Affordable Housing:

There has been a concerted effort within the region to increase housing stock for all income levels.

Lakeside at Sutter Pointe, 386 acres along HWY 99 and Riego Road, to include 3,388 single family homes, 399 multi-family homes, 59 acres of parks, 55 acres of open space, 25 acres of commercial centers, 44.8 acres of employment centers, and up to two K-8 schools upon full build-out. Construction will begin in 2022.

In **Sutter County**, The New Haven Court supportive, affordable housing project was completed in 2021. The development is a 40-unit rental new construction project. With a mix of 20 studio units (approximately 435 square feet), 18 one-bedroom units (approximately 607 square feet) and 2 two-bedroom units (approximately 799 square feet), New Haven Court provides affordable housing for special needs individuals earning up to 50% of the area median income (AMI) for Sutter County. New Haven Court addressed two major community needs: the need for an increased supply of affordable housing and housing that is specifically designed to combat long-term homelessness of the mentally ill through a low-barrier, Housing First model that offers comprehensive supportive services to promote stable, independent living.

In **Yuba County**, The Cedar Lane Permanent Supportive Housing Project is a new-construction 148-unit rental development, providing 108 units affordable housing and 41 units of permanent supportive housing targeted to homeless and mentally disabled individuals, with one additional unit reserved for an on-site resident manager. A community center on the first floor will include a community room with kitchen, property manager's office and on-site case management offices in which individualized supportive services will be provided. A dog park, barbecue area with tables and pergola, a community garden and bicycle lockers will be located near the building. The balance of the site will provide a paved driveway and off-street parking, and landscaping. The project is currently under construction.

In Yuba County, Prosperity Village is an affordable housing project made possible by Habitat for Humanity, in partnership with the County. It is located near the Walmart in Linda; it consists of 61 housing units and include supportive services from case workers and other onsite providers. Onsite providers include Hands of Hope, Yuba City Home Health, the local Veterans Affairs office, the veteran's organization Nation's Finest and Yuba County Health and Human Services. Safety elements also will be included within the complex. Prosperity Village has a security system and staff monitors onsite. An onsite manager will be present to help monitor and coordinate services. Building rehabilitation is underway. Prosperity Village is now open to tenants.

In the City of Live Oak, an affordable housing project (Kristin Court Apartments) Phase 2 was completed. This project offers 24 units of two- and three- bedroom apartments with rents targeting family households earning less than 50 percent AMI and offers amenities including a community room with a kitchen, a computer center, a playground and a pool. Phase 3 of Kristin Court Family Apartments began in late 2021 and will provide 32 additional rental units.

The **City of Yuba City** approved the development plan for Richland Village Phase II, a proposed residential affordable apartment complex that would consist of 88 one-bedroom, 44 two-bedroom, and 44 three-bedroom units at 470 Bernard Drive in the Richland Housing complex. Plans also include a community center and other recreational amenities for residents.



Goal 4 – Foster overall quality of life and place

To attract and/or retain business and residents, both urban and rural communities must actively maintain or revitalize their city or town centers and amenity assets. Quality of life includes a complex balance of jobs and education to healthcare and housing, protecting and promoting the region's natural resources and outdoor spaces, cultural and art spaces and community spirit.

Implementation Partners: Yuba-Sutter Economic Development Corporation; Sutter and Yuba Counties; Cities of Live Oak, Marysville, Wheatland and Yuba City; Yuba-Sutter Chamber of Commerce; Yuba-Sutter Regional Arts Council; Sutter Buttes Regional Land Trust; Sutter and Yuba County Libraries; Yuba-Sutter Lodging Association; Local theatres, museums and art galleries.

<u>Tactic 1 – Promote and Market for continued investment in regional amenities:</u> The COVID-19 pandemic was extremely hard on local amenities which included the arts, history, and recreational venues. Most of these venues have been closed since March 2020. The Yuba Sutter Arts and Culture was a leading example of pivoting delivery methods and adjusting to the pandemic environment through collaboration and virtual events.

2021 was a big year for **Yuba Sutter Arts & Culture** (also known as Yuba-Sutter Arts Council). They celebrated their 40-year anniversary as the designated local representative of the CA Arts Council and acquired the Sutter Theater Center for the Arts on Plumas Street in Yuba City. They once again were able to host live events in their two art galleries and two theaters. While COVID kept them from full implementation of scheduled events, they continued full speed ahead using virtual technology for their high school-based Poetry Out Loud and Scholastic Art & Writing Awards programs. New grants they received enabled them to re-grant to other local arts groups to help strengthen their finances. Their mission includes contributing to the quality of life for all Yuba-Sutter residents and to be a part of economic development for the entire community.

The Cotton Rosser Bronze Statue Project: Cotton Rosser is legendary in the professional rodeo world as the owner of the Flying U Rodeo livestock contracting firm and was inducted into the Pro Rodeo Hall of Fame in 1995. He is equally legendary in his hometown of Marysville as an entrepreneur and owner of Flying U and Cotton's Cowboy Corral western wear store. In 2021, a group of community leaders came together and began planning for the Cotton Rosser Bronze Statue project. The plan is to create a one and a quarter times life size bronze statue of Cotton on horseback doffing his hat to an admiring crowd as he enters the rodeo ring. That is about seven tons of patinaed bronze sitting atop a concrete and brick base. The statue will be placed in Plaza Park on First Street in Marysville where the annual cattle drive ends each year. Noted western artist and sculptor, Jeff Wolf, was chosen to create the sculpture. This is the largest single public art project ever attempted in the region Yuba Sutter. Yuba Sutter Arts & Culture is the project manager, and it is scheduled for completion in late 2022.

The Yuba-Sutter Chamber of Commerce has developed an organization, Film Yuba-Sutter! intended to attract and support the film industry in the Yuba-Sutter community. A Film Commission such as Film Yuba-Sutter! is a one-stop resource for film, TV, and commercial production. Film Yuba-Sutter! is being established to attract production to the Yuba and Sutter communities. The establishment of Film Yuba-Sutter! will promote tourism and visibility of the region but more importantly it will promote economic development and job creation. Film Yuba-Sutter! will provide tremendous opportunities for Yuba-Sutter. The tax revenue that can be generated through local production activities can be significant. Location film production has a widespread economic impact that can benefit the entire community. Each location shoot means local jobs for camera operators, sound and lighting technicians, electricians, caterers, plumbers, carpenters, animal trainers, truck drivers, makeup artists, graphic artists, photographers, hairdressers, set designers, and production assistants. These location dollars are spent on hardware, props, film, photo developing, plants, paint, lumber, cleaners, furniture, portable toilets, generators, clothing, entertainment, food, lodging and gasoline.

Yuba Water Agency Water Education Program: Developed with broad community participation, Yuba Water Agency's water education program aims to improve the quality of life and economic prosperity for the people of Yuba County and promote stewardship by helping residents and visitors develop an increased understanding of the region's water and natural resources. The program also seeks to increase awareness of the agency's mission and management of Yuba County's water resources. The water education program builds upon long-standing outreach and education partnerships in Yuba County and includes several new initiatives led by Yuba Water. Efforts include Community Partner Education programs, Yuba River Watershed Curriculum and Yuba River Watershed Experience Center.

Adventist Health+Rideout announced the launch of the Blue Zones Project in Yuba-Sutter, which aims to help residents live longer and better lives. Blue Zones Project is a community-led well-being improvement initiative designed to make healthy choices easier through permanent changes to a city's environment, policy, and social

networks. The project idea and name are based on the research of an author who identified five cultures of the world, or blue zones, with the highest concentration of people living to 100 years or older. The organization is passionate about introducing an initiative that will bring about lasting, permanent changes that will benefit future generations for many years to come. Participating communities have seen double-digit drops in obesity and smoking rates, economic investment in downtown corridors, grant funding awards to support policies and programs aimed at improving health equity and measurable savings in healthcare costs.

The **Sutter Buttes Regional Land Trust** (SBRLT), whose mission is to protect and maintain the natural and agricultural resources of the Sutter Buttes and the surrounding region for present and future generations, has several projects which are important to quality of life in the region.

Monitoring and Management: They complete annual monitoring on all their easement and fee owned properties, making a site visit to each property every year. The land trust currently has 4 easements that protect agriculture and habitat. The land trust has two fee owned properties which it manages: a 100-year-old schoolhouse in West Butte, listed on the National Register of Historic Places and North Butte in the Sutter Buttes.

Upcoming SBRLT Projects

Conservation Easement	Acres	Easement	Funding	Location
Projects in Process	10.00	Value	Partners	
Danna Farms	875	\$7,240,000	NRCS, DOC	Yuba County, agricultural land near Plumas Lake area
Magnolia Ranch	952	\$20,000,000	USAF, NRCS, DOC	Yuba County, agricultural land off South Beale Road
Laughlin Farms	152	\$646,000	NRCS, DOC	Sutter County, agricultural land in Meridian
Singh Ranch	320	\$960,000	CRT, NRCS, WCB	Sutter County, agricultural and ranch land in Sutter Buttes
Tota	ıl 2,299	\$28,846,000		
Mitigation Projects in Process				
Star Bend & Matthews Preserves	38	N/A	SBFCA, SVC	Sutter/Butte County, riparian habitat along Feather River
Bear River Preserve	617	N/A	TRLIA, SVC	Yuba County, riparian and special status species along Bear River
Feather River Preserve	164	N/A	TRLIA, SVC	Yuba County, riparian and special status species along Feather River
Tota	ıl 819			
Potential Conservation Easement Projects				
Atkinson Farm	1,000	\$20,000,000	DOC, NRCS, WCB	Sutter County, agricultural land near East Nicolaus
Fedora Farm	300	\$500,000	DOC, NRCS	Sutter County, agricultural land in Meridian
Beale Air Force Base	5,000	\$25,000,000	USAF, DOC, NRCS,	Yuba County, agricultural and ranch land along the western flank of the base
Sutter Buttes	3,500	\$8,750,000	NRCS, WCB	western flank of the base Sutter County, habitat, agricultural, and ranch land in Sutter Buttes
Tota	9,800	\$54,250,000		
ALL PROJECTS	12,918	\$83,096,000		

City of Live Oak Projects:

Complete Live Oak Community Trail Project

This one-mile rail conversion project establishes a dedicated bicycle and pedestrian trail through the center of Live Oak on former railroad right-of-way. The project has four phases, with the first phase completed in 2010 and the third phase completed in 2015.

2022 UPDATE: Phase 4 will be completed during 2022/2023. Phase 4 runs from Kola Street to Epperson Way utilizing the old Railroad Right of Way. It includes a bike/pedestrian trail and landscaping. The city continues to seek funding for phase 2.

Bicycle and Pedestrian Infrastructure Master Plan

Live Oak has received funding from SACOG for development of a bicycle and pedestrian facilities master plan. The plan was competed and accepted by the City Council in 2016.

2022 UPDATE: The City of Live Oak continues to seek funding for improvements outlined in the plan. Total improvements are approximately \$21 million.

City of Marysville Projects:

Ellis Lake Restoration

A public works project to restore the 37-acre Ellis Lake area (between 9th and 16th streets and from B to D streets). This park and open space is a regional landmark attracting visitors from throughout the Yuba-Sutter area and the north state region. The lake was developed in the 1930s by the Work Progress Administration (later renamed Work Projects Administration). The intended scope of work would include a master plan for facility improvements around the lake, including parking, lighting, landscaping, and irrigation, together with water quality improvements for the lake itself.

2022 UPDATE: The aeration project was completed in 2020. The city is working with the Yuba Water Agency to complete a nutrient management study which was completed in the summer 2021. This will allow the city to look at next steps for cleanup of the lake water. The city is working with the Yuba-Sutter GoldSox, Yuba-Sutter EDC and other community partners to identify grant opportunities and private funding to address the exterior grounds and surrounding facilities, including the Bryant Field baseball facility. The Yuba Water Agency approved grants for treatment of the lake to reduce phosphates and improve water quality. City is currently securing contracts with outside services to complete in spring of 2022 prior to algae blooms. The city, with the assistance of YSEDC has applied for a \$2.4 million Proposition 68 grant to make improvements and add amenities to the greenspace around the lake. The city will continue to look for funding opportunities to allow for improvements.

Regional Bicycle and Pedestrian "Bike Hub"

The city is preparing a Bike and Pedestrian Master Plan within the city limits to connect to the broader regional bike and pedestrian trail that extends throughout Yuba County and across the Feather River into Yuba City. The purpose for the Bike Hub is to serve as a convenient portal and gateway to the regional trail system, offering a central facility for competitive bike rallies and individuals to access the regional system, and provide bicycle and pedestrian-related retail services available under one roof, including bike rental and repair shops, outdoor gear and apparel, juice bar, community meeting center and visitor center.

2022 UPDATE: Feasibility plan is still in process. No update to this project. Funding has not become available.

Proposition 68 Per Capita Program

The city received \$177,952 in Proposition 68 grant funding under this program. The city has proposed this funding be used for the replacement of the play equipment and play surfacing at Gavin Park in East Marysville and the addition of an accessible path based on the city's Park and Open Space Master Plan.

2022 UPDATE: Project is in design phase. \$100,000 in additional funding provided through SACOG's 2021 Community Design Program. First Five Yuba County also provided \$5,000 of funding for play equipment. Expect to award and commence construction in late spring/early summer of 2022.

City of Wheatland Projects:

Wheatland Community Gardens

When completed, the proposed Wheatland Community Garden will consist of approximately 24 planters, including 20 12-foot by 4-foot planter boxes and four U-shaped boxes with access for disabled persons. The total garden size is estimated at 50 feet by 150 feet. The garden will be secured by a decorative perimeter fence and key-code lock. The community garden will also include a gathering and picnic area, park benches, work-tables, and a shed for storage. Total estimated budget was \$50,000 per site, with one site remaining.

2022 UPDATE: The first phase of the Wheatland Community Garden, completed in 2013 continues to flourish. The second Phase of the Wheatland Community Garden project is pending.

City of Wheatland Business Park Feasibility Study

This study will determine the feasibility of a business park within the Johnson Rancho annexation area. The study will attempt to identify preferred location, size, feasibility and action steps

2022 UPDATE: This \$100,000 project was completed July, 2020

Wheatland Aquatic Center

The City of Wheatland received a generous \$1 million private donation for future operations, maintenance and recreational programming of a future Wheatland Community Pool. The city has seven years to complete the project beginning July 2019.

2022 UPDATE: The city submitted a Prop 68 Rural Recreation and Tourism Facilities grant in January 2022. Award announcements are expected later this year

City of Yuba City Projects:

Yuba City Pedestrian Trail – Railroad Right of Way Conversion

The project includes the conversion of existing railroad right of way, across the city, to facilitate a bike and pedestrian trail that ultimately links the Sutter Bike Path from the west to the east into the city's bike network and across the city's 5th Street Bridge. Ultimately connecting into the trail network in Marysville/Yuba County. This is a multi-phased project that will promote quality of life and ultimately economic development for the city. **2022 UPDATES:** The first phase involves completing a Feasibility Study with assistance from a \$200,000 Caltrans grant. The Feasibility Study will be completed in 2022. Final design and construction will be substantially more expensive since there are two crossings of State Highways, as well as numerous city arterial street crossings.

Tactic 2 – Promote and support collaboration and shared resources for regional public safety:

Regional Projects:

Sutter Yuba Homeless Consortium: The purpose of the Sutter Yuba Homeless Consortium (SYHC) is to connect our homeless population with programs and services that can help them overcome obstacles that are preventing permanent housing solutions for individuals and families. Through partnerships there were 546 people permanently housed in 2021 and over 3,000 clients were provided services. SYHC secured \$1.897 million in funds for services provided by the Coordinated Entry Sites, its partnering agencies and service providers.

Sutter County Projects:

Sutter County Evacuation Routes: Sutter County has partnered with an evacuation software firm to identify evacuation routes and zones. The purpose of this software is to make evacuations more manageable in the event of future events and need.

Better Way:

Better Way Shelter is a low barrier homeless shelter that provides 40 individuals with a temporary place to stay for up to three months. This voluntary program works with single individuals 18 years old and above who are

Sutter County residents. Participants in the shelter work alongside a case manager and housing navigator to find transitional or permanent housing. Better Way follows the *Housing First* model and case managers work with participants to secure housing while receiving supported services.

2022 UPDATE: In 2021, Better Way has provided services to 156 individuals. Of those, 65 were chronically homeless, 10 were veterans and 7 were people between 18 to 24. Of the 156, 91 reported previously living in a place not meant for human habitation. Better Way has permanently housed 59 individuals.

Yuba County Projects:

Know Your Zone: To better prepare Yuba County residents and businesses for evacuation or emergency events, an interactive map has been launched online that provides important emergency information.

14FORWARD Homeless Temporary Shelter

Yuba County partnered with several nonprofit agencies and the private sector to develop 14FORWARD, the first temporary shelter and resource center for the homeless in the region. The site includes 20 two-person structures, an onsite manager, dog facility, and provides services and resources to move the homeless toward permanent employment and housing.

2022 UPDATE: 14Forward added five new temporary structures, increasing capacity to 50 individuals. In 2021, the facility served 191 people with shelter and services; 85 had a mental health disorder, 92 had a chronic health condition, and 74 had a physical disability. 25% of participants exited to permanent housing.

City of Marysville Projects:

Marysville Bicycle and Pedestrian Improvement Project

This project includes all Tier 1 improvements identified in the 2016 Marysville Bicycle and Pedestrian Master Plan. Pedestrian improvements included closing a sidewalk gap near downtown and high visibility crosswalks with RRFBs and speed feedback signs to improve safety near two schools. A raised intersection improves safety and access to Ellis Lake Park. These improvements support the economy by improving access to downtown and promote walking to schools and parks by improving challenging crossings. Together these improvements create a foundation for active transportation in Marysville, promoting a healthy lifestyle and supporting the local economy with improved downtown access.

2022 UPDATE: This \$550,000 Project Completed

<u>Tactic 3 – Promote the role of the Yuba-Sutter Economic Development District:</u> YSEDC/YSEDD completed the 2021 annual updates in March 2021 which were submitted and approved by EDA. All updated documents were made available on YSEDC's website and promoted through social media platforms and email blasts. YSEDC and the CEDS committee is currently working on 2022 update and anticipates it will be completed March 2022.

There was substantial increased understanding of the role of the district and the services offered in 2021 due to the additional COVID pandemic resources outreach efforts. These efforts included management of Small Business Economic Emergency Relief funding grant and loan programs; expanded technical and financial assistance; and business assistance webinars, and procurement and distribution of PPE (Personal Protection Equipment). This outreach was accomplished on Social Media platforms, email blasts, print media and YSEDC's and partner web pages.

Economic Disaster, Recovery and Resiliency

Mitigation planning is essential to the region's ability to withstand and recover from disasters. Yuba County Office of Emergency Services has completed its five-year update of its Multi-Jurisdictional Multi-Hazard Mitigation plan (MJMH plan). This 2021 Local Hazard Mitigation Plan (LHMP) Update serves to update the 2015 Federal Emergency Management Agency (FEMA) approved Yuba County LHMP. The purpose of hazard mitigation is to reduce or eliminate long-term risk to people and property from hazards. Yuba County, two



incorporated communities, and nine special districts prepared this LHMP Update to the FEMA approved 2015 Yuba County LHMP, to make the County and its residents less vulnerable to future hazard events. https://www.yuba.org/departments/emergency services/multi-hazard mitigation.php

Sutter County has completed its update for its Local Hazard Mitigation Plan (LHMP). Sutter County partnered the cities of Yuba City and Live Oak and several special districts to update their 2013 Local Hazard Mitigation Plan (LHMP). Flood, drought, earthquake, and wildfire are just a few of the hazards to Sutter County. While natural hazards such as these cannot be prevented, an LHMP forms the foundation for a community's long-term strategy to reduce disaster losses by breaking the repeated cycle of disaster damage and reconstruction. https://www.suttercounty.org/government/county-departments/emergency-services/office-of-emergency-management-oem/hazard-mitigation

YSEDC completed a Yuba-Sutter Pandemic and Disaster Economic Recovery and Resilience plan. https://www.ysedc.org/strategy. YSEDC and Yuba-Sutter Chamber of Commerce provided resources, tools and an education webinar to 3,900 area businesses to develop their own disaster mitigation plan.

Yuba Water Agency, Yuba Project — Prescribed Burns in North Yuba River Watershed: The Yuba Project calls for ecological restoration treatments across a large area of National Forest land in the Yuba Watershed and is one piece of a much larger effort — known as the North Yuba Forest Partnership — that is working to plan, analyze, finance, and implement forest restoration across 275,000 acres of the watershed. Yuba Project treatments (and all the treatments planned under the North Yuba Forest Partnership) will enhance watershed health by improving forest health and resilience to changing climatic conditions, reducing surface and ladder fuels (vegetation that enables a fire to climb up from the forest floor into the tree canopies) to a level that would allow safe fire suppression, protect and improve wildlife habitat, and improve soil conditions. The watershed benefits from the project include avoided costs in the millions from reduced risk of catastrophic fire and risk to water infrastructure, water quality and post-fire cleanup of sediment and woody debris inflows; direct water resource benefits from reduced evapotranspiration and increased runoff from a healthier forest; and regional benefits to people and communities in terms of insurability, security, employment opportunities and associated economic benefits.

Report on Economic Development Activities

Yuba-Sutter Economic Development Corporation is committed to maintaining an understanding of the community it serves and is actively involved by having a seat on boards, commissions, projects and events within the community. Workforce Investment Board, Sutter-Yuba Homeless Consortium, California Finance Consortium, Yuba-Sutter Lodging Association, local nonprofit capacity building and the military privatization P4 initiative are just some of the boards/organizations/programs of which are comprehensive and achievable goals of the CEDS.

YSEDC engaged in the following economic development activities throughout the 2021 year to support the implementation of CEDS. The following provides a summary of these activities that:

Promote economic development and opportunity

- Support efforts to attract, maintain, promote and expand regional industries and businesses
- Maximize effective development, alignment and use of workforce
- Provide technical support and access to business and financial resources
- Obtain and utilize adequate funds and other resources
- Support the work of local governments in their efforts to provide sound physical infrastructure

Promote Economic Development and Opportunity

Activity	Time Frame
1. Implementation of the Regional Comprehensive Plan	Ongoing
2. Maintain Economic Development District status for the region. This includes preparing the following documents:	
 Comprehensive Economic Development Strategy (CEDS) 2020-2025 Update CEDS annually CEDS Annual Performance Report Conduct a regional SWOT Analysis every five years 	Completed Annually Annually FY2025 – 2030
 3. Collaboration and coordination with state, regional, county, and local economic efforts. Serve on committees and boards to provide guidance Provide venues for collaborative meetings 	Ongoing
 4. Provide technical assistance to jurisdictions through technical assistance programs Maintain data mining tools on YSEDC site Provide socioeconomic, transportation, demographic, etc. data as needed Assist with grant research, writing, administration as needed 	Ongoing

Support efforts to attract, maintain, promote and expand regional industries and businesses

Activity	Time Frame
1. Maintain and continue Business Attraction Program	Ongoing
Continue to partner with Greater Sacramento Economic Council, Center	
for Economic Development, Go-Biz, etc.	
Respond to RFP's	
2. Maintain and ensure Yuba-Sutter Business Consortium remains viable to	Ongoing
private and public sectors	
Provide venue, schedule and conduct meetings, develop and maintain	
programs and maintain administrative functions	
Ensure collaboration and interest of partners	
Review, develop and lead programs of the consortium	
3. Promote, support and enhance agriculture-based tourism	Ongoing
Serve on the Board of Yuba-Sutter Lodging Association	

 Continue to develop Highway 65 corridor and Sports and Entertainment Zone. 	
 4. Promote the continued viability of military installations near the region. Promote and protect Beale Air Force Base as the region's largest employer Support expansion of Beale's existing missions, recruitment of new missions, and regional pledge to protect Beale from reduction or closure Provide support for Beale Air Force Base's infrastructure needs 	Ongoing
 5. Brand and Market the region for development, investment, and regional growth. Create marketing campaign for business attraction Promote visitor services and tourism Collaborate with private and public sector organizations to increase marketing of Yuba-Sutter 	Ongoing

Maximize effective development, alignment and use of workforce

Activity	Time Frame
1. Support the efforts of and collaborate with workforce development centers,	Ongoing
community one stops, colleges and universities.	
 Ensure continued partnerships with local agencies and educational 	
institutions	

Provide technical support and access to financial resources

Activity	Time Frame
1. Continue to assist jurisdictions with infrastructure development projects by	Ongoing
providing technical assistance, funding opportunities and resources	
2. Continue Bear Essentials program to provide businesses with access to	Ongoing
resources, tools and lending programs	
 Conduct two business walks within the district annually 	
 Conduct business resource workshops 	
 Conduct and/or assist with business development workshops 	
 Assist businesses with expansion projects 	
 Foster growth and development of local firms to create and retain jobs, 	
increase the business and tax base	
Provide financial readiness and loan accelerator program	
Provide business education workshops	

Obtain and utilize adequate funds and other resources

Activity	Time Frame
1. Pursue additional funding from EDA while leveraging funding from additional	Ongoing
private and public sources.	
Pursue EDA funds for Lending Program	

 Pursue EDA funds for infrastructure for Highway 65 corridor and Sports and Entertainment Zone 	
2. Continue providing information on local, state, and federal economic and	Ongoing
infrastructure development programs	
3. Continue to provide administration and reporting of EDA-funded Yuba County	2017-2022
Taxiway Project	
4. Pursue funding from other sources for Multi-Jurisdiction Multi-Hazard	Completed
Mitigation	

Support the work of local governments in their efforts to provide sound physical infrastructure

Activity	Time Frame
1. Maintain communication with jurisdiction leaders regarding public works	Ongoing
projects, provide technical assistance and funding sources as needed.	
 Ensure public works projects are included in CEDS document and 	
progress is annually updated and reported.	

Schedule of Goals - YSEDC

- 1. YSDEDC will continue to assist in the development and implementation of the CEDS by providing research, statistical updates, printing, planning and scheduling CEDS Committee meetings.
- 2. YSEDC will provide both technical assistance, demographic and economic mining resource tools, and capital access for both the public and private sectors through grant research and writing and small business loans throughout the year.
- 3. YSEDC to continue its community involvement by maintaining memberships, seats and associations with public, private, and non-profit organizations to maintain an excellent overview of the economic conditions of the district.
- 4. YSEDC to continue its two business walks (fall and spring), surveys, and business development assistance programs to maintain a comprehensive understanding of the needs and desires of the stakeholders of the community and to assist in employment development.

Schedule of Goals - Region

The region will continue to work toward achieving its goals as stated in the CEDS and support the public works projects of the member jurisdictions within the District.

ATTACHMENT 3

BUILDING PROSPERITY IN THE YUBA-SUTTER REGION APPENDI PROFILES 2020-2025

COMPREHENSIVE E C O N O M I C DEVELOPMENT S T R A T E G Y

Updated December 31, 2021



YUBA-SUTTER ECONOMIC DEVELOPMENT CORPORATION

ECONOMIC STRENGTH RANKING

In 2020, Yuba City, CA moved to an economic strength ranking of 98 out of 384 MSAs, up 176 places from 2016

Economic strength rankings measure how the economy has behaved, not why. A local economy is defined by where people live and work, earn and spend. The criteria to determine the economic strength are industrial sectors and consistency of growth (rate or stability).

Metropolitan Statistical Areas (MSA) have at least one urbanized area with a population of at least 50,000, plus adjacent territory (counties) which have a high degree of social and economic integration with the core as measured by commuting. The Yuba-Sutter region is identified as Yuba City, CA MSA. There are 384 MSAs in the United States.

Industrial Sectors

Group 1 – Industrial sectors reflect overall growth in size and quality. The quality of the economy is based upon what people earn, as individual earnings influences a person's "standard of living".

All Workers- Earnings, Jobs and Wages

Per Capita Total Worker Earnings, Personal Income and Earnings by Residences

Wage & Salaried Workers- Earnings

Wage & Salaried Workers – Jobs and Wage and Salaried Workers Wages

Group 2 — These sectors reflect how the economy is behaving. Small businesses and the construction and retail industries are extremely reactive to the "flow of money" coming into an area. They typically grow

or decline in direct proportion to the condition of the economy. There are, of course, exceptions. Areas, which have become destinations for retirement age individuals will have high growth numbers in both construction and retail, while they might not have a strong economy.

Non Farm Proprietors- Earnings, Jobs and Wages

Construction- Worker Earnings, Jobs and Wages

Retail- Worker Earnings, Jobs and Wages

Group 3 – These sectors are negative sectors. Growth in these reflects a poor economy.

Per Capita Income Maintenance (Welfare)

Actual Per Capita Income Maintenance (Welfare)

Per Capita Medical Assistance for the Poor (Medicaid)

Actual Per Capita Medical Assistance for the Poor (Medicaid)

Consistency of Growth

Simply identifying the areas that have the fastest or slowest growth rates is insufficient when trying to determine the character of a local economy. The rate, consistency, or stability of the growth is equally important.

ECONOMIC STRENGTH RANKINGS

2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
98	99	121	181	237	274	246	253	227	200



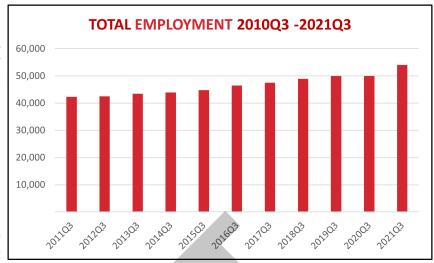
EMPLOYMENT/OCCUPATION OVERVIEW

EMPLOYMENT TRENDS

The region has a civilian labor force of 77,200 and as of 2021Q3, total employment for the Yuba City, CA MSA was 54,000 (based on a four-quarter moving average). Over the year ending 2020Q3, employment declined 6.1% in the region.

UNEMPLOYMENT RATE

The unemployment rate for the Yuba City, CA MSA was 6.7 percent as of December, 2021, down from the year-ago estimate of 9.9 percent. This compares with an unadjusted employment rate of 5.0 percent for California and 3.7 percent for the nation during the same period.



The unemployment rate was 7.1 percent in Sutter County, and 6.2 percent in Yuba County.

WAGE TRENDS

The average worker in the Yuba City, CA MSA earned annual wages of \$51,321 as of 2021Q2. Average annual wages per worker increased 7.4 percent in the region over the preceding four quarters. For comparison purposes, annual average wages were \$64,141 in the nation as of 2021Q2.

OCCUPATION SNAPSHOT

The largest major occupation group in the Yuba City, CA MSA is Office and Administrative Support Occupations, employing 5,564 workers. The nextlargest occupation groups in the region are Transportation and Material Moving Occupations (5,202 workers) and Sales and Related Occupations (4,891).High location quotients (LQs) indicate occupation groups in which a region has high concentrations of employment compared to the national average. The major groups with the largest LQs in the region are Farming, Fishing, and Forestry Occupations (LQ = 10.09), Community and Social Service Occupations (1.30), and Educational Instruction and Library Occupations (1.27).

Occupation groups in the Yuba City, CA MSA with the highest average wages per worker are Healthcare Practitioners and Technical Occupations (\$104,800), Management Occupations (\$99,000), and Architecture and Engineering Occupations (\$97,400). The unemployment rate in the region varied among the major groups from 2.0% among Legal Occupations to 18.2% among Food Preparation and Serving Related Occupations.

Over the next year, the fastest growing occupation group in the Yuba City, CA MSA is expected to be Healthcare Support Occupations with a +3.1% year-over-year rate of growth. The strongest forecast by number of jobs over this period is expected for Healthcare Support Occupations (+91 jobs) and Food Preparation and Serving Related Occupations (+53). Over the same period, the highest separation demand (occupation demand due to retirements and workers moving from one occupation to another) is expected in Food Preparation and Serving Related Occupations (758 jobs) and Sales and Related Occupations (713).

2018-2028 FASTEST GROWING OCCUPATIONS



Maids / Housekeeping Cleaners 148.4%



Heavy and Tractor-Trailer Truck Drivers 62.8%



Personal Care Aides **37.4**%



Maintenance and Repair Workers 28.6%



Medical Assistants 23.5%



Cooks, Restaurants 23.3%



Light Truck or Delivery Service 22.9%



Landscaping and Groundkeeping 20.5%

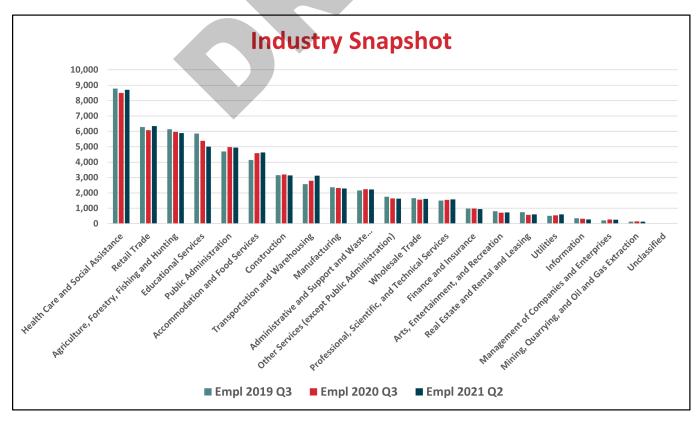
INDUSTRY SNAPSHOT



The largest major occupation group in the Yuba City, CA MSA is Health Care and Social Assistance, employing 8,705 workers. The next-largest occupation groups in the region are Retail Trade (6,348 workers) and Agriculture, Forestry, Fishing and Hunting (5,996 workers). High location quotients (LQs) indicate occupation groups in which a region has high concentrations of employment compared to the national average. The sectors with the largest LQs in the region are Farming, Fishing, and Forestry Occupations (LQ = 7.65), Utilities (1.34), and Public Administration (1.72).

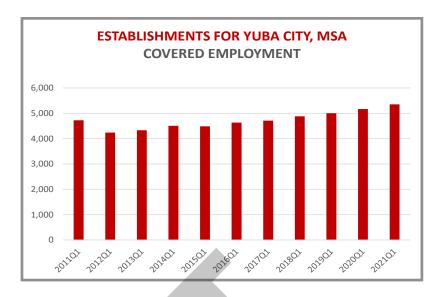
Sectors in the Yuba City, CA MSA with the highest average wages per worker are Mining, Quarrying, and Oil and Gas Extraction (\$96,280), Management of Companies and Enterprises (\$92,464), and Utilities (\$76,926). Regional sectors with the best job growth (or most moderate job losses over the last five years are Health Care and Social Assistance (+1,167 jobs), Transportation and Warehousing (+1,138), and Accommodation and Food Service (+1,108).

Over the next year, employment in the Yuba City MSA is projected to expand by 486 jobs. The fastest growing sector is expected to be Healthcare Support Occupations with a +2.2% year-over-year rate of growth. The strongest forecast by number of jobs over this period is expected for Healthcare and Social Assistance (+189 jobs) and Accommodation and Food Services (+65), and Agriculture, Forestry, Fishing and Hunting (+52).



BUSINESS ESTABLISHMENTS

The Yuba-Sutter region's number of covered employment establishments (Businesses whose employees are covered by unemployment insurance benefits) grew 13.56 percent over the past 10 years from 4,724 to 5,355. There was a substantial dip in the growth in 2012 as a direct result of the 2009 recession which came a bit slower to the area. However the region recuperated steadily in the following years and continues to grow.



TOP 10 EMPLOYERS - SUTTER COUNTY (2021)

Company Name	No. of Employees*	Industry Type
Yuba City Unified School District	1,358	Education
Sutter County	959	Government
Rush Personnel	661	Employment Services
Legend Transportation, Inc	650	Transportation
Sunsweet Grower's Inc.	600	Food Processing
Sutter North Yuba City	475	Healthcare
Sysco Sacramento, Inc.	460	Food Distribution
Walmart - Yuba City	400	Retail
Express Employment Professionals	375	Employment Services
City of Yuba City	300	Government

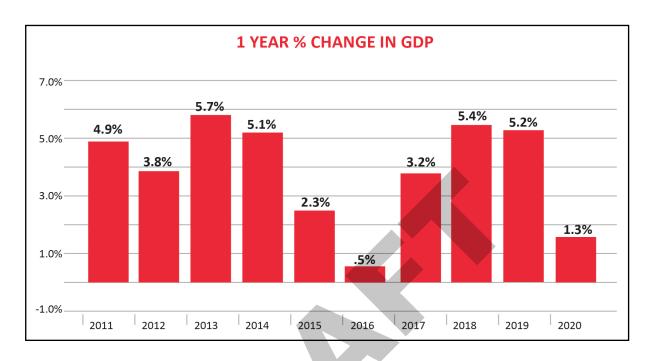
TOP 10 EMPLOYERS - YUBA COUNTY (2021)

Company Name	No. of Employees*	Industry Type
Beale Air Force Base - Military & Civilian	6,316	Military
Adventist Health + Rideout	2,109	Health Care
Marysville Joint Unified School District	1,225	Education
Hard Rock Hotel & Casino	1,135	Hospitality
Yuba County	851	Government, Local
Caltrans DOT Transportation Dept.	720	Government, State
Yuba College (Marysville Campus)	708	Education
Bishops Pumpkin Farm	450	Agriculture
Walmart - Marysville	405	Retail - General
Frank M. Booth	340	Construction

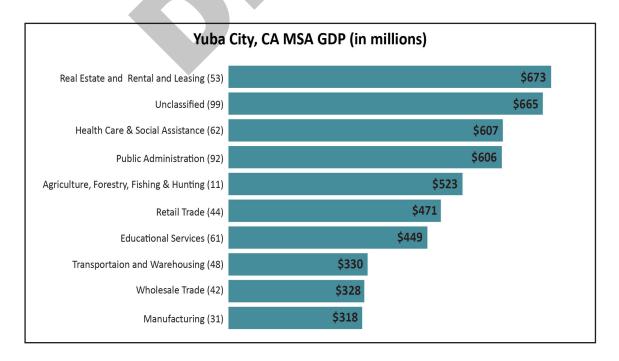
 $^{^{\}star}$ Number of employes includes part-time and seasonal worker

GROSS DOMESTIC PRODUCT

Gross Domestic Product (GDP) is the total value of goods and services produced by a region. In 2020, nominal GDP in the Yuba City, CA MSA expanded 1.3%. This follows growth of 5.2% in 2019. As of 2020, total GDP in the Yuba City, CA MSA was \$6,364,444,000



Of the sectors in the Yuba City, CA MSA, Real Estate and Rental and Leasing contributed the largest portion of GDP in 2020, \$672,952,000 The next-largest contributions came from Unclassified (\$664,974,000); Health Care and Social Assistance (\$606,903,000); and Public Administration (\$605,639,000).

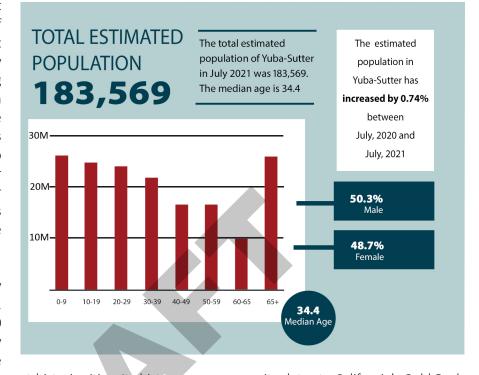


POPULATION, AGE & HOUSEHOLDS

According to the California Department of Finance, Sutter County's preliminary estimated population for July 2021 was 101,478 an increase of 0.76 percent over July 2020 data. About 69.8 percent or 70,776 Sutter County residents

reside in Yuba City, the county seat and largest city. The population of Yuba City declined by -0.18 percent from the previous year. Yuba City serves as the center for shopping and business for Sutter and Yuba counties as well as parts of Butte and Colusa counties. Sutter County's total population is projected to reach 101,757 residents by the year 2025, an increase of 7 percent over Census 2010 figures. The county's population is projected to increase to 120,143 (26.6 percent) by 2060.

Yuba County's preliminary estimated population for July 2021 was 79,407, an increase over 2020 data of 1.1 percent. The largest city within the county, Marysville, is the



county seat and one of California's most historic cities. Its history as a community dates to California's Gold Rush era. Much of Yuba-Sutter's agricultural, recreational, educational and industrial activities are located within Yuba County. Of the Yuba County population, more than 80 percent reside in the unincorporated areas. The population in Yuba County is projected to reach 78,123 by the year 2025, an increase of 10 percent above the 2010 census. Yuba County's population is projected to increase to 88,592 (22.5 percent) by 2060.

As the area's population is expected to increase 15 percent over the next 30 years, the cities and counties are working to manage this growth by improving infrastructure elements such as roads, water, wastewater, and levee systems. Special attention to major transportation arteries will be especially critical.

Households

According to the U.S. Census Bureau, the average number of persons per household is 2.89 and 70.6 percent are family households and 49.4 percent are married couples. The 2015-2019 American Community Survey estimates that there are 62,981 housing units in the region with 1.4 percent homeowner vacancy and 3.3 percent rental vacancy. There are 21 percent more households who own their homes than there are renters.

INCOME AND SPENDING

Households in Yuba and Sutter Counties earn a median annual income of \$58,605 and 38.29 percent of the households earn more than the national households average each year. Household expenditures average \$58,406 per year.





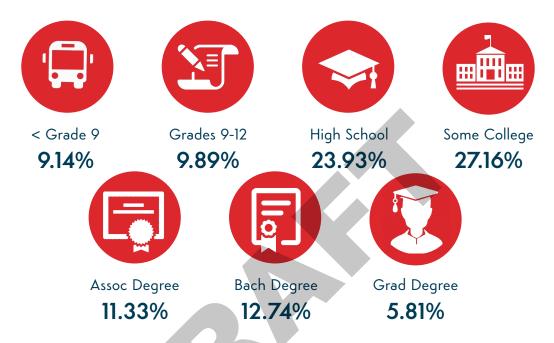
The majority of earnings get spent on shelter, transportation, food and beverages, health care, and utilities. Consumer expenditures increased 5.45 percent over the previous year and reflect the increase in the cost of living. For comparison purposes the cost of living increase for the nation was 5.21 percent and 5.5 percent for the state of California.



EDUCATIONAL ATTAINMENT

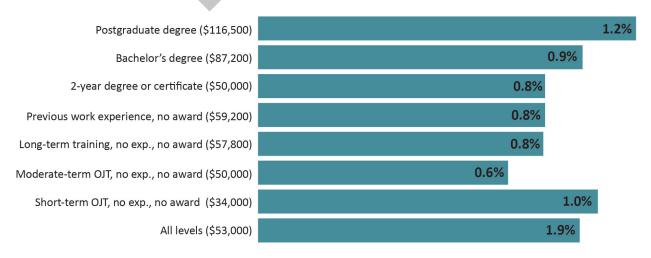
School enrollment for the population, ages three years and older in Yuba City MSA, includes nursery and preschool, kindergarten, elementary, high school, college and graduate school. In 2013-2017 U.S. Census Bureau American Community Survey five-year estimates there was 48,297 or 26.31 percent of the region's population in school.

29.88 percent of the population in Yuba and Sutter Counties have an Associate's Degree or higher. This attainment increased 2.61 percent over the previous year. 57.04% have completed some college or higher.



Expected growth rates for occupations vary by the education and training required. While all employment in the Yuba City MSA is projected to grow 0.9% per year, occupations typically requiring a postgraduate degree are expected to grow 1.2% per year, those requiring a bachelor's degree are forecast to grow 0.9% per year, and occupations typically needing a 2-year degree or certificate are expected to grow 0.8% per year.

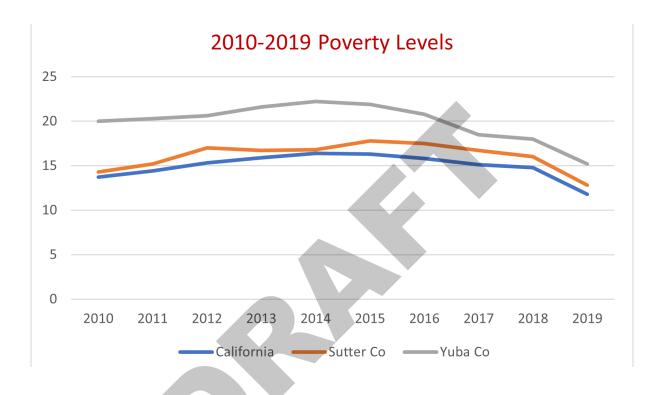
Annual Average Projected Job Growth by Training Required for Yuba City, CA MSA



Employment by occupation data are estimates are as of 2021Q2. Education levels of occupations are based on BLS assignments. Forecast employment growth uses national projections from the Bureau of Labor Statistics adapted for regional growth patterns.

POVERTY

Poverty thresholds (U.S. Census Bureau) represent a federal government estimate of the point below which a household of a given size has pre-tax cash income insufficient to meet minimal food and other basic needs. The poverty rate for the Yuba-Sutter region typically has been higher than both national and state levels. American Community Survey 2015-2019 poverty estimates, the percentage of Yuba-Sutter's families for which poverty status is determined to be 15.5 percent compared to the state's percentage of 13.4 percent and USA's level of 13.4 percent. The overall poverty rate for the region is trending down after peaking in 2015 (19.85 percent).



ATTACHMENT 4

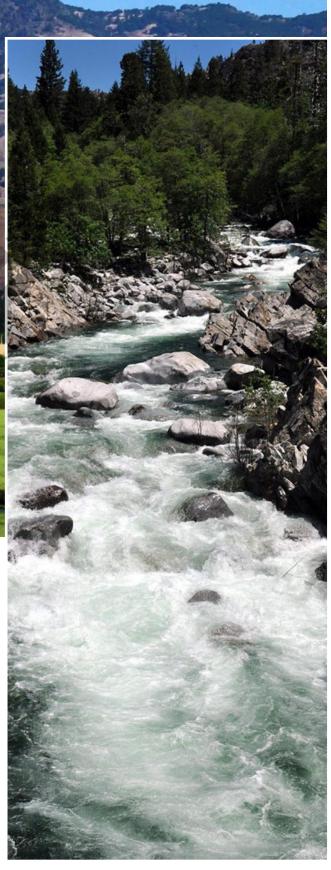
BUILDING PROSPERITY IN THE YUBA-SUTTER REGION APPENDIX IV AGRICULTURE ECONOMIC PROFILE 2020-2025

COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY

Updated January 2022



YUBA-SUTTER ECONOMIC DEVELOPMENT CORPORATION



AGRICULTURE AS ECONOMIC DEVELOPMENT

California is the leading state in the US in terms of income derived from agricultural activities. This sector also provides 10 percent of the state's labor force. Of approximately 99 million acres of land comprising the State, 25 million acres have been dedicated to farmland. The success of this sector is associated with the state's long growing season as well as the fertile soil. Additionally, most of the land is irrigated which results in the stability of farming activities. The agricultural products in California are utilized for both consumption and export nationwide and internationally. The exports account for one-fifth of the state's income.

This appendix will help economic developers, planners, local food advocates, and community members to understand the geography of the Yuba-Sutter region's place in the multibillion-dollar California agriculture industry. The economic indicators provided can help local governments design ways to support agricultural businesses as key components of vibrant and resilient local economies.

Yuba-Sutter enjoys an abundant water supply, good soil and a long growing season. More than 600,000 of the 798,000 acres (75 percent) in Yuba-Sutter are in agricultural use. The largest use of agricultural land is for field crops and vegetables. Fruit and nut crops account for the second highest use of acreage. Yuba and Sutter counties are among the leading counties of California that produce sorghum, kiwi fruit, honeydew melons, peaches, pears, rice, walnuts, wool, and mohair.











Approximately 272,480 acres or 66 percent of the total county area, are comprised of agricultural croplands and pasture. The gross value of Yuba County's agricultural production for 2020 is \$218,260,000, down approximately seven percent from the 2019 value estimate of \$234,534,000. The decrease in value can be attributed to the decrease in walnut prices and decrease in yield of peaches, prunes and kiwi. In addition, the reduction of timber production contributed to the decline in gross value. The overall value in Yuba County's agricultural production has remained strong despite the fluctuation in value and yield in multiple leading crops.

The contribution of agriculture to the economy of Yuba County is not totally reflected by the value of the crops.

Processing, transporting, marketing and other farm related services directly or indirectly tied to agriculture benefit appreciably. It is estimated the agricultural industry returned an additional 62.5 percent of the gross agriculture value for an estimated total value of \$354,672,500 in 2020. Agriculture accounts for 1 out of every 11 jobs in Yuba County.

In 2018, Yuba County ranked 32nd in gross value of agricultural production of the entire state of California and second in dried plums production.

To access the complete 2020 crop report visit: https://www.yuba.org/Yuba%20County/Agricultural%20 Commission/Crop%20Reports/CropReport_2020.pdf

2010

LEADING AGRICULTURAL COMMODITIES









RANK	CROP	2019	2020
1	Rice	\$59,960,000	\$75,627,000
2	Walnut	\$54,326,000	\$37,578,000
3	Livestock - All	\$22,243,000	\$23,468,000
4	Prune/Dried Plums	\$25,522,000	\$22,597,000
5	Peach/Cling	\$22,243,000	\$16,125,000
6	Kiwi	\$13,086,000	\$9,096,000
7	Almonds - All	\$5,583,000	\$6,088,000
8	Pasture - All	\$5,706,000	\$5,692,000
9	Nursery Stock	\$3,955,000	\$3,911,000
10	Timber	\$2,544,000	\$2,161,000



The gross value of Sutter County agricultural production for 2020 was \$568,857,000. This is a decrease of \$129,823,000 or 18.6% below the 2019 total value.

Rice remains the top-ranking crop in 2020 despite a 13.6 percent decrease in acreage. An increase in yield and price offset the reduction in acreage as the total value fell to \$202,525,000. In second place, walnuts total value decreased 40.8% to \$75,448,000 due to a decrease in price. Cling Peaches rose to third with a slight increase in yield to a total value of \$51,412,000. Remaining in fourth, processing tomatoes had an 18.8% decrease in acreage and increases in yield and price to a total value of \$50,528,000. In fifth, nursery products total value rose to \$43,130,000 due to an increase in acreage and per unit value.

The 2020 COVID-19 pandemic created unprecedented

challenges for the agricultural industry. Protecting essential agricultural workers from COVID-19 and wildfire smoke, shortages of labor and unstable markets had significant effects on our agricultural community. Our office worked tirelessly to provide personal protective equipment and industry support while trying to keep our own safe and healthy

In 2018, Sutter County ranked 22nd in gross value of agricultural production of the entire state of California, first in dried plums and beans, second in rice production, third in peach production, fourth in Kiwi fruit and fifth in walnuts, pears, green peas, sweet potatoes and honeydew mellons.

To access the complete 2020 crop report visit: https://www.suttercounty.org/home/ showpublisheddocument/5108/637752534413030000

2010

2020

LEADING AGRICULTURAL COMMODITIES

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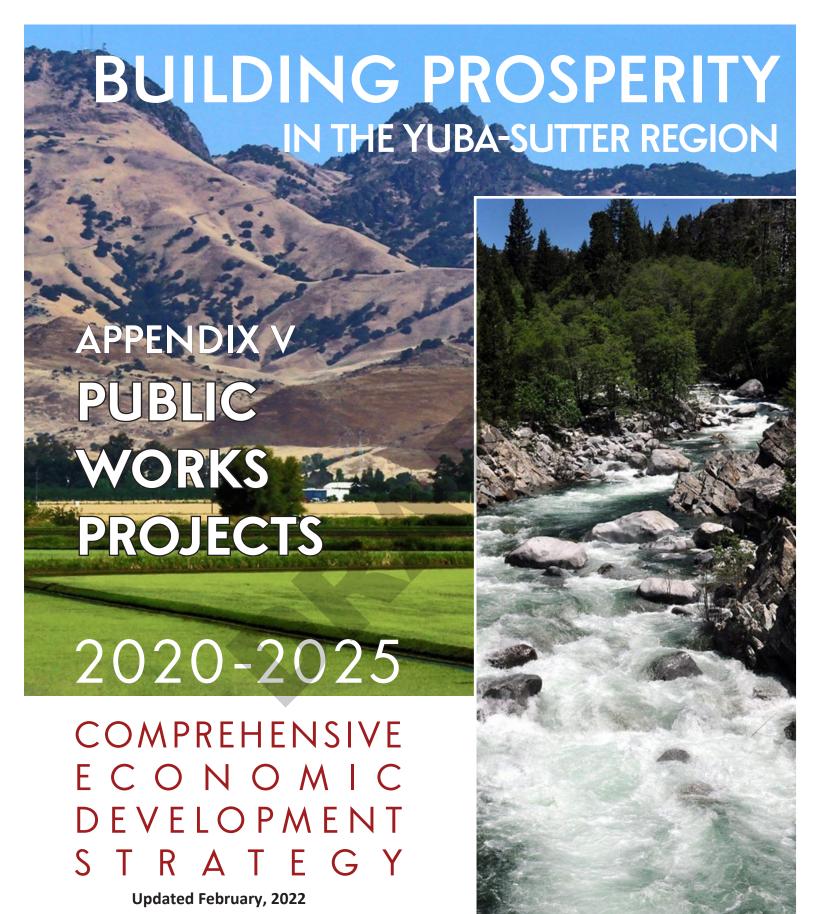




KANK	CROP	2019	2020
1	Rice ¹	\$222,863,000	\$202,525,000
2	Walnut	\$127,526,000	\$75,448,000
3	Peaches/Clingstone	\$49,984,000	\$51,412,000
4	Tomatoes/Processir	ng \$51,666,000	\$50,528,000
5	Nursery Products	\$41,102,000	\$43,130,000
6	Almonds	\$39,866,000	\$39,789,000
7	Prunes	\$62,691,000	\$23,709,000
8	Sunflower/Seed	\$14,529,000	\$13,356,000
9	Corn/Field Grain	\$8,417,000	\$7,502,00
10	Hay, Alfalfa	\$6,504,000	\$6,371,000

1. Includes seed, does not include Wild Rice

ATTACHMENT 5



YUBA-SUTTER ECONOMIC DEVELOPMENT CORPORATION

Yuba-Sutter Economic Development District 2022 CEDS Public Works Projects, Sorted by Jurisdiction

Jurisdiction Project No. Priority	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
FHOIIty		CALTRANS PROJECTS - COMPLETED Yuba & Sutter Counties			
Regional R1 Short-term	3 3.2	Sutter Bypass Widening & Rehab #03-1A920 Near Yuba City from Sutter Bypass Bridge to Lytle Road. Rehabilitate roadway, widen shoulder, and replace Wadsworth Canal Bridge.		SHOP ECT COMPLETE 1/29/2021	2021 D
Regional R2 Short-term	3 3.2	ADIEM and Sand Barrel Upgrade In Sutter County on Route 99. Installed crash cushion in the median in front of median barrier. This project is also located in Sacramento, Butte, Placer, Nevada and Yolo Counties on Routes 50, 65, 70, 80, 89, 160 at various locations.		SHOPP ECT COMPLETE 1/27/2021	2021 D
Regional R3 Short-term	3 3.2	Restore Pavement After Fire Damage In Sutter and Yuba counties on Routes 70 and 99 at various locations. Emergency pavement repair.		SHOPP ECT COMPLETE 7/26/2021	2021 D
Regional R4 Short-term	3 3.2	YUB-SUT Campfire Debris Removal Pavement Damage Restoration In Sutter and Yuba Counties, on Routes 70 and 99 at various locations. Restore pavement damaged during debris removal operations after the Camp Fire by overlaying with asphalt.		SHOPP ECT COMPLETE 7/26/2021	2021 D
Regional R5 Short-term	3 3.2	Loma Rica Rd./Spring Valley Road Widening & Rehab Near Marysville, from 0.1 mile east of Loma Rica Rd. to 0.2 mile west of Spring Valley Rd. Rehabilitate Roadway.		SHOPP CCT COMPLETE 3/29/2021	2021 D
		CALTRANS PROJECTS - SUTTER COUNTY (CONSTRUCTION)			
Regional R6 Short-term	3 3.2	Live Oak Streetscape, Rehab & Safety In Sutter County, in and near Live Oak, from south of Coleman Avenue to Nevada Street. Rehabilitate pavement, improve pedestrian accessibility, add new electrical signals, upgrade drainage facilities, add streetscape elements & reduce traffic congestion by improving the vertical profile & providing two traffic lanes in each direction	\$45,534,000	SHOPP	2023
Regional R7 Short-term	3 3.2	Feather River Bridge In Yuba and Sutter Counties at the Feather River Bridge. Scour mitigation and retrofit piers.	\$30,972,000	SHOPP	2023
Regional R8 Short-term	3 3.2	Count Station Repair & Install In Sutter County on Route 99, adding two new count stations. This project is also located in Colusa, El Dorado, Glenn, Nevada, Placer, Sacramento, Yolo, and Yuba Counties. Repair existing continuous count stations, install new loops at ramp meters, and install new radar count stations.	\$14,072,000	SHOPP	2023
		CALTRANS PROJECTS - SUTTER COUNTY (PROGRAMMED)			
Regional R9 Mid-term	3 3.2	SUT-99 Lomo Crossing Near Live Oak, from 0.2 mile south of Encinal Road/Live Oak Blvd to 0.1 mile north of Kent Ave; also, from 0.1 mile south to 0.1 mile north of Eager Road. Eliminate direct access to Route 99 from Encinal Road/Live Oak Blvd and improve the intersection of Live Oak Blvd and Eager Road to enhance access to Route 99 at the Eager Road interchange.	\$12,310,000	SHOPP	2025
	L				

Jurisdiction Project No. Priority	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
Regional R10 Short-term	3 3.2	Multi Location Bike and Ped Improvements In Sutter County on Route 20 from Stabler Lane to Plumas Street. Enhance crosswalk visibility, add continuous green bike lane treatment/stencil, and install countdown pedestrian signal heads. This project is also located in Sacramento County	\$5,852,000	SHOPP	2023
Regional R11 Mid-term	3 3.2	Oswald Road Safety Project In Sutter County on Route 99 at Oswald Road. Intersection improvements. The lead for Environmental Clearance is Sutter County. Caltrans will be the lead for Design and Construction.	\$14,585,000	SHOPP	2026
		CALTRANS PROJECTS - SUTTER COUNTY (PLANNED)			
Regional R13 Long-term	3 3.2	Bridge Scour Mitigation In Sutter County at the Sutter Bypass, scour mitigation and bridge deck surface treatment. This project includes 10 locations in Butte, Colusa, Glenn and Yolo counties	\$11,620,000	SHOPP	2028
Regional R14 Long-term	3 3.2	SR99 Segment Rehabilitation In Sutter County on Route 99 from Route 20/99 Junction to 0.2 mile south of Route 99/Live Oak Blvd Junction. Pavement rehabilitation, rehabilitate drainage systems and TMS stations.	\$56,180,000	SHOPP	2034
Regional R15 Long-term	3 3.2	Jennings/Knights Curve Improvement In Sutter County on Route 113 from 1.276 miles north of Jct. Route 45/113 to 0.576 miles north of Jct. Route 45/113. Horizontal curve improvement due to several collisions on a two-lane conventional highway. Improve intersection at Knights Road by realigning it to reduce the skew angle	\$8,000,000	SHOPP	TBD
	1	CALTRANS PROJECTS - SUTTER COUNTY (HIGHWAY MAINTENANCE)			
Regional R16 Short-term	3.2	South Yuba City Overlay In Sutter County from 0.1 mile North of Smith Road to Route 20. Dig outs and HMA Overlay	\$3,300,000	Maintenance	2022
Regional R17 Short-term	3 3.2	Deck Treatment & Joint Seal Replacement In Sutter County on Route 99 at the Pease Road. Methacrylate deck treatment. This project includes 12 locations in Glenn, Sacramento, and Yolo counties.	\$1,193,000	Maintenance	2022
Regional R18 Short-term	3 3.2	Replace Joint Seals and treat deck and superstructure In Sutter County on Route 70. Replace joint seals, treat deck, and superstructure. This project is also located in Butte, Colusa, Glenn, and Yolo Counties at various locations.	\$1,253,000	Maintenance	2022
Regional R19 Short-term	3 3.2	Replace Joint Seals and treat deck and superstructure In Sutter County on Route 70. Replace joint seals, treat deck, and superstructure. This project is also located in Butte, Colusa, Glenn, and Yolo Counties at various locations.	\$1,253,000	Maintenance	2022
Regional R20 Short-term	3 3.2	Bridge Maintenance In Sutter County on Route 20 near S. Tarke Road. Bridge preservation. This project is also located in Colusa, Glenn, Sacramento, and Yolo Counties on Routes 5, 80, 162, and 505 at various locations	\$1,283,000	Maintenance	2022
Regional R21 Short-term	3 3.2	CALTRANS PROJECTS - YUBA COUNTY (CONSTRUCTION) YUB 70 Bridge Widening and Rail Replacement Near Marysville, at Feather River Boulevard Overcrossing No. 16-0033 (PM 13.01) and South Marysville Undercrossing No. 16-0035 (PM 13.23). Upgrade bridge rails and construct median concrete barrier between project limits.	\$12,160,000	SHOPP	2023

Jurisdiction Project No.	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
Priority Regional R22 Short-term	3 3.2	Yuba 70 Laurellen to Butte County Line SHOPP & STIP Combine (Seg 4&5) In Yuba County, near Marysville, from Laurellen Road to South Honcut Creek Bridge on SR 70. Widen roadway for continuous passing lanes, two-way left- turn lane/left turn pockets, standard shoulders and roadside clear recovery zone	\$97,044,000	SHOPP	2023
Regional R23 Short-term	3 3.2	Feather River Scour In Yuba and Sutter counties, in Yuba City and Marysville, at the Feather River Bridge and Overhead. Scour mitigation and retrofit piers.	\$39,175,000	SHOPP	2023
Regional R24 Short-term	3 3.2	BUT/YUB 70 Seg 3 Combined In Yuba and Butte Counties, about 11 miles north of Marysville, on State Route 70 from 0.8 miles north of Chandler Road to East Gridley Road, PM 25.5/25.8 and 0.0/3.8. Widen for continuous passing lanes, two-way left-turn lane/left turn pockets, standard shoulders, and provide a roadside clear recovery zone.	\$63,164,000	SHOPP	2023
Regional R25 Short-term	3 3.2	Simmerly Slough In Yuba County near Marysville from 0.1 mile north of Binney Junction Underpass to 0.3 mile north of Laurellen Rd.	\$60,406,000	SHOPP	2023
Regional R26 Short-term	3 3.2	Browns Valley Rehab In Yuba County from Marysville Rd. to the Yuba River Bridge. Roadway rehabilitation and shoulder widening.	\$65,401,000	SHOPP	2024
Regional R27 Short-term	3 3.2	Timbuctoo In Yuba County near Smartsville down from the Yuba River Bridge to 0.3 mile east of Smartsville Rd. Realign and widen roadway.	\$74,928,000	SHOPP	2024
Regional R28 Short-term	3 3.2	CALTRANS PROJECTS - YUBA COUNTY (PROGRAMMED) Wheatland Donut Hole Project In and near Wheatland, from north of State Street to north of Evergreen Drive. Rehabilitate pavement, add bike lanes, rehabilitate drainage systems, upgrade facilities to ADA standards, and construct Class I multi-use path, modify driveways, and enhance crosswalk visibility as complete streets elements.	\$8,840,000	SHOPP	2023
Regional R29 Short-term	3 3.2	Yuba 70 Marysville Clean CA Beautification and Safety Yub 70 Marysville Clean Ca Beautification and Safety. Paint transportation art mural at 1st underpass, paint concrete pedestrian bridge, repainting pedestrian bridge railing, add caps, install decorative paving at island.	\$1,193,000	OTHER STATE FUNDS	2022
Regional R30 Short-term	3 3.2	Marysville Railroad Bridge Rehab In and near Marysville, from south of 14th Street to north of Cemetery Road. Roadway rehabilitation and operational improvements including turn pockets and auxiliary lanes.	\$137,665,000	SHOPP	2023
Regional R31 Short-term	3 3.2	Count Station Repair & Install 470 Locations. Repair existing continuous count stations, install new loops at ramp meters, and install new radar.	\$14,072,000	SHOPP	2023
Regional R32 Mid-term	3 3.2	CALTRANS PROJECTS - YUBA COUNTY (PLANNED) YUB 65 CAPM & Drainage In Yuba County on Route 65 from South Beale Rd to Junction Route 65/70. Class 2 pavement CAPM and drainage rehabilitation.	\$21,510,000	SHOPP	2026
Regional R33 Short-term	3 3.2	CALTRANS PROJECTS - YUBA COUNTY (HIGHWAY MAINTENANCE) Replace Aging Sign Panels In Yuba County near Marysville from 0.3 mile south of Olivehurst Avenue Overcrossing to beginning of Bear River Bridge. Replace Aging Sign Panels.	\$321,000	Maintenance	2022

Jurisdiction Project No. Priority	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
Regional R34 Short-term	3 3.1	McGowan Pump Plant Near Olivehurst at McGowan Parkway. Replace failed pump plant.	\$2,800,000	Maintenance	2022
Regional	3	PSPS Signal Visibility	\$1,253,000	Maintenance	2022
R35 Short-term	3.1	In Yuba County on various routes at various locations. Remove and install signal head backplates with retro-reflective borders and install pavement markings "Signal Ahead".	PROJ	ECT COMPLET 6/9/2021	ED
		OTHER Yuba-Sutter Regional Projects			
Regional R36 Mid Term	3 3.2	Reroute State Routes 70/20 North to 14th Street Currently, State routes 70 and 20 follow an alignment on 9th Street along the south shore of Ellis Lake, before turning north at B Street. By redirecting these state highways north by five blocks to 14th Street, the highway congestion is eliminated along 9th Street, allowing a safer, more pedestrian-friendly walkable interconnection between the Lake District and the adjoining historic Downtown District to the south.	\$15,000,000		Unknown
Regional R37 Long-term	3 3.2	Wheatland Parkway 1B Develop alignment alternatives, design and construct the East Wheatland Expressway that connects Highway 65 and Spenceville Road. The General Plan, adopted in 2006, provides for a bypass to be developed to the east of the existing city limits. No specific alignment has yet been determined but it will likely connect to the Lincoln Bypass south of Wheatland and then reconnect to the existing Highway 65 somewhere north of Wheatland (likely somewhere between South Beale Road and Ostrom Road). The bypass is known as the Wheatland Parkway. 2020 Update: In 2017 a JPA was formed between Yuba County and the City of Wheatland, called the South Yuba Transportation Authority (SYTIA). The JPA is currently in the process of completing a Comprehensive Implementation Strategy for the SYTIA projects for adoption in 2021. Wheatland's immediate focus is the planning and construction of Phase 1B, identified as the East Wheatland Expressway.	Not Determined		
Regional R39 Long-Term	3 3.2	Wheatland Parkway 1A Project would construct a new freeway interchange at SR65 and South Beale Road.	Not Determined		
Regional R40 Mid-term	3 3.1	Feather River West Levee Project Sutter and Butte counties are planning to improve 44 miles of levees from Thermolito Afterbay south to the Sutter Bypass to reduce flood risk and remove more than 34,000 properties from FEMA Special Flood Hazard Areas. Among other important improvements, the project will sustain and grow the local economy by creating construction jobs, protect property values, and allow for responsible residential, commercial and industrial development. Phase I —Thermalito Afterbay to Star Bend is targeted to be completed by 2016. Phase II will include the area south of Star Bend to the confluence of the Feather River and the Sutter Bypass. 2022 UPDATE: Levee repairs will be completed in two separate phases: Project I, the Feather River West Levee Project, will include work from Thermalito Afterbay to Star Bend, just south of Yuba City, and was completed at the end of 2020. Project II will include the area south of Star Bend to the confluence of the Feather River and the Sutter Bypass. Project II work completed to date includes a one-mile section of levee at Laurel Avenue and another five miles of levee improvements between Star Bend and Laurel Avenue completed by the U.S Army Corps of Engineers (USACE). USACE also	\$410,000,000	State of California, property assessment revenues, Federal appropriations.	Phase 2- open ended

Jurisdiction Project No.	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
Priority		completed another mile of levee improvements between Laurel Avenue and the Highway 99 bridge. The Feather River West Levee Project is on schedule and within budget.			
Regional R41 Long-term	3 3.2	Reroute Union Pacific Railroad Tracks around Marysville on the West Union Pacific Railroad track beds crisscross the community, effectively dividing neighborhoods and impeding the Lake District's potential of being prime development areas for upscale commercial and residential construction. The current track running out of Sutter County, turning south along B Street would be rerouted to the westerly city limits before turning south along a new double track bed along the Feather River levee and rejoining the existing track bed south of the city limits at approximately Erle Road in Linda.	\$60,000,000		2030
Regional R42 Mid-term	3 3.1	Flood Protection of the City of Marysville A public works project to repair and upgrade the ring levee to be certified as providing a 300-year level of flood protection. The Marysville Ring Levee project is a multi-phase project that will upgrade the levee that surrounds Marysville. The primary purpose of the project is to strengthen the existing levee by implementing additional measures to reduce the likelihood of through- and under-seepage. The U.S. Army Corps of Engineers Sacramento District is partnering with the California Central Valley Flood Protection Board and the Marysville Levee District to complete the estimated \$92.5 million project. The state of California has appropriated \$17 million toward the project as part of their commitment to upgrade the state's levee systems. Currently, project completion is slated for 2019. The project is designed and constructed to meet the state's requirement of 200 year-level flood risk for urban areas - or a 1-in-200 chance of flooding in any given year. Due to the elevation of the levees, the project will surpass those criteria making Marysville one of the lowest at-risk cities in California's Central Valley after all flood reduction measures are constructed. 2022 UPDATE: Part of the bigger Marysville Ring Levee project, construction on Phases 2B and 3 includes installation of a seepage cutoff wall along the Yuba River from Highway 70 to the Recology landfill entrance and straightening of portions of the levee between Highway 70 and Simpson Lane. Construction for Phases 2B and 3 is projected to begin in late May, with a projected completion date of December 2023. Phase 2A South construction is complete and included the revitalization of the two baseball fields. Phase 2C cutoff wall construction is also slated to begin in April. According to the Corps, there will be traffic delays at Biz Johnson Road, and residents are encouraged to avoid this area and plan alternate routes. Phase C construction is projected to be completed in December. The Marysville Ring Levee	\$92,500,000 \$13,000,000 \$200,000	U.S Army Corp of Engineers YWA	2022
Regional R43 Long-Term	3 3.2	The project is slated to be complete in 2024 and will reduce flood risk for this historic town of 12,000 residents on the Yuba and Feather rivers Plumas Lake Connector Project would construct a high-capacity roadway between the new South Beale Road Interchange and the Plumas Lake Boulevard Interchange on SR70.	Not Determined		

Jurisdiction	Goal	Project Description	Total Cost	Funding	Project
Project No.	Tactic			Sources	Date
Priority		YUBA-SUTTER TRANSPORTATION PROJECTS			
Regional	3	Dial-A-Ride Bus Replacement – Replacement of existing buses to zero-	\$960,000	Federal, State	2022
YST1 Short-Term	3.3	emissions buses.	·	·	
Regional YST2 Mld-Term	3 3.3	Facility Replacement. Yuba-Sutter Transit continues to plan for the replacement of its current operations, maintenance, and administration facility at 2100 B Street in Marysville. A new location is needed because this undersized and technologically obsolete 1960's-era Seven-Up Bottling Plant that was converted to transit use in 1996, lacks sufficient capacity to accommodate the infrastructure needed to meet the state mandate that only zero-emission buses can be purchased after 2028. In addition, Caltrans' programmed and fully funded expansion of Highway 70 (B Street) adjacent to the facility may render it useless even earlier.	\$42,500,000	Federal, State, Regional, Local	2025
		2022 UPDATE: To begin the process of replacing the existing facility, Yuba-Sutter Transit secured a Caltrans planning grant to conduct a needs analysis and site selection study as part of the Next Generation Resilient Transit Facility Plan that was completed in early 2021. In July 2021, Yuba-Sutter Transit completed the purchase of the top ranked site from the study at 6035 Avondale Avenue in Linda for the ultimate operation and maintenance of up to 70 zero-emission buses. This 19.7-acre property is located on the northeast corner of Avondale Avenue and North Beale Road in Linda. The process to identify and secure the necessary funds to design, construct and equip the new facility is now underway as an estimated \$40 - \$45 million will be needed from a mix of federal, state, regional and local sources to bring it to reality. If sufficient funding is quickly secured, this state-of-the-art zero-emission bus facility and future mobility hub could be completed by as early as 2025. Should this process be delayed, Yuba-Sutter Transit may require interim accommodations to continue operations if the current facility is displaced or significantly impacted by the Highway 70 project. Regardless, a new facility will be needed by about 2030 to enable a significant number of zero-emission buses to be used in daily operations.			
Regional YST3	3 3.3	Dial-A-Ride Bus Replacement – Replacement of existing buses to zero-emissions buses.	\$1,600,000	Federal, State	2027
Regional YST4	3 3.3	Commuter Bus Replacement – Replacement of existing buses to zero- emissions buses.	\$3,600,000	Federal, State	2027
Long-Term Regional YST5 Long-Term	3 3.3	Fixed Bus Replacement and Minor Fleet Expansion (13 for 11) – Replacement of existing buses to zero-emissions buses.	\$3,600,000	Federal, State	2027
Danie	2	BEALE AIR FORCE BASE PROJECTS	6214 6614	- 1	2022
Regional BAFB 1 Short-Term	2 2.1	BAFB-Repair B2145 Design-Build Project. Relocate the Office from the basement level of B1086 to its new location on the first floor of B2145. Renovate and Repair approx. 8,485 s.f. of B2145. Includes new HVAC, electrical, plumbing and fire protection systems upgrades. 2022 UPDATE: 95 percent completed	\$3M-\$6M	Federal	2020
Regional BAFB 2 Short-Term	2 2.1	BAFB – Repair B2145 Multiple Modifications Design changes to include/adding a smoke detector system and UTC Storage Upgrade. Change design to comply with AFRC requirements. 2022 UPDATE: 95 percent completed	\$1M-\$3M	Federal	2020

Jurisdiction Project No.	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
Priority					
Regional BAFB 3 Short-Term	2 2.1	BAFB-2MW Photovoltaic (1218 Power Supply) Construct a ground-mounted photovoltaic (PV) solar panel system to include structural support, inverter, distribution extension, grid connections, an integrated automation control and monitoring system and microgrid ready hardware. 2022 UPDATE: In progress	\$4M-\$7M	Federal	2021
Regional BAFB 4 Short-Term	2 2.1	BAFB-2 MW Solar Array & Microgrid/Battery Storage Projects (ERCIP) Install an advanced microgrid controller with a 1MW/4MWh battery energy storage system (BESS). Integrate with proposed 2MW solar photovoltaic system to charge the BESS and provide demand response capabilities.	\$4M-\$7M	Federal	2021
		2022 UPDATE: In progress			
Regional	2	BAFB-Renovate Global Hawk B1210/ B1214	\$4M-\$5M	Federal	2020
BAFB 5 Short-Term	2.1	Renovate to allow for better organization, increase efficiency, and safer working conditions.	PROJECT	COMPLETED	2021
Regional BAFB 6	2 2.1	BAFB- Repair U-2 Flight line Fire Suppression Pump House B1040 Provide Fire Suppression pump house for eight hangars servicing U-2 and	\$1M-\$3M	Federal	2019
Short-Term			PROJECT	COMPLETED	<mark>2021</mark>
Regional BAFB 7 Short-Term	2 2.1	BAFB- Repair 4 Bridge System, Gavin Mandry Drive Replace 4 bridge system crossing Best Slough and Dry Creek. Elevate out of 100-year flood plain. Widen to support 2 lane traffic.	\$10M-\$12M	Federal	2020
		2022 UPDATE: In progress			
Regional BAFB 8 Short-Term	2 2.1	BAFB- Repair Well Field Power Poles Replace existing aging overhead electric infrastructure. To comply with environmental constraints, the majority of the facilities will be rerouted underground.	\$4M-\$6M	Federal	2021
		2022 UPDATE: In progress			
Regional	2	BAFB- Demolish Kinder Morgan Bulk Storage Tank	\$5M-\$6M	Federal	2021
BAFB 9 Short-Term	2.1	Remove the 35,000-barrel tank from 1.68-acre facility area and all surface facilities and appurtenances. Once tank is removed, restore the area.	PROJECT	COMPLETED	<mark>2021</mark>
Regional	2	BAFB- GH - Campus/MCE Pad Power Distro (B1218, 1215, 1210, 1199A)	\$3M - \$6M	Federal	2021
BAFB 10 Short-Term	2.1	Power Distribution System upgrade for Global Hawk Campus.	PROJECT	COMPLETED	<mark>2021</mark>
Regional	2 2.1	BAFB- Repair Military Service Station, F2499	\$1M-\$3M	Federal	2021
BAFB 11 Short-Term	2.1	Various repairs to increase fuel capacity, improve monitoring, and improve distribution.	PROJECT	COMPLETED	2021
Regional BAFB 12 Short-Term	2 2.1	BAFB- Construct Fuel Hydrant System MILCON Replace aging underground Fuel Hydrant System. Install security lighting at the Hydrant Storage System. Install electric product recover pumps for water draw off at tanks. Install proper drainage around hydrant secondary containment berms. Install all pipe supports, equipment, and appurtenances related to the new JP-8 fuel piping. Install audible alarms on tanks and pump house. 2022 UPDATE: In progress	\$25M-\$27M	Federal	2021

Jurisdiction Project No.	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
Priority Regional BAFB 13 Short-Term	2 2.1	BAFB- Repair J Street Water Mains, Phase 1 (D-B) This project is to model, design and conduct repairs to the existing in-service steel drinking water main line distribution system by slip-lining or pipe bursting, or a combination of both methods. The project also includes installing a new 12-inch water line along Gavin Mandery Drive. The new line will bring the distribution system into compliance with the Safe Drinking Water.	\$3M-\$5M	Federal	2021
		2022 UPDATE: In progress			
Regional BAFB 14 Short-Term	2 2.1	BAFB- Repair and Upgrade Bldg. 1218 Complete restoration & modernization of the Mission Control Center supports the Ground Segment Modernization Plan.	\$8M-\$9M	Federal COMPLETED	2020 2021
Regional BAFB 15 Short-Term	2 2.1	BAFB- Base-wide Dam Study Evaluate existing conditions of all 22 dams on base and critical culverts. Complete base-wide hydrology and hydraulic models to study surface water	\$4M-\$7M	Federal	2019
		drainage systems. Develop Emergency Action Plans for the 14 FEMA reportable dams on base. Determine best course of action to improve flood control system and provide recommendations for repairs. Provide on-site dam safety and flood fight training to base personnel.	PROJECT	COMPLETED	2021
Regional BAFB 16 Short-Term	2 2.1	BAFB- Repair 480V Equip/Controls and Lighting Gen B5761 Replace generator controls, 480V transformers, main distribution panels, motor control centers and emergency lighting generator. 2022 UPDATE: In progress	\$5M-\$7M	Federal	2020
Regional BAFB 17 Short-Term	2 2.1	BAFB- Repair Substation B5770 The work consists of the study and development of a complete design, including (1) Creating Demolition drawings for the existing 60/4kV Substation and associated connectivity, and (2) Development of a complete design of a new 60/4kV Substation Replacing the existing Substation. 2022 UPDATE: In progress	\$7M-\$10M	Federal	2021
Regional BAFB 18 Short-Term	2 2.1	BAFB- Beale WAPA Interconnection Project (BWIP) Improve Resiliency, Reliability & Redundant Power Delivery. 2022 UPDATE: In progress	\$46M-\$49M	Federal	2021
Regional BAFB 19 Short-Term	2 2.1	BAFB- PSPTS Flood Damage Repair Reconstruct and repair the 9th Physiological Support Squadron (PSPTS) Facility, B1029 following a storm event in Jan 2019 that caused extensive	\$8M-\$11M	Federal	2020
		damage to the building interior, mechanical, electrical, HVAC and Fire Life Safety systems.	PROJECT	COMPLETED	2021
Regional BAFB 20 Short-Term	2 2.1	BAFB- Replace B3340 Artificial Turf: Soccer Field at Youth Center Converting grass turf to artificial turf with sprinkler and drainage system.	\$1M-\$3M	Federal	2021
Regional BAFB 21	2 2.1	Consolidate Lincoln Receiver Site, B4131 Design-Build Project. Design and install a complete and useable hydro-	\$4M-5M	Federal	2020
Short-Term		pneumatic well system. Remove and replace existing pressure tank system. Remove and replace existing electrical panel as required.	PROJECT	COMPLETED	<mark>2021</mark>
Regional BAFB 22 Short-Term	2 2.1	Base-wide Paving Renovation of multiple locations on base for asphalt and concrete. 2022 UPDATE: In progress	\$2M-\$3M	Federal	2020

Jurisdiction	Goal	Project Description	Total Cost	Funding	Project	
Project No.	Tactic			Sources	Date	
Priority						
Regional	2	1218 Equipment Install	\$6M-\$8M	Federal	2020	
BAFB 23 2.1 Short-Term	2.1	.1 Communication Portions of B1218. Server Racks; interfacing Siemens controls for the all-interfacing Siemens equipment for Intrusion Detection System				
Short-reim		(IDS).	PROJECT	COMPLETED	<mark>2021</mark>	
Regional	2	Repair HVAC Network Control Center/Building 2445	\$1M-\$2M	Federal	2020	
BAFB 24 Short-Term	2.1	Design Build. Replace HVAC for server rooms.	PROJECT	COMPLETED	<mark>2021</mark>	
Regional BAFB 25 Short-Term	2 2.1	Repair 60V Circuit (PAVE PAWS to Grass Valley) Requirement is to replace the aging 60kV wood pole transmission line to a dual fed steel, utility standard, for a more reliable configuration. Power poles must be replaced using utility standard steel poles according to the calculations provided by National Electric Safety Code Standards. Maintaining adequate electric service is critical to mission success.	\$4M-\$6M	Federal	2020	
		2022 UPDATE: In progress				
Regional BAFB 26 Short-Term	2 2.1	Repair 480V System PAVE PAWS B5760-MCC Replace generator controls, 480V transformers, main distribution panels, motor control centers and emergency lighting generator	\$4M-\$6M	Federal	2020	
		2022 UPDATE: In progress				
Regional	2	Repair HVAC, Abate Asbestos Omni Gym B2459	\$4M-\$6M	Federal	2020	
BAFB 27 Short-Term	, , , , , , , , , , , , , , , , , , , ,	PROJECT	COMPLETED	<mark>2021</mark>		
Regional	2 2.1	GH-B1215 Repair and Upgrade	\$3M-\$5M	Federal	2020	
BAFB 28 Short-Term	2.1	Renovate and modernize building, additional 20' to be added to each end of the building to provide space for electrical equipment, offices and a conference room.	PROJECT	COMPLETED	<mark>2021</mark>	
Regional BAFB 29 Short-Term	2 2.1	Dorm Repair Repair structural damage to two facilities after a severe water leak which damaged flooring and walls.	\$5M-\$8M	Federal	2021	
Regional BAFB 30	2 2.1	Provisions On Demand Renovate a portion of the base Operations facility to incorporate food	\$1M-\$3M	Federal	2021	
Short-Term		operations supporting flight line personnel and improving quality of life measures.	PROJECT	COMPLETED	<mark>2021</mark>	
Regional BAFB 31	2 2.1	C-Street Transformers Replacement Remove existing/old transformers & reinstall new units to meet Beale's	\$1M-\$3M	Federal	2021	
Short-Term		electrical power requirements and provide standardized transformer specifications throughout multiple substations.	PROJECT	COMPLETED	<mark>2021</mark>	
Regional BAFB 32	2 2.1	Replace/Upgrade Denial Barriers & Tiger Teeth (Multiple locations) Remove existing Base access denial barriers and replace with new units that	\$2M-\$4M	Federal	2020	
Short-Term		incorporate tiger teeth measures. Improved barrier units increase force protection measures.	PROJECT	COMPLETED	<mark>2021</mark>	
Regional BAFB 33 Short-Term	2 2.1	GH B1200 Repair & Upgrade Upgrades current facility spaces supporting the Global Hawk to meet mission needs.	\$2M-\$4M	Federal	2020	
		2022 UPDATE: In progress				

Jurisdiction	Goal	Project Description	Total Cost	Funding	Project
Project No.	Tactic			Sources	Date
Priority Regional	2	Upgrade Base-wide HVAC Control Systems	\$1M-\$3M	Federal	2020
BAFB 34 Short-Term	2.1	Project upgrades the comprehensive HVAC control systems serving base facilities to provide centralized control/monitoring and improve energy efficiency throughout Beal's infrastructure.	\$1W \$3W	rederai	2020
		2022 UPDATE: In progress			
Regional	2	9 MUNS UMMC – Warehouse/Admin Facility	\$5M-\$7M	Federal	2020
BAFB 35 Short-Term	2.1	Project upgrades the comprehensive HVAC control systems serving base facilities to provide centralized control/monitoring and improve energy efficiency throughout Beal's infrastructure.			
		2022 UPDATE: In progress			
		Sutter County			
Sutter Co.	3	Establish a Marketing Committee to Promote Sutter County Agriculture	Not		
S1 Mid-term	3.1	Work with cities and other appropriate agencies and interests to establish a marketing committee to promote Sutter County agriculture through the	determined		
IVIIG (CITII		following and other means: agricultural industry promotional activities,			
		including farmers markets; agri-tourism marketing; marketing of locally grown			
		food; and promotion of events that expose residents of urban places to			
		agricultural activities and issues.			
Sutter Co.	3	Rural Farm-to-Market Road Network, Improvement, Maintenance and	\$4,000,000	SB1 funding	Ongoing
S2	3.1	Preservation			
Mid-term		Insufficient Highway Users Tax Account (HUTA) gas tax revenues are significantly impacting County's ability to maintain farm-to-market road			
		network. State legislation is contemplated to help cover the shortfall. Projects			
		include safety, maintenance and complete streets.			
		2021 Update: Candidate roads are presented to the County Board of Supervisors for consideration and approval on an annual basis.			
		2022 Update: No substantial change			
Sutter Co.	4	850 Gray Avenue – Health & Human Services	15,000,000	County	June
S3	4.2	The county intends to locate most of its Health and Human Services			2020 –
Short-term		Department to the former K-Mart Building located at 850 Gray Avenue.			Design Complete
		2022 Update: The County has acquired the property at 850 Gray Avenue and is considering funding options for the site's development.			Complete
Sutter Co.	3	Howsley Road Bridge Replacement	\$10M	FHWA 88.53%	March
S4 Short-term	3.1	The county will replace the existing two-lane 260-foot-long bridge utilizing FHWA Highway Bridge Program funds.		County 11.53%	2021 Design
		2022 Update: The design phase complete by March 2023, including all			Nov.
		necessary environmental permits. Federal Funding for the construction phase			2027
		is not expected to be available until 2025.			Const.
Sutter Co.	3	Larkin Road Bridge Replacement	\$1M	FHWA 88.53%	June
S5 Short-term	3.1	The county will replace the existing two-lane 40-foot-long bridge utilizing		County 11.53%	2019
Short-term		FHWA Highway Bridge Program funds.			Design
		2022 Update: The design phase is complete. No substantial change			Nov.
					2026
					Const.

Jurisdiction Project No. Priority	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
Sutter Co. S6 Short-term	3 3.1	Nicolaus Avenue Bridge Replacement The county will replace the existing two-lane 70-foot-long bridge utilizing FHWA Highway Bridge Program funds.	\$3M	FHWA 88.53% County 11.53%	June 2019 Design
		2022 Update: The design phase is complete. No substantial change			Nov. 2028 Const.
Sutter Co. S7 Short-term	3 3.1	Tisdale Road Bridge Replacement The county will replace the existing two-lane 40-foot-long bridge utilizing FHWA Highway Bridge Program funds.	\$1.5M	FHWA 88.53% County 11.53%	June 2020 Design
		2022 Update: The design phase is complete, with right-of-way acquisition and environmental permitting expected to be completed in April 2023. Federal Funding for the construction phase is not expected to be available until 2025.			Nov. 2026 Const.
Sutter Co. S8 Short-term	3 3.1	Kent Avenue Bridge Replacement The county will replace the existing two-lane 80-foot-long bridge utilizing FHWA Highway Bridge Program funds.	\$2M	FHWA 88.53% County 11.53%	June 2020 Design
		2022 Update: The design phase is complete, with right-of-way acquisition and environmental permitting expected to be completed in April 2023. Federal Funding for the construction phase is not expected to be available until 2025.			Nov. 2029 Const.
		Yuba County			
Yuba Co. Y1 Long-term	3 3.1	Highway 65 Regional Wastewater Treatment Plant This public works project would provide a new wastewater treatment facility located in the Highway 65 corridor near the Sports and Entertainment Zone area capable of supplementing and/or replacing the existing wastewater treatment plant.	\$80,000,000		
Yuba Co. Y2 Long-term	3 3.2	Goldfields Parkway This public works project would construct a four-lane arterial around the easterly side of Marysville through the East Linda Specific Plan from Highway	\$150,000,000		
		65 at McGowan Parkway to Highway 20 at Plantz Road. 2022 UPDATE: The design phase for the segment between North Beale Rd and	ERLE RD. TO N. BEALE		
			SEGMEN	T COMPLETED	2021
		Hammonton-Smartsville Rd is at approximately 65%. The County is applying for EDA funding to complete the construction. Right of way acquisition is completed and if funding is secured, then construction could be as early as 2023			
Yuba Co. Y3 Mid-term	3 3.2	Highway 70/Plumas Lake Boulevard Interchange – Phase 2 This public works project would link Phase 1 of the Highway 70/Plumas-Arboga Interchange to the eastern Phase 2 component of the interchange to include a Union Pacific Railroad overpass.	\$20,000,000		
		2022 UPDATE: No change in design status.			
Yuba Co. Y4 Mid-term	3 3.2	Erle Road Interchange This public works project would upgrade and expand an existing interchange facility at Erle Road and Highway 70 to provide greater capacity.	\$20,000,000		
		2022 Update: No substantial change			
Yuba Co. Y5 Mid-term	3 3.2	East Linda Detention Basin This public works project would expand an existing detention pond to serve East Linda and is referred to within the South Yuba Master Drainage Plan.	\$4,000,000		

Jurisdiction Project No. Priority	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
PHONEY		2022 Update: The segment of the linear detention pond from Orchard Pond to North Beale Road is currently under construction and is funded as a condition of the surrounding subdivision. The remaining segment from North Beale Road to Hammonton-Smartsville Road is being designed in conjunction with the paralleling Goldfield's Parkway project. This piece is dependent on future funding but is at 65% design.			
Yuba Co. Y6 Short-term	3 3.1	North Beale Road Revitalization Improvements This public works project consists of implementing the road improvements recommended by the East Linda Revitalization Plan which consists of sidewalks, landscaped medians, street lighting, and parking that would improve the road for materials biguilits and padestrians as well.	\$10,000,000	Federal and state transpor- tation funds	2022
		improve the safety of the road for motorists, bicyclists and pedestrians as well as improve the appearance of the road corridor to help attract new and retain existing businesses.	TO H	I, LINDHURST	
		2022 UPDATE: Currently constructing North Beale Road Complete Streets Phase II, the revitalization project from Hammonton-Smartsville Road to Linda Avenue. Construction expected to be complete in May of 2022.		ARTVILLE RD. LETED SEGME	NT
Yuba Co. Y7 Mid-Term	4 4.1	Bikeways and Pedestrian Trails Bikeways and pedestrian trails provide an alternative mode of transportation as well as an outdoor activity that has the added benefit of connecting people with other points of interest. In January 2013, Yuba County adopted an update to the Yuba County Bikeway Master Plan, which lists and prioritizes projects and their estimated costs. 2022 Update: No substantial change	\$6,500,000		Ongoing
Yuba Co. Y8	4 4.2	14Forward Homeless Yuba County partnered with several nonprofit agencies and the private sector to develop 14FORWARD, a temporary shelter and resource center for the homeless. The site includes 20 2-person structures, an onsite manager, dog facility, and provides services and resources to move the homeless toward permanent employment and housing.	2,500,000	State, local, federal	Ongoing
		2022 UPDATE: 14Forward added 5 new temporary structures, increasing capacity to 50. In 2021, the county served 191 people with shelter and services. 85 had a mental health disorder, 92 had a chronic health condition, and 74 had a physical disability. 25% of participants exited to a permanent destination			
Yuba Co. Y9 Mid-Term	3 3.1	County Bridge/Culvert Repair There are 75 HBP-eligible bridges (greater than 20' in length) and numerous other culvert and drainage structures owned and maintained by Yuba County. Currently the County has 75 bridges that are of sufficient length (>20') to be eligible for Caltrans inspection. Of these, 29 bridges have a SR below 80 and above 50 which qualify for HBP rehabilitation funds, and 8 bridges have a SR below 50 which qualify for HBP replacement funds.	16,810,000	HBP FSTIP	2020
		2022 UPDATES: Expecting to replace Iowa City Road bridge summer of 2022, dependent on HBP authorization. Spring Valley Road bridge replacement planned for 2023. Other current bridge replacement projects include Los Verjeles Road, Waldo Road, and Ellis Road. These are anticipated to be in construction in 2024-2025.			
Yuba Co. Y10	3 3.2	Olivehurst 11 th Avenue Project This public works project consists of implementing road improvements to 11 th	1,700,000	АТР	2021
Mid-Term	3.2	Ave. between Olivehurst Road and Powerline Road in Olivehurst. This project includes improvements to: curb, gutter, sidewalk, drainage and street overlay	PRO	DJECT COMPLE	TED

Jurisdiction Project No.	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
Priority Yuba Co. Y11 Mid-Term	3 3.2	Linda – Cedar Lane and Alicia Avenue Project This public works project consists of implementing road improvements to Cedar Lane and Alicia Avenue (from Riverside to Feather River Blvd) in West Linda. This project includes improvements to: curb, gutter, sidewalk, drainage and street overlay 2022 UPDATES: Design at 65%. Plan to construct in 2023	3,030,000	АТР	2022
Yuba Co.	3	McGowan Parkway Project	1,560,000	ATP	2022
Y12 Mid-Term	3.2	This public works project consists of implementing road improvements to McGowan Parkway between SR 70 and SR 65 in Olivehurst. This project includes improvements to: curb, gutter, sidewalk, drainage and street overlay. 2022 UPDATES: Design at 95%. Plan to construct in 2022	1,500,000	All	2022
Yuba Co. Y13 Mid-Term	3 3.2	Feather River Boulevard Project This public works project consists of implementing road improvements to Feather River Blvd. between Arboga Road and Alicia Avenue in West Linda. This project includes improvements to curb, gutter, sidewalk, drainage and street overlay.	1,550,000	SACOG One- Time Funding 2019	2022
		2022 UPDATES: Design at 65%. Plan to construct in 2022			
Yuba Co. Y14 Mid-Term	3 3.1	Yuba County Broadband Initiative The County of Yuba seeks to improve broadband service county-wide to support economic growth, enhance community resilience, and bolster connectivity. This initiative will remain a priority for the County into the foreseeable future, due to the complex nature and ever evolving technological advances of the industry. Currently, the County in partnership with the Yuba Water Agency and Valley Vision, is developing a Broadband Master Plan highlighting industry best practices and community specific opportunities to expedite enhanced broadband services.	\$45,000	YWA	2023
		expedite enhanced broadband services.	\$600,000	CDBG	2024
		 2022 UPDATES: Initiatives underway 20 hotspots and laptops under the Emergency Connectivity Fund for the Yuba County Library Gathering feedback from ISPs for a Broadband Development Code Update on items such as: 1) Dig Once Ordinance, 2) Master License Agreements, and 3) Broadband Project Streamlining Preparing Request for Partnerships to receive shovel-ready project portfolio from ISPs to prepare for pending federal and state broadband grants, federal programs are set to release NOFOs in late April/early May Ongoing meetings and exchanging data with interested middle mile and ISPs to discuss network expansion opportunities Yuba County in partnership with the Yuba Water Agency and Valley Vision, completed a Yuba County Master Broadband Plan in Fall 2021. Yuba County is anticipating an update from RCRC on a potential Economic Development Administration-funded broadband strategic plan grant in March 2022 to expand this initiative. 			
Yuba Co. YA1 Mid-term	3 3.3	Relocate Airport Drainage Ditch This project would relocate a major drainage ditch that currently cuts through industrial properties, limiting their use. The project proposes to realign the ditch along a new access road allowing a clear security separation for the airport and industrial areas and provides the ability to market additional industrial properties for new capital investment and new employment opportunities.	4,000,000		

Jurisdiction Project No. Priority	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
Yuba Co. YA2 Mid-term	3 3.3	Yuba County Airport Terminal Building This public works project would construct a new 25,000-square-foot Yuba County Airport terminal building. This building would include a parking lot, sewage system, street improvements and landscaping.	\$12,000,000		
Yuba Co. YA3 Short-term	3 3.3	On-Site and Off-Site Improvements to Industrial Park No. 2 This project would connect the road that ends at Skyway Drive to a 30-acre industrial park and provide an access road, curbs, gutters, and drainage facilities necessary to serve Industrial Park No. 2.	\$3,000,000		
Yuba Co. YA4 Short-term	3 3.3	Site Improvements to Industrial Park Site No. 2 This public works project would provide street improvements, sewer system improvements, and water system improvements in order to provide access to 14 aviation-related corporate hangar lots, 10 acres of industrial property, and provide emergency access to the airport's crosswind runway. The project area has wetlands issues to address.	\$1,800,000		
Yuba Co. YA5 Mid-term	3 3.3	Site Improvements to Industrial Park Sites No. 3 and 4 This public works project would improve the streets, drainage, and sewer facilities. Eleventh Avenue would be extended from Arboga Road into the airport and Aviation Way would connect Arboga Road to Eleventh Avenue and Sky Harbor Drive, providing access to 30 acres of industrial property.	\$1,500,000	Federal and local funds	
Yuba Co. YA6 Short-term	3 3.1	Yuba County Airport Taxiway Yuba County Airport would construct a taxiway serving the commercial buildings along Skyway Drive, west of the existing runway. The taxiway would be 25 feet wide and extend 3,700 feet in length. Other improvements would include installation of storm drains and crossings over existing storm drains. 2022 Update: Final plans, specs, costs, bid package completed. Local match funds have been secured. Removed reference to private funding. 100% of funding is public	1,813,067	Federal, local	2022
Yuba Co. YA7 Short-term	3 3.3	Yuba County Airport Rails to Trails Project Yuba County Airport property is bisected and bounded by an unused rail system. Removing railroad grade would make Industrial Tract 2 accessible to Feather River Boulevard as well as making certain properties in Industrial Tract 1 accessible to the airport via roads and/or taxiways.	\$6,000,000	Federal and Local funds	
Yuba Co. YA8 Short-term	3 3.3	Inside Airport Fence, Perimeter Ring Road Safety and Security and priority to ensuring proper mix of aviation and industrial tenants at the airport.	\$2,000,000	Federal and Local funds	
Yuba Co. RD1 Long-term	3 3.1	West Linda Detention Basin and Pumping Station This public works project will modify the existing low-lying area into a detention basin and create a pumping station to handle drainage within the West Linda area and create a multi-use recreational field/park that benefits existing low-income residents and businesses. 2022 UPDATE: Yuba County has submitted a grant application for Phase 1 of this project to construct a 4.6 acre-foot retention basin along with associated piping, fencing, and grading. Construction of an outfall structure and pumping station would occur in subsequent phases.	\$4,500,000		
Yuba Co. RD2 Long-term	3 3.1	Plumas Lake Pond Improvements This public works project would obtain right of ways and channel improvements to convey 100-year storm runoff flows for central Plumas Lake adjacent to the Plumas Lake Golf Course.	\$2,750,000		

Jurisdiction Project No.	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
Priority					
		2022 RD784 Update: No change.			
Yuba Co. RD3 Long-term	3 3.1	Pump Station No. 9 Upgrades This public works project would provide redundant pumping, backup generation and SCADA electronic system to existing Pump No. 9 as required by FEMA for operation during storm events and would protect West Linda and the Lindhurst Avenue commercial area.	\$1,800,000	State, Local Funds	2023
		2022 RD784 Update: RD784 was awarded grant funding through Prop. 1 to finish the SCADA connection phase. The grant agreement has been fully executed and the project is now in the design phase. Estimated completion in 2023			
Yuba Co. RD4 Long-term	3 3.1	Pump Station No. 10 Upgrades This public works project would upgrade Pump Station No. 10; provide backup power and redundant pump for the facility serving the central Plumas Lake Specific Plan area.	\$1,500,000		
		2022 RD784 Update: No change.			
Yuba Co. RD5 Long-term	3 3.1	Pump Station No. 7 Upgrades This public works project would provide upgrades to Pump Station No. 7 with SCADA electronic system and redundant pumping to serve Wal-Mart, Feather River Center and the commercial area in Linda.	\$200,000	State, Local Funds	2023
		2022 RD784 Update: RD784 was awarded grant funding through Prop. 1 to install the instrumentation improvements (SCADA). The grant agreement has been executed and the project is now in the design phase. Estimated completion in 2023.			
Yuba Co. RD6 Long-term	3 3.1	Upper Lateral 13 Improvements This public works project would provide drainage improvements for the northern portion of the Plumas Lake Specific Plan area between Ella Road and Plumas Lake Golf Course and consists of channel improvements and culvert crossing replacements and improvements. 2022 RD784 Update: No change.	\$1,050,000		
Yuba Co. RD7 Mid-term	3 3.1	East Linda Drainage This public works project would construct a detention pond at Edgewater and replace the Avondale pump station at Rupert. The project improves drainage west of Hammonton-Smartsville Road through west Linda by mitigating upstream peak flows. The system would also address flooding issues along the Lindhurst Avenue commercial corridor.	\$4,500,000		
Yuba Co. RD8 Mid-term	3 3.1	Lateral 15 Improvements This public works project would improve the main Reclamation District 784 lateral that provides drainage for the North Arboga Study Area and Plumas Lake area and will widen and deepen existing channels to meet future drainage capacity. 2022 RD784 Update: No change.	\$2,800,000		
Yuba Co.	3	Upper Lateral 15 Bingham Canal Improvements	\$1,700,000		
RD9 Mid-term	3.1	This public works project would replace culvert crossings under county roads that are substandard to improve drainage in the West Linda area and would eliminate need for the Health and Human Services building detention basin.	<i>\$2,700,000</i>		

Jurisdiction Project No. Priority	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
Yuba Co. RD 10 Short-term	3 3.1	Pump Station No. 5 Upgrades This public works project would provide upgrades to Pump Station No. 5 with SCADA electronic system and redundant pumping to serve the east Linda area. 2022 RD784 Update: RD784 was awarded grant funding through Prop. 1 to install the instrumentation improvements (SCADA). The grant agreement has been executed and the project is now in the design phase. Estimated completion in 2023.	\$200,000	State, Local Funds	2023
Yuba Co. RD11 Short-term	3 3.1	Regional Drainage Facility This public works project will provide regional drainage and pumping for the North Arboga Study Area, Plumas Lake Specific Plan Area and Pump Station No. 10. Pump Station 10 is under construction and will provide supervisory control and data acquisition (SCADA) electronic controls. Two additional basins are in planning and other phases await funding. 2022 RD784 Update: The construction of Pump Station 10 was completed in 2014 apart from the discharge pipes that will eventually be installed down Murphy Rd. The Regional Drainage Facility (RDF) has been constructed however, funding of approximately \$6 million is still needed to install piping from the RDF down Murphy Road (west) to the levee, followed by connection to existing pipes in levee, and finally, construction of an outfall structure on the waterside.	\$6,000,000	Local funds	2025
Yuba Co. RD12 Short-term	3 3.1	Lateral 14 Culverts Replacemnts This public works project will replace two failed culverts and the relocation of utilities in the RD784 Lateral 14 at Curtis St. and Feather River Blvd. Two side by side 48" culverts will be necessary to meet current pipe sizing requirements.	\$250,000	Local Funds	2023
Yuba Co. OPUD1 Mid-term	3 3.1	Replace Aging/Failing Water Infrastructure OPUD currently has a great deal of steel water main in Olivehurst. The aging steel main fails regularly due to corrosion.	\$2,400,000		
Yuba Co. OPUD2 Mid-term	3 3.1	Purple-Pipe Transmission Line in the Rancho Road area OPUD has a fully compliant waste-water treatment facility; discharge water could be used as reclaimed water for irrigation. The reclaimed water could be used for irrigation in the Rancho Road business area or the Magnolia Ranch development area. OPUD would seek grant funding to fund a purple-pipe transmission line to either or both of these two areas. OPUD could provide reclaimed water at a lower price than potable water and would save capacity for potable by not using potable for irrigation. All users of the reclaimed water would realize a savings: parks, landscape strips and schools and, if extended, residences.	\$2,000,000		
Yuba Co. OPUD3 Mid-term	3 3.1	Well No. 1 and 4 Water Treatment Plant Sludge Handling Upgrade The Nos. 1 and 4 wells water treatment plant currently discharges its iron and manganese that is removed from the potable water into the sanitary sewer system. Due to limits imposed by the state for the discharge from the wastewater treatment plant for iron and manganese, OPUD cannot continue to discharge the iron and manganese into the sewer at the current rates and must cease altogether. OPUD would have limited use of a water treatment plant that could potentially serve many new industrial customers in the Melody and Furneaux areas. OPUD will need to lease a small portion of land from the county adjacent to the plant to the west and build a backwash tank to properly collect and dispose of the iron and manganese sludge.	\$1,000,000		

Jurisdiction Project No.	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
Priority Yuba Co. OPUD4 Mid-term	3 3.1	Mary/George/Harvey Sewer and Water Improvements, Olivehurst A public works project that would help in an area with limited water service and no sewer service. This area has chronic problems with septic tank failures and private well contamination.	\$950,000		
Yuba Co. OPUD5 Short-term	3 3.1	Rancho Road/Highway 65 Commercial and Industrial Area This public works project is necessary to provide a sewer and water line to properties in and around the Rancho Road/Highway 65 industrial properties to support current and future industrial park development plans. 2022 UPDATE: A grant worth more than \$350,000 and a matching low-interest loan was also approved recently for the Olivehurst Public Utility District and city of Wheatland to continue water and wastewater infrastructure improvements in south Yuba County, and to protect groundwater quality in the region. The project area, which is within OPUD's service boundary, does not currently have a potable water distribution system and is primarily served by aging, private septic systems that are prone to failure during high water events.	\$50,000,000	Federal, State and local funds	2020
Yuba Co. LCWD1 Mid-term	3 3.1	Linda Avenue/Griffith Water Treatment This Linda County Water District project would construct Well No. 17 and a water treatment facility at Linda Avenue at Griffith, to serve the East Linda Specific Plan area. 2022 UPDATE: It is anticipated this project will begin early in 2022 based upon verbal notification of a \$6 million grant from State SRF program.	\$13,000,000	State SRF program, DWR, Local	2023
Yuba Co. PVT1 Mid Term	3 3.1	Forest Biomass Business Center Development – Camptonville Camptonville Community Partnership (CCP), is a small, rural, community-based non-profit organization located in the town of Camptonville in the Yuba County foothills that proposes to develop a small forest biomass to energy facility that would be part of a new small business campus, located in an unincorporated area approximately 11 miles southwest of Camptonville and 3 miles east of Dobbins. CCP intends to attract other businesses to the site, where heat and power would be available from the facility making the overall facility a high efficiency combined heat and power operation. 2022 Update Because of Covid delays construction was not begun in 2021. What was done: • Developing land lease agreement to instead purchase land from SPI to expand our project footprint to approximately 120 acres. • Received AIR Permit from FRAQD: Legal document that authorizes the owner or operator to construct and/or operate a piece of equipment according to the federal Clean Air Act.: • Power Purchase Agreement: 20-year agreement with PG&E at a set price. PG&E accepted the FBBC offer. FBBC is currently awaiting a contract from PG&E • Selected IAC as our Engineering Procurement & Construction (EPC) contractor to design and construct the entire bioenergy facility. • Feedstock Contracts: Received long-term contracts totaling at least 80% of the bioenergy facility's feedstock needs of ~30,000 bone dry tons per year are needed for project financing. • Timberland Conversion Permit (TCP) begun: Converting timberland into another use requires a TCP from Cal Fire. A part of the TCP process also includes preparation of a Timber Harvest Plan (THP). Converting timberland into another use requires a Timberland Conversion Permit (TCP) from Cal Fire. A part of the TCP process also includes preparation of a Timber Harvest Plan (THP).	326,455 394,837 47,817 276,500 4,900,870 470,000 \$1,400,000	Sierra Nevada Conservancy USDA National Forest foundation YWA California Energy Commission EPIC CA Dept. of Conservation YWA	Unknown

Jurisdiction Project No. Priority	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
···onty		CCP continues to work with key partners such as USFS, USDA, YWA, Blue Forest Conservation, and others to develop the Forest BioMass Business Center. Project is working to be built and generating electricity to the grid in 2023.			
Yuba Co. YWA1 Mid-term	2 2.1	UARC – University Affiliated Research Center The creation of a collaborative research opportunity with Beale AFB, the US Air Force, the Yuba Water Agency, City of Wheatland, and the University of California. The facility could serve as an educational, workforce training, and advanced research hub. Initially, the workforce at the collaborative facility would consist primarily of PhD level researchers, but also development of BA level and even high school educational programs as the facility expands to its full mission. This creates a significant opportunity for the City of Wheatland and Yuba County to create an innovation center and technology node.			
Yuba Co. YWA2 Mid-term	3 3.1	River Parkways System Development The Three Rivers Parkway is envisioned as a multi-modal active transportation and recreation system encompassing as many as 40 miles of hiking, bike and equestrian trails and boat access along the Yuba, Feather and Bear Rivers. The northern terminus would be the Sycamore Ranch County Regional Park on the Yuba River. The trail would extend along the northern bank of the Yuba River to Marysville and would connect to the Sutter County trail system over the rehabilitated former railroad trestle on the Feather River. The trail would cross the Yuba River over the SR 70 bridge and continue south along the Feather River past Star Bend boat ramp to the junction with the Bear River. It would then extend east along the Bear River and possibly Dry Creek into downtown Wheatland. Future phases may connect up to the Spenceville Wilderness Area. The River Parkway is anticipated to be a major draw for tourism in Yuba County, creating opportunities for additional lodging and restaurants, equipment rental concessions, recreational equipment sales, guide services and retail spending from visitors. Phase I: 20 miles of trails on the Feather River	Phase I \$8.5 Million	Yuba County Marysville Wheatland	2025
Yuba Co. YWA3 Mid-term	3 3.1	Atmospheric River Control Spillway at New Bullard's Bar Dam Yuba Water Agency Board of Directors authorized design of an estimated \$225 million Atmospheric River Control Spillway at New Bullards Bar Dam to help reduce flood risk in Yuba County. The spillway is one piece of a three-part initiative that will significantly reduce flood risk and improve public safety in Yuba County and nearby communities. The effort includes the development of Forecast-Informed Reservoir Operations for the Yuba and Feather rivers and an update to the U.S. Army Corps of Engineers' water control manual for New Bullards Bar, which guides flood operations for the dam. Together, the trio of projects will allow Yuba Water to better predict large, threatening storms and release water from New Bullards Bar before dangerous weather hits, while there is still plenty of capacity downstream. Please review description and modify as needed.	\$225,000,000	YWA	
Yuba Co. YWA4 Mid-term	2 2.3	Water Education Center Yuba Water Agency and its partners are currently undergoing the master planning process on the Water Education Center to define the organizations' overarching goals and reasoning behind those goals. It is anticipated that this will be a multi-million-dollar project, with long-term funding requirements of several hundred thousand dollars per year for operations and maintenance. Assuming that the community expresses interest in such a facility and determines that the associated curriculum programs being developed would be beneficial to the people of Yuba County, Yuba Water Agency will coordinate funding for all aspects of this project and program, from			

Jurisdiction Project No. Priority	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
THORITY		construction, to staffing, including teacher(s) salaries, operations and maintenance, and material costs.			
		Live Oak			
Live Oak LO1 Long-term	3 3.2	Grade-Separated Rail and Highway Overpass The City of Live Oak General Plan Project Area and existing city limits are divided by State Route 99 and the Union Pacific Railroad line running parallel within proximity of one another. Currently all crossings are at grade, causing all east/west routes to close nearly at the same time when trains pass through the community. A grade-separated crossing is critical for future circulation and public safety.	Unknown	Unknown	Unknown
Live Oak LO2 Long-term	3 3.1	Infrastructure Improvements to Areas for Job Creation City of Live Oak has annexed 370 acres adjacent to State Route 99 both north and south of the former city limits and within the 2030 General Plan project area. The property is zoned for business uses. To locate new businesses in this area, both water and sewer improvements are necessary. It is anticipated that each area will require a new public well, sewer lift station and appropriately sized force mains. In addition, the city is seeking to evaluate the feasibility of rezoning property currently zoned for housing that may be better utilized for near-term employment uses because of the proximity to the city's wastewater treatment plant, existing water service or other key infrastructure.	Unknown	CDBG, EDA	Unknown
Live Oak LO3 Long-term	4 4.2	New Fire Station/Sheriff's Substation East of State Route 99 State Route 99 and the Union Pacific Railroad create a north/south barrier through the entire City of Live Oak Sphere of Influence. Live Oak's current public safety facilities are located on the west side of both the highway and railroad. As Live Oak grows it is important to maintain public safety facilities on the east side of the highway and railroad to ensure adequate response times.	\$3,200,000	Unknown	Unknown
Live Oak LO4 Long-term	4 4.1	New Live Oak Community Center To meet recreational and program demands of a growing city, Live Oak needs to build a new, expanded community center and gymnasium. Estimated at 25,000 square feet, constructed in two phases, the facility will be used to meet both social service and recreational needs for Live Oak's growing population. The city is currently seeking funding for a Phase 1 gymnasium.	\$15,000,000	CDBG, local funds	Unknown
Live Oak LO5 Long-term	4 4.1	Develop a Strategy to Maximize Commercial Opportunities Associated with Live Oak's Proximity to the Sutter Buttes and the Feather River With a boat launch facility on the Feather River less than two miles east of downtown, and the Sutter Buttes approximately seven miles west, Live Oak is positioned to benefit from the attraction of these important natural resources and must develop a plan to maximize this opportunity.	\$35,000	CDBG	Unknown
Live Oak LO6 Mid-term	4 4.1	Historic Downtown Infrastructure Improvement Live Oak's historic downtown core is defined as the area bordered by State Route 99 on the east, N Street on the west, Elm Street on the south and Pennington Road on the north. The area poses significant challenges related to infrastructure improvements necessary to support a mixed-use retail environment. A complete assessment was completed and adopted by the city in 2013. Improvements include street, curb, gutter, sidewalk, drainage, park and city water and sewer utilities improvements. This project also incorporates Phase 2 improvements of the Live Oak Community Trail Project.	\$5,200,800	SACOG, CDBG	Unknown

Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
4 4.1	Complete Live Oak Community Trail Project This one-mile rail conversion project establishes a dedicated bicycle and pedestrian trail through the center of Live Oak on former railroad right-of-way. The project has four phases, with the first phase completed in 2010 and the third phase completed in 2015.	\$2,200,000	ATP, SACOG, LWC, local funds	2020/ 2025
	from Kola Street to Epperson Way utilizing the old Railroad Right of Way. It includes a bike/pedestrian trail and landscaping. The city continues to seek funding for phase 2.			
1 1.1	Live Oak Base-Level Jobs Initiative Develop a strategy to identify and support location and/or expansion in Live Oak for companies that sell products and/or services outside of the trade area and bring new dollars into the local economy.	\$35,000	CDBG	Unknown
1 1.1	Diamond Walnut Facility Reuse Plan Diamond Walnut's Live Oak plant, built in the 1920s is no longer in operation, leaving a vacant 80-year-old building and adjacent property in the area that is emerging in the new General Plan as an expanded downtown core. Creating a viable reuse plan for this property is critical for Live Oak's success in expanding the downtown core.	\$75,000	CDBG	Unknown
	2022 UPDATE: With the loss of the Former Diamond Walnut Facility to fire in February of 2022, once the property is cleaned up it is prime for redevelopment. When combined with adjacent properties, this area becomes an attractive downtown addition to the Live Oak Blvd corridor. Creating a viable reuse plan for this property is critical for Live Oak's success in expanding the downtown core.			
3 3.2	Pennington Road Rehabilitation Pennington Road is the main east/west arterial for the City of Live Oak, intersected by State Route 99. Sacramento Area Council of Governments (SACOG) has committed \$915,000 for partial reconstruction of the road from Broadway to Connecticut Avenue during 2012 and 2013. Reconstruction to the east of State Route 99 is also necessary.	\$1,094,776	SACOG, CDBG	2022
	2022 UPDATE: Construction is expected to be completed in 2022. The water main was completed in early 2020 allowing the reconstruction to proceed, however highway construction utilized a construction yard on this section of Pennington Road, so the city postponed construction until the highway construction is complete to avoid any damage to the new Pennington roadway. Reconstruction to the east of Larkin Road was completed in 2018.			
3 3.1	Water Service and Supply Improvements for Live Oak East of State Route 99 Current water service is limited by undersized main lines crossing the highway and the closure of Live Oak Well #5 due to nitrate contamination. A combination of improved water mains and a new or reconditioned well with arsenic treatment and storage is necessary to allow for both growth and public	\$6,500,000	CDBG, Prop 84, local funds	2022
	·	COL		
	2022 UPDATE: In early 2020 the city completed construction of a 12-inch water main in Pennington Road from O Street east to L Street with associated road improvements to be completed in 2022. L Street to Orchard Way was completed in 2018. The city has constructed a new 1,000 gpm well with arsenic treatment and filtration and connection to the distribution and sewer systems, completed in late 2021. The city is considering additional upgrades to the site including a water storage tank and booster pump station. (The first			
	1 1.1 1.1 3 3 3.2	Tactic Complete Live Oak Community Trail Project This one-mile rail conversion project establishes a dedicated bicycle and pedestrian trail through the center of Live Oak on former railroad right-of-way. The project has four phases, with the first phase completed in 2010 and the third phase completed in 2015. 2022 UPDATE: Phase 4 will be completed during 2022/2023. Phase 4 runs from Kola Street to Epperson Way utilizing the old Railroad Right of Way. It includes a bike/pedestrian trail and landscaping. The city continues to seek funding for phase 2. Live Oak Base-Level Jobs Initiative Develop a strategy to identify and support location and/or expansion in Live Oak for companies that sell products and/or services outside of the trade area and bring new dollars into the local economy. Diamond Walnut Facility Reuse Plan Diamond Walnut's Live Oak plant, built in the 1920s is no longer in operation, leaving a vacant 80-year-old building and adjacent property in the area that is emerging in the new General Plan as an expanded downtown core. Creating a viable reuse plan for this property is critical for Live Oak's success in expanding the downtown core. 2022 UPDATE: With the loss of the Former Diamond Walnut Facility to fire in February of 2022, once the property is cleaned up it is prime for redevelopment. When combined with adjacent properties, this area becomes an attractive downtown addition to the Live Oak Blvd corridor. Creating a viable reuse plan for this property is critical for Live Oak's success in expanding the downtown core. 3 Pennington Road Rehabilitation set the set of State Route 99 Sacramento Area Council of Governments (SACOG) has committed \$915,000 for partial reconstruction of the road from Broadway to Connecticut Avenue during 2012 and 2013. Reconstruction to the east of State Route 99 is also necessary. 2022 UPDATE: Construction is expected to be completed in 2022. T	4.1 Complete Live Oak Community Trail Project 4.1 This one-mile rail conversion project establishes a dedicated bicycle and pedestrain trail through the center of Live Oak on former railroad right-of-way. The project has four phases, with the first phase completed in 2010 and the third phase completed in 2015. 2022 UPDATE: Phase 4 will be completed during 2022/2023. Phase 4 runs from Kola Street to Epperson Way utilizing the old Railroad Right of Way. It includes a bike/pedestrian trail and landscaping. 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When combined with adjacent properties, this area becomes an attractive downtown addition to the Live Oak's success in expanding the downtown core. 2022 UPDATE: With the Route 99. Sacramento Area Council of Governments (SACOG) has committed 5915,000 for partial reconstruction of the road from Broadway to Connecticut, Avenue during 2012 and 2013. Reconstruction to the east of State Route 99 is also negessary. 2022 UPDATE: Construction is expected to be completed in 2022. The water main was completed to avoid any damage to the new Pennington Road, so the city postponed construction until the highway construction to the east of Larikin Road was completed in 2018. 3 Water Service and Supply Improvements for Live Oak East of State Route 99. Curr

Jurisdiction Project No. Priority	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
		that was for the phase 2 of the project, so we're scrubbing all mention of the CDBG 4.5M funding for phase 2).			
Live Oak LO12 Short-term	3 3.1	Soccer Park/Drainage Basin Improvements Live Oak has completed construction of Phase 1 of a joint-use storm drainage detention basin and soccer park. The basin is critical for reducing storm drain flows downstream of the existing city and is a key feature in the city's Master Drainage Study. The soccer park will be an important recreational asset and is funded with a Proposition 84 (Safe Drinking Water, Water Quality and Supply, Flood Control, River and Coastal Protection Bond Act of 2006) grant. 2022 UPDATE: The City is seeking funding for construction of Phase 2 improvements including one or more additional soccer fields in the complex and additional park features and amenities.	\$5,200,000	Prop 84 Grant 1,800,000 2,000,000 in kind funding – Sutter Butte Flood Control Agency, 700,000 – City of Live Oak	Unknown
Live Oak LO13 Short-term	3 3.1	Wastewater Treatment Plant Solar Live Oak's new wastewater treatment plant was designed with the possibility of connection to a solar array to power the plant. 2022 UPDATE: Live Oak completed a feasibility analysis and received a \$1.68 million grant and loan award from the California Water Resources Control Board in 2020 for 2022 construction.	\$2,200,000	WRCB	2022
Live Oak LO14 long-term	4 4.1	Bicycle and Pedestrian Infrastructure Master Plan Live Oak has received funding from SACOG for development of a bicycle and pedestrian facilities master plan. The plan as competed and accepted by the City Council in 2016. 2022 UPDATE: The City of Live Oak continues to seek funding for improvements outlined in the plan. Total improvements are approximately \$21 million.	21,000,000	Various	As Funded
Live Oak LO15 Short-term	3 3.3	Housing Rehabilitation and First-Time Homebuyer Programs Live Oak currently utilizes Program Income from past loan recipients to fund new loan applications in addition to applying for new grant funding. The city seeks funding continuously for local housing assistance programs.	\$varies	CDBG, HOME, CalHome	Ongoing
Live Oak LO16 Long-term	3 3.2	Pennington Road Feather River Crossing Live Oak is seeking funding for a feasibility analysis of construction of a bridge over the Feather River on Pennington Road East of the city limits, connecting Pennington Road to Highway 70.			
Live Oak LO17 Long-term	3 3.2	Live Oak Highway 99 Streetscape Project In coordination with Caltrans and a Federal TIGER Grant the City is completely rebuilding Highway 99 through the City of Live Oak. Starting at Ash Street and continuing to Ramsdell Drive, the highway will be transformed into a beautiful and functional streetscape including the undergrounding of overhead utilities, expansion of travel lanes from 3 to 5, the addition of curb/gutter/sidewalk, as well as landscaping, lighting, and parallel parking. 2022 Update: Major construction is complete; the new roadway is open to traffic. Final landscaping and pedestrian improvements scheduled for early 2022 completion	\$31,000,000	FHWA TIGER, and Caltrans	2022
Marysville M1 Mid-term	4.1	Marysville Construct Pedestrian/Bicycle Tunnel at 14th Street and State Route 70 The presence of a rail line in the immediate proximity of a school creates hazardous conditions for mobility of pedestrians and bicyclists, both key to the economic revitalization of the community. Until the Union Pacific track	\$1,000,000		2025

Jurisdiction Project No. Priority	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
Priority		bed can be relocated, providing a permanent solution (project M5), this public works project will remove a major impediment.			
		2022 UPDATE: No update at this time. Funding has not been identified.			
Marysville M2 Mid-term	3 3.2	Design/install traffic-calming improvements on 9th Street With the rerouting of State routes 70 and 20 north to 14th Street, 9th Street between B and E streets reverts to a city street, separating the Lake District from the historic Downtown District. The purpose of this project is to incorporate traffic-calming features or outright abandon the street in favor of a pedestrian mall along the south shore of Ellis Lake, to improve walkability between those two economic districts. 2022 UPDATE: No update at this time. No funding available and rerouting	\$950,000		2025
		state highway from 9th does not appear to be a priority for the State.			
Marysville M3 Mid-term	4 4.1	Ellis Lake Restoration A public works project to restore the 37-acre Ellis Lake area (between 9th and 16 th streets and from B to D streets). This park and open space is a regional landmark attracting visitors from throughout the Yuba-Sutter area and the north state region. The lake was developed in the 1930s by the Work Progress Administration (later renamed Work Projects Administration). The intended scope of work would include a master plan for facility improvements around the lake, including parking, lighting, landscaping, and irrigation, together with water quality improvements for the lake itself. 2022 UPDATE: The aeration project was completed in 2020. The city is working with the Yuba Water agency to complete a nutrient management study which was completed by summer 2021. This will allow the city to look at next steps for cleanup of the lake water. The city is working with the Yuba-Sutter Goldsox, Yuba-Sutter EDC and other community partners to identify grant opportunities and private funding to address the exterior grounds and surrounding facilities, including the Bryant Field baseball facility. The Yuba Water agency approved grants for treatment of the lake to reduce phosphates and improve water quality. City is currently securing contracts with outside services to complete in spring of 2022 prior to algae blooms. The city, with the assistance of YSEDC has applied for a \$2.4 million Proposition 68 grant to make improvements and add amenities to the greenspace around the lake. The city will continue to look for funding opportunities to allow for improvements.	CO! Nutrie	Yuba Water Agency - County ration PROJEC MPLETED 2020 ent Management dy COMPLETE 2021) <mark>ent</mark>
Marysville M4 Mid-term	3 3.2	Rebuild 5 th Street to Complete Streets Standards from State Route 70 to J Street. This is one part of a multi-street local traffic circulation plan designed to accommodate heightened commuter traffic flows over the new four-lane 5 th Street bridge connecting Marysville and Yuba City, with improved access to the newly expanded Rideout Regional Health Center Campus and serving planned future business growth within the Medical Arts District. Working in conjunction with project M8 below and modifications to 3 rd Street, this project will include engineering and construction to fulfill Complete Streets standards for safe pedestrian and bicycle use along this major surface artery. 2022 UPDATE: Design was completed, and bids were solicited on October 27 th . Bid opening was on December 2, 2021. Council approved award of the construction contract on January 18, 2022, with construction anticipated to commence in February. Completion of project is anticipated in late 2022. \$3,516,500 million in funding has been dedicated to this project.	3,000,000	State Active Transportation SACOG City	2022

Jurisdiction Project No.	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
Priority Marysville M5 Short-term	3 3.2	Systemic Safety Analysis Report Program (SSARP) Federal regulations require each State has a Strategic Highway Safety Plan (SHSP). An SHSP is a statewide data-driven traffic safety plan that coordinates the efforts of a wide range of organizations to reduce traffic accident fatalities and serious injuries on all public roads. In coordination with federal, state, local and private sector safety stakeholders, the SHSP establishes goals, objectives, and emphasis (or challenge) areas. The SHSP address the 4Es of traffic safety: Engineering, Enforcement, Education, and Emergency Services. 2022 UPDATE: City Council approved acceptance of grant funding to develop a LRSP in the amount of \$40,000 and contract award to GHD by on 10/19/21. GHD is in the process of information gathering. Completion of LRSP is expected by March of 2022	\$72,000	State Active Transportion	2022
Marysville M6 Short-term	3 3.2	Road Rehabilitation and Sidewalk Accessibility Project. (CDBG) The Project proposes the rehabilitation of just over 15,000 lineal feet (approx. 3 miles) of residential streets and sidewalks in the East Marysville neighborhood off of State Route 20. The project will reconstruct failing road structural sections, install accessible ramps on street corners, and improve sidewalks where necessary for accessibility and install bike lanes. 2022 UPDATE: The city's projects has been submitted for CDBG funding approval and pending a decision on approval. Project is still pending funding approval from The State of California's Department of Housing and Community Development.	\$3,000,000	CDBG	2022
Marysville M7 Short-term	3 3.1	City's Park Irrigation Well initiative. DWR has made grant funds available to commence the City's Park Irrigation Well initiative that would improve water system reliability and cost savings to the City by converting City parks to a well and tank storage system, thereby eliminating the need for commercial water service. 2022 UPDATE: Gavin Park Well Project is currently in its final stages of construction with estimated completion in June 2021. However, Project was delayed due to difficulty in securing additional PGE power to the site	\$400,000	DWR	2022
Marysville M8 Short-term	4 4.1	Regional Bicycle and Pedestrian "Bike Hub" The City is preparing a Bike and Pedestrian Master Plan within the city limits to connect to the broader regional bike and pedestrian trail that extends throughout Yuba County and across the Feather River into Yuba City. The purpose for the Bike Hub is to serve as a convenient portal and gateway to the regional trail system, offering a central facility for competitive bike rallies and individuals to access the regional system, and provide bicycle and pedestrian-related retail services available under one roof, including bike rental and repair shops, outdoor gear and apparel, juice bar, community meeting center and visitor center. 2022 UPDATE: Feasibility plan is still in process. No update to this project. Funding has not become available.	\$2,500,000	CDBG	2022
Marysville M9	4 4.1	Marysville Bicycle and Pedestrian Improvement Project This project includes all Tier 1 improvements identified in the 2016 Marysville	\$550,000	ATP/City	2019- 2021
Short-term		Bicycle and Pedestrian Master Plan. Pedestrian improvements include closing a sidewalk gap near downtown and high visibility crosswalks with RRFBs and speed feedback signs to improve safety near two schools. A raised intersection improves safety and access to Ellis Lake Park. These improvements support the economy by improving access to downtown and promote walking to schools and parks by improving challenging crossings. Together these improvements create a foundation for active transportation in Marysville,	PROJE	CT COMPLETE 2021	:D

			Sources	Date
	promoting a healthy lifestyle and supporting the local economy with improved downtown access.			
	2022 UPDATE: Project Completed			
4 4.1	East Lake Restoration II A public works project to improve the nine-acre lake areas between 14th and 16 th streets and from Yuba Street to the Union Pacific Railroad track bed. The lake and surrounding open space areas have been neglected for years. Improvements would include bank stabilization, culvert work, new pathways, ADA-accessible features, lighting, landscaping, and irrigation.	\$1,000,000	City Yuba Water Agency Grant	2030
	2022 UPDATE: No update to this project. Funding has not been identified.			
3 3.2	Incorporate Streetscape Improvements on State Route 70 from 1st Street to 6th Street A highway streetscape project conducted in conjunction with Caltrans resurfacing of the first six blocks of State Route 70 from the southern city limits. The principal objectives are to improve the visual appearance of the entry into Marysville, and to improve connectivity and walkability between the medical arts and the historic downtown districts. 2022 UPDATE: No update to this project. Funding has not been identified.	\$2,000,000	Caltrans	2025
4 4.1	Rehabilitate the River District for recreation and eco-tourism A public works project to rehabilitate the waterfront setback areas along the Feather and Yuba rivers from the levees to the streambeds of both rivers. The area includes Riverfront Park and boat launch ramp, restrooms, soccer fields, vehicle parking, bicycle and pedestrian/jogging pathways, decommissioned sewer ponds. 2022 UPDATE: No update to this project. Funding has not been identified.	\$1,000,000		2025
3 3.2	Accelerate Street Resurfacing and Improvements in the Five Major Economic Development Districts to Support Business Investment A public works project to restore and repair neglected city streets in the five principal economic development districts, involving approximately 80 blocks of Marysville city streets. 2022 UPDATE: No update to this project. Funding has not been identified.	\$5,600,000 \$50,000	SB1 SACOG Caltrans	2020- 2025
3 3.2	Road Maintenance and Rehabilitation (RMRA) proposed project list for Fiscal Year 2020-2021 The City is currently on track to receive a total of \$232,628 tax proceeds this calendar year 2019-20, 2020-21. \$198,402 was projected by the League of California Cities. Utilizing the funding received from the prior calendar years it is anticipated that a total of \$470,484 will be used to fund capital street projects for the new fiscal year. • B St 3 rd to 1 St • 1 St B St. to Bridge. • F St 3 rd St. to 10 th St. 2022 UPDATE: Project completed with some modifications to the F Street Segment. Based on hudget and payament conditions, part of area between			
3 3 3 3	1	downtown access. 2022 UPDATE: Project Completed East Lake Restoration II A public works project to improve the nine-acre lake areas between 14th and 16th streets and from Yuba Street to the Union Pacific Railroad track bed. The lake and surrounding open space areas have been neglected for years. Improvements would include bank stabilization, culvert work, new pathways, ADA-accessible features, lighting, landscaping, and irrigation. 2022 UPDATE: No update to this project. Funding has not been identified. Incorporate Streetscape Improvements on State Route 70 from 1st Street to 6th Street A highway streetscape project conducted in conjunction with Caltrans resurfacing of the first six blocks of State Route 70 from the southern city limits. The principal objectives are to improve the visual appearance of the entry into Marysville, and to improve connectivity and walkability between the medical arts and the historic downtown districts. 2022 UPDATE: No update to this project. 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Jurisdiction Project No.	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
Priority Marysville M15 Short-term	3 3.1	Refurbish and Update City Hall Refurbish the 1939 City Hall building by replacing all windows with high efficiency glazing, upgrading wiring and replacing floor covering throughout, updating HVAC control systems, updating technology capabilities in City Council chamber and replacing auditorium seating with modern comfortable seating. Installation of solar photovoltaic system at city was completed at city hall in October 2018. Funding is currently being sought to complete project. 2022 UPDATE: Audio and Video equipment have been updated in the Council Chambers along with carpeting upgrades between City Hall and the Police Department. Several AC and Heating units have also been replaced that serve the Police Department. Energy audits were performed at City Hall, Police Department, Public Works and the Fire departments however initial review has found that they may not qualify for PGE on-bill financing. Staff will be discussing further with PGE. Working with PGE and contractor to develop a	\$350,000	Sources	2022
		funding mechanism that finances multiple electricity related capital improvements with debt service paid through energy savings. Initial assessment completed by contractor and currently under City review.	>		
Marysville M16 Short-term	4 4.1	Proposition 68 Per Capita Program The city received \$177,952 in Proposition 68 grant funding under this program. City has proposed this funding be used for the replacement of the play equipment and play surfacing at Gavin Park and the addition of an accessible path based on the City's Park and Open Space Master Plan. 2022 UPDATE: Project is in design phase. \$100,000 in additional funding provided through SACOG's 2021 Community Design Program. First Five Yuba County also provided \$5,000 of funding for play equipment. Expect to award and commence construction in late spring/early summer of 2022.	\$178,952		2022
Wheatland W1 Mid-term	3 3.1	Wheatland Solar Energy Projects The City of Wheatland plans to construct multiple solar energy shade structures at various city-owned facilities. Structure locations include City Hall, Police Department, and wastewater treatment plant. Plans to partner with Pacific Gas and Electric to help offset project costs as well as provide for long term utility cost savings.	\$300,000	Unknown	Unknown
Wheatland W2 Short-term	4 4.1	Wheatland Community Gardens The 2012 goal of completing Wheatland Community Garden #1 was successfully accomplished with a ribbon-cutting ceremony on February 20, 2013. The project this year is to build Wheatland Community Garden #2 on the east side of town. This garden will serve the Wheatland Ranch subdivision area. When completed, the proposed Wheatland Community Garden will consist of approximately 24 planters, including 20 12-foot by 4-foot planter boxes and four U-shaped boxes with access for disabled persons. The total garden size is estimated at 50 feet by 150 feet. The garden will be secured by a decorative perimeter fence and key-code lock. The community garden will also include a gathering and picnic area, park benches, work-tables, and a shed for storage. Total estimated budget was \$50,000 per site, with one site remaining. 2022 UPDATE: The first phase of the Wheatland Community Garden was completed in 2013 and continues to flourish. The second Phase of the Wheatland Community Garden project is pending.	\$50,000	Unknown	Unknowr

Jurisdiction Project No.	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
Priority					
	_		4500.000		
Wheatland W3 Mid-Term	3 3.1	Wheatland Comprehensive General Plan Update The project would consist of producing a City of Wheatland Comprehensive General Plan Update. The current City of Wheatland General Plan was completed in 2006. City General Plans are expected to have a 20-year lifespan and typically require several years to complete. Therefore, the City of Wheatland is due to begin a General Plan Update. The project would include an update to the seven elements of the general plan required by the State of California, including an update to the City's Housing Element. The project would require substantial input and review by city stakeholders and the community. The project would also include the preparation of a program-level environmental impact report as required by the California Environmental Quality Act	\$500,000		
Wheatland	3	Wheatland Comprehensive Zoning Code Update	\$100,000		
W4 Mid-Term	3.1	The project would consist of updating the City of Wheatland Zoning Code to be consistent with a Wheatland Comprehensive General Plan Update. The current City of Wheatland Zoning Code was adopted in 1991, and much of the land use restrictions are considered outdated. The project would consist of reviewing and applying current land use and zoning restrictions to modern types of land use development. A substantial public outreach program would be necessary to ensure zoning would adequately meet the needs of the community. An environmental impact report would be included as a component of this project.			
Wheatland	4	Wheatland Parks and Recreation Master Plan	\$100,000		
W5 Short-Term	4.1	The project involves the completion of a parks master plan for the City of Wheatland. The City of Wheatland does not have a parks and recreation master plan and has limited policy direction on how future parks are to be developed. A parks and recreation master plan will provide developers and community an understanding of how and where parks will be constructed, the amenities that will be incorporated into the parks, and the sizes of the parks. These parks may include such facilities as tot-lots, ball fields, and aquatic facilities. The recreation plan will identify the types of recreation activities that the City of Wheatland will provide to its constituents. A public outreach program will be included to create the plan. The plan will also require an environmental review as required by the California Environmental Quality Act. 2022 UPDATE: The City continues to seek funding for this project			
Wheatland	3	Highway 65 Interim Capacity Improvements	\$7M	SHOPP, CMAQ,	2022
W6 Mid-Term	3.2	Provide interim congestion relief on Hwy-65 within the Wheatland city limits until completion of the Wheatland By-Pass. Traffic volumes in this segment have substantially increased since completion of the Lincoln By-Pass in 2014. Peak hour traffic queues extend well beyond the City limits on weekdays and local traffic finds it difficult to get across town to access local schools and businesses. In addition, the increase in traffic from Beale Air Force Base, due to added missions at the base, puts even more traffic pressure on the Main Street traffic signal and Highway 65. Off-peak volumes increased with completion of the Hard Rock Casino (Fall of 2019). Additional traffic will be generated as planned development occurs to the north and east of the City. Improvements may include traffic signal coordination, intersection modifications, restrict turning movements, highway widening, roundabouts or other measures as determined effective by Caltrans and the City.	¥	SACOG, FLAP, Impact Fees	

Jurisdiction Project No.	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
Priority	Tactic			Sources	Date
Wheatland W7 Short-Term	3 3.2	Wheatland Pavement Management Program (PMP) Develop the City's first pavement management program (PMP). The PMP will produce a comprehensive and detailed inventory of the City's roadways, estimate the pavement condition index (PCI) for each segment, develop treatment costs and strategies, and provide various recommended treatment scenarios. 2022 UPDATE: First PMP report is expected in early 2022	\$50,000	Gas Tax SB1	2022
Wheatland W8 Short-Term	3 3.2	Spenceville Road Rehabilitation (joint City/County project) Spenceville Road is a two-lane arterial facility connecting Beale Air Force Base and State Route 65 through the City of Wheatland. The project will provide rehabilitation, restoration and resurfacing to approximately 7 miles of roadway between Main Street and Beale Air Force Base. This two-lane roadway provides access to City, County and Air Force Base residents as well as general traffic and school buses that access Beale Air Force Base. The proposed project site follows a level to gently rolling terrain that lends to higher than posted speeds and numerous speed related accidents. Traffic counts range from 3,200 vehicles per day on Main Street east of SR 65 to 3,100 vehicles per day on Spenceville Road west of Japer Lane. The majority of the traffic counts can be attribute to Beale Air Force Base due to the geography of the road and connectivity to the Base. The rehabilitation of this project is essential to continue providing access to the public and to Beale Air Force Base. This roadway helps to generate revenue for local business in the area. Spenceville Road is eligible to receive funding under the California Federal Lands Access Program (CA FLAP) which provides funds for transportation facilities that provide access to or are located on or adjacent to Federal Lands. 2022 UPDATE: FLAP applications will be due in May 2021. The city of Wheatland was notified in November 2021 FLAP funds were not awarded and is seeking other funding.	\$7M	Gas Tax, SB1, SACOG	2022
Wheatland W9 Short-Term	3 3.1	Wheatland Comprehensive Water Project The City of Wheatland water system is aging with portions of the system more than 100 years old. The project consists of removing the seismically deficient water tower from service by employing new ground mounted hydropneumatic tanks and booster pumps to supply water pressure to the City. The project also includes replacement of domestic water meters, new production meters, water meter automation to assist with leak detection and remote metering reading, SCADA replacement, and new billing software. The primary goal of the Wheatland Water System Reliability Project is to ensure an adequate and reliable water supply that meets the needs for the City of Wheatland 2022 UPDATE: Project is underway and will be completed in 2022	\$1.4M	DWR YCA	2021
Wheatland W10 Short-Term	3 3.1	North Storm Water Detention Basin Rehab Improvements to the existing basin that discharges to Dry Creek including: construction of a stilling basin at the pump intakes; replacement of existing pumping equipment that has reached its service life; and establishing an outlet canal to prevent levee erosion and repair existing erosion at the toe of the levee. Benefits include enhance/improve water quality of discharge to Dry Creek, protect the existing levee from further erosion.	\$600,000	Unknown	2022

Jurisdiction Project No.	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
Priority Wheatland W11 Long-Term	4 4.1	Improve Walkability to Elementary, Middle and High Schools The project involves providing walking and biking opportunities for students across Wheatland's four railroad grade crossings. Currently, three of the four crossings have no bike or pedestrian accommodations, and the only improved crossing is the furthest from school routes. The improvements would include modifying railroad grade crossings at Second Street, Third Street and Fourth Street to include ADA compliant sidewalks on both sides of the street and railroad protection devices in accordance with CPUC and railroad standards. Other improvements would include the addition of fencing and other barriers to discourage the unsafe and illegal crossing of the tracks between grade crossings.	\$1,400,000	State, Unknown	Unknown
Wheatland W12 Short-Term	4 4.1	City of Wheatland Business Park Feasibility Study This study will determine the feasibility of a business park within the Johnson Rancho annexation area. The study will attempt to identify preferred location, size, feasibility and action steps 2022 UPDATE: Project was completed July 2021	\$100,000 PROJE	SACOG CT COMPLETE 2021	2021 D
Wheatland W13 Mid-Term	3 3.1	Wheatland Complete Streets Project - (First Street/Wheatland Road) The project is on Wheatland Road beginning at First Street and Highway 65 and continues east past Wheatland High School and Bear River Middle School to the westerly city limit. The project will provide complete bike and pedestrian facilities along the corridor by improving and extending existing sidewalk and bike lanes. The project involves utility relocations, road widening, pavement rehabilitation, buffered bike lanes, and safety lighting. This segment of Wheatland Road serves several varied uses: a regional connector between Highway 65 and Highway 70, a bi-directional school routes linking three schools and neighborhoods, and a farm to market route serving over 6-square miles of agricultural lands.	\$2,500,000	SACOG Gas Tax/SB1 ATP RUCS	2024
Wheatland W14 Long-Term	4 4.1	Wheatland Aquatic Center The City of Wheatland received a generous \$1 million donation for future operations, maintenance and recreational programming of a future Wheatland Community Pool. The city has seven years to complete the project beginning July 2019. 2022 UPDATE: The city submitted a Prop 68 Rural Recreation and Tourism Facilities grant in January 2022. Award announcements are expected later this year.	\$5,000,000	Unknown	2026
Wheatland W15 Short-Term	3 3.3	Wheatland AB 1600 Fee Study The City of Wheatland is currently preparing an update to the City's AB 1600 Fee Study to identify the development impact fees for future development within the City using grant funds available from SB 2. 2022 UPDATE: In progress and will be completed in 2022	\$130,500	SB 2	2021
Wheatland W16 Short-Term	3 3.3	Wheatland Accessory Dwelling Unit and Density Bonus Ordinance The City of Wheatland is currently preparing the Accessory Dwelling Unit Ordinance and Density Bonus Ordinance for compliance with State law as identified in the City of Wheatland's 5 th Cycle Housing Element Update using grant funds available from SB 2.	\$29,500	SB 2	2021
Wheatland W17 Short-Term	3 3.3	Wheatland 6 th Cycle Housing Element Update Preparation The City of Wheatland has received \$65,000 from the California Department of Housing and Community Development (HCD) for the preparation of the 6 th Cycle (2021-2029) Housing Element Update using grant funds available from the Local Early Action Planning (LEAP) Grants Program.	\$65,000	HCD (LEAP Grant)	2021

Jurisdiction Project No. Priority	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
Priority		2022 UPDATE: Housing Element has been prepared and is awaiting approval from HCD.			
Wheatland W18 Short-Term	3 3.3	Wheatland 6 th Cycle Housing Element Public Participation Process The City of Wheatland has received \$10,000 from SACOG for the public participation component of the 6 th Cycle (2021-2029) Housing Element Update using grant funds available from the Regional Early Action Planning (REAP) Grants Program. 2022 UPDATE: Housing Element has been prepared and is awaiting approval from HCD.	\$10,000	SACOG (REAP)	2021
Wheatland W19 Short-Term	3 3.1	Wheatland Zoning and Capacity Analysis Conduct future planning work for managing growth for the City's long-term plans, consisting of employment generating, non-residential uses, including the potential of a new town center for an expanded City of Wheatland. 2022 UPDATE: Funding from SACOG was awarded for the project.	\$100,000	SACOG	2022
Wheatland W20 Short-Term	3 3.3	Residential Rezone for 6 th Cycle RHNA Compliance The City of Wheatland has applied for \$40,000 in grant funds from SACOG to rezone vacant land to multi-family residential uses to meet the 6 th Cycle Regional Housing Needs Allocation (RHNA) using grant funds available from the Regional Early Action Planning (REAP) Grants Program.	\$40,000	SACOG (REAP)	2022
		2022 UPDATE: Project should be completed in 2022			
Wheatland W21 Mid-Term	3 3.1	Wheatland Regional Wastewater Treatment The City of Wheatland is planning the construction of a new pipeline and three pump stations to convey 1.5 million gallons per day (MGD) of wastewater into a regional sewer system serving south Yuba County. The pipeline will connect to a new Olivehurst Public Utility District (OPUD) sewer or continue of the City's force main (currently under design by others) near South Beale Rd and Highway 65. OPUD sewers will convey the flow to OPUD's wastewater treatment plant (WWTP), where it will be treated to a tertiary level and discharged into the Feather River. Alternatively, the City's pipeline may continue further northward to connect to the Linda County Water District (LCWD) wastewater collection system and then into their WWTP. The City's WWTP will eventually be decommissioned, and the site repurposed for other uses. 2022 UPDATE: A Basis of Design Report was completed in 2021. Completion of design expected in 2022.	\$53M	Design-YWA Const- Unknown	2025
Wheatland W22 Short-Term	3 3.1	Locate Research Center in Wheatland's Employment Zone The city of Wheatland is working aggressively to build the partnerships necessary to locate a collaborative research center in Wheatland's Employment Zone. This center would create a collaborative research opportunity with Beale AFB, the US Air Forces, Yuba Water Agency, city of Wheatland, and the University of California. The center could serve as an educational, workforce training and advanced research hub. Initially, the workforce collaborative facility would consist primarily of PHD level researchers, but also development of BA level and high school educational programs as the center expands to its full mission. This creates a significant opportunity for the city of Wheatland and Yuba County to create an innovation center and technology node.			

Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
	Vuha City			
3 3.1	Infrastructure Improvements Extend various City infrastructure including sewer, water, storm drainage, and road infrastructure to support economic and workforce development.		Undetermined, Local, Private, Grant	
	Areas of planned improvements include: Airport Park (east of Garden Hwy, north of Lincoln Rd) Bogue Stewart Master Plan Lincoln East Specific Plan Harter Specific Plan El Margarita Master Plan	\$20,000,000 \$35,000,000 \$35,000,000 \$10,000,000 \$25,000,000		
3 3.1	General Plan Update Update the City's 2004 General Plan to reflect changes within the City and include mechanisms to help streamline growth within the City's Sphere of Influence. The update will focus on Land Use, Housing, Zoning, and Transportation Elements.	\$500,000	SB 2, LEAP, REAP	2022
3 3.3	Low Income Housing Assistance To help provide housing for the City's workforce, Yuba City continues to utilize and apply for Federal/State funding to issue funding programs to lowand moderate-income individuals. Funds are used for housing, housing rehabilitation, and first-time home buyers.	\$600,000	CDBG, HOME	Ongoing
3 3.1	Bridge Street Corridor Improvements The Bridge Street corridor improvement project is a multi-phased project to extend four travel lanes from SR-99 to Marysville/SR-70. The project includes the construction of the 5 th Street Bridge, and phased reconstruction of Bridge St. Bridge Street will be widened from Gray Avenue to Cooper Avenue in late 2021 with completion anticipated at the end of 2022 with support from a \$2.8 million Local Partnership Program grant from the CTC. The project will enhance a key gateway through the City to facilitate necessary traffic demands while coordinating with adjacent property owners to help facilitate Economic and Workforce Development in the area. 2022 Updates Conceptual design for the final phase between SR-99 and Gray Avenue will commence in 2022 with funding support from a \$200,000 SACOG	\$15,000,000	Undetermined, Local, Local Partnership Program Grant through the CTC	Ongoing
3	determined. Walton Avenue Complete Streets Improvements	\$4,587,000	Total Cost	2023
5.1	Sam's Club, including closing the gaps in sidewalks on the west side of Walton Avenue between Lincoln Road and Franklin Road, improving bike lanes, and upgrading the traffic signals. 2022 UPDATES: Final design is in progress with construction anticipated to	\$3,750,000 \$837,000	SACOG Grant Local Funds	
4 4.1	Sutter Bike Path Extension The project includes extending the existing bike path within the City right-of-way from Hooper Road to Harter Parkway and along Harter Parkway from State Route 20 to Butte House Road.	\$2,483,000	\$153,000 in Active Transporation Program funding for design, \$1,984,000 in Regional	2023
	3 3.1 3 3.1 3 3.1 4	Tactic Yuba City Infrastructure Improvements Extend various City infrastructure including sewer, water, storm drainage, and road infrastructure to support economic and workforce development. Areas of planned improvements include: Airport Park (east of Garden Hwy, north of Lincoln Rd) Bogue Stewart Master Plan Lincoln East Specific Plan Harter Specific Plan El Margarita Master Plan El Margarita Master Plan Update the City's 2004 General Plan to reflect changes within the City and include mechanisms to help streamline growth within the City's Sphere of Influence. The update will focus on Land Use, Housing, Zoning, and Transportation Elements. Low Income Housing Assistance To help provide housing for the City's workforce, Yuba City continues to utilize and apply for Federal/State funding to issue funding programs to low-and moderate-income individuals. Funds are used for housing, housing rehabilitation, and first-time home buyers. Bridge Street Corridor Improvements The Bridge Street corridor improvement project is a multi-phased project to extend four travel lanes from SR-99 to Marysville/SR-70. The project includes the construction of the 5th Street Bridge, and phased reconstruction of Bridge St. Bridge Street will be widened from Gray Avenue to Cooper Avenue in late 2021 with completion anticipated at the end of 2022 with support from a \$2.8 million Local Partnership Program grant from the CTC. The project will enhance a key gateway through the City to facilitate necessary traffic demands while coordinating with adjacent property owners to help facilitate Economic and Workforce Development in the area. 2022 Updates Conceptual design for the final phase between SR-99 and Gray Avenue will commence in 2022 with funding support from a \$200,000 SACOG grant. Final design and construction funding for this segment is yet to be determined. Walton Avenue Complete Streets Improvements The project rehabilitating portions of Walton Avenue from Hazel Avenue to Sam's Club, including closing the gaps in sidewalks on the	Tactic Yuba City	Tactic Yub: City Infrastructure Improvements Infrastructure to support economic and workforce development. Areas of planned improvements include: Alrport Park (east of Garden Hwy, north of Lincoln Rd) Bogue Stewart Master Plan Lincoln East Specific Plan El Margarita Master Plan S3,000,000 S35,000,000 S30,000 S30,000

Jurisdiction Project No. Priority	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
···oney				Program funding for construction, Local	
Yuba City CYC7 Mid-Term	4 4.1	Sutter Bike Path Widening The project includes widening the existing bike path within the City right-of-way from Hooper Road to Township Road. The existing path will widen from 8 feet to 12 feet, allowing for better shared use between pedestrians and bicyclists.	\$375,000		2023
Yuba City CYC8 Mid-Term	4 4.1	Northern Levee Bike Path Connection The project would include extending AC pavement northward on western Feather River levee from Northgate Drive to levee offramp 600 ft south of Pease Road. The City plans to install HAWK Beacon Signal Crosswalk 600 ft south of Pease Road, widen roadway to install Class IV shared path on the west side of Live Oak Blvd, northerly to Pease Road, and install two additional signals along Live Oak Blvd and Sutter Street at pedestrian and bicyclist used crossings.	\$1,200,000		2023
Yuba City CYC9 Mid-Term	4 4.1	Yuba City Pedestrian Trail – Railroad Right of Way Conversion The project includes the conversion of existing railroad right of way, across the city, to facilitate a bike and pedestrian trail that ultimately links the Sutter Bike Path from the west to the east into the city's bike network and across the city's 5th Street Bridge. Ultimately connecting into the trail network in Marysville/Yuba County. This is a multi-phased project that will promote quality of life and ultimately economic development for the city. 2022 UPDATES: The first phase involves completing a Feasibility Study with assistance from a \$200,000 Caltrans grant. The Feasibility Study will be completed in 2022. Final design and construction will be substantially more expensive since there are 2 crossings of State Highways, as well as numerous City arterial street crossings.	\$15,000,000	Undetermined, Grants	Ongoing
Yuba City CYC10 Short-Term	3 3.1	Barry School Waterline The project involves installing 12" and 14" diameter water transmission main in Railroad Avenue from Bogue Road to Stewart Road and in Stewart Road from Railroad Avenue to Garden Highway, as well as a 3" diameter private water service in Railroad Avenue and Barry Road to serve Barry School.	\$3,500,000	State Revolving Fund Loan	2022
Yuba City CYC11 Short-Term	3 3.1	Second Groundwater Well The project includes constructing a second groundwater well at the City's Water Treatment Plant to provide additional accessible water resources during times when the City's surface water rights are curtailed.	\$3,000,000	\$750,000 Bureau of Reclamation Grant, remainder City water funds	2022
Yuba City CYC12 Mid-Term	3 3.1	Aquifer Storage Recovery (ASR) Well The project involves establishing an ASR well at the City's Water Treatment Plant to further bolster the City's accessible water resources during times when the City's surface water rights are curtailed. The ASR concept includes injecting treated water into the groundwater aquifer during times when surface water availability exceeds demands while extracting groundwater during times when surface availability does not meet demands.	\$6,500,000	Unmet Need	2023
Yuba City CYC13 Mid-Term	3 3.1	WWTF Outfall and Diffuser Project The project includes constructing a new 42-inch diameter discharge pipeline from the City's Wastewater Treatment Facility (WWTF) and a new diffuser outlet to the Feather River. The proposed pipeline and diffuser will replace the City's existing diffuser, which was damaged in 2011 by erosion of Shanghai	\$35,000,000	Unmet Need	2024

Jurisdiction Project No. Priority	Goal Tactic	Project Description	Total Cost	Funding Sources	Project Date
		Falls. This project will ensure the City's capability to safely treat wastewater for existing customers, as well as future development.			
Yuba City CYC14 Short-Term	3 3.1	Harter-Bridge Sewer Extension The project involves extending a 24-inch diameter sanitary sewer from the south end of Harter Parkway to the north end of Harding Road within the future alignments of Harter Parkway and Bridge Street. This project is critical for relieving the existing sanitary sewer in Lassen Boulevard, which is necessary to allow continued development in the northwest portion of the city.	\$2,000,000	COVID Relief funding, City Wastewater funds	2023
Yuba City CYC15 Short-Term	3 3.1	Bogue Road Sewer Extension The project involves extending the existing 18" diameter sanitary sewer in Bogue Road from Railroad Avenue to Phillips Road and constructing a new lift station to facilitate future connection of properties north and south of Bogue Road and east of State Route 99, and to address capacity issues and service of new development areas.	\$3,000,000	COVID Relief funding, City Wastewater funds	2023

